

EUROPEAN NEWS

Protesting Paris students keep determinedly apolitical

David Housego reports on a sudden revival of campus unrest

POLITICAL SQUALLS have a habit of blowing up in France. A week ago, the idea that Mr Jacques Chirac's administration would be faced with a university strike, protest marches by secondary school pupils and a mammoth student demonstration in Paris today would have been unimaginable.

But since last Saturday's gathering of student militants in the Sorbonne, the strike movement has spread like brushfire — leaping from one campus to another across the country and fanning out to the lycées, which feel closely involved in issues of university admission.

Photocopied texts of the legislation on university reform put forward by Mr Alain Devaquet, the Minister for Higher Education, have been snatched up by students who all seem to want a copy.

The student assemblies which have been meeting morning and afternoon on the campuses have been good-tempered affairs. "We are under orders to keep our good humour," said a smiling, neatly dressed girl at the Sorbonne yesterday. The meetings have been determinedly apolitical in the face of the Opposition Socialist Party's eagerness to exploit the discontent and the Government's wish to dismiss it as controlled by the Left.

The student gatherings have on the whole been well organised, with faculties setting up liaison committees to



Mr Chirac: embarrassed.

keep in touch both with each other and with neighbouring lycées and parent-teacher associations. The main banner for today's march, "Unity between students and lycées — withdrawal of the Devaquet law," has been approved democratically.

In the lycées, however, the speed of protest has defied the capacity to provide it with a framework. Several of the major Paris lycées have threatened punishments for those abandoning classes to take part.

"They are well-intentioned, but misled," said a teacher looking down on a crowded

meeting at the Jussieu campus last night. Reflecting on what many conservatives feel, he added: "It is collective madness." The Devaquet law is an attempt to salvage the universities.

The university authorities and the Government have certainly been caught off balance by the scale of the movement.

Most surprised of all has been Mr Devaquet himself. A university professor who has been drafted into politics, he gives the impression of wanting to hesten back to his laboratory. He has come under criticism from many on the right for not going far enough with his reforms, and now believes that the reforms themselves have become a peg for voicing wider discontent.

By comparison with other European countries, French students have been quiet and apolitical in recent years, spurning even the European protest movement over nuclear weapons and the environment. The only campaign that has attracted strong support is that against racial discrimination, led by the pro-left movement SOS Racisme.

University students, since the 1968 protest movement have faced often squalid physical conditions and a heavy drop-out rate, and a depressing absence of prestige for their institutions compared with the elitist grandes écoles colleges.

France will be without daily newspapers today as a result of a strike by print workers belonging to the Communist-led CGT union. David Housego Reports from Paris.

Main line rail and Paris Metro services could also be disrupted as a result of action by the CGT in protest at recent cuts announced by the Government in social security spending.

Mr Philippe Seguin recently announced savings of FF 9.3bn (£1bn) in a full year on health spending including slightly higher charges for hospital patients.

The Communist Party has denounced these as threatening a "dismantling" of the social security system.

Undoubtedly the combination of these frustrations and the difficulty of finding jobs has swelled the ranks of the discontents.

Mr Devaquet's law is under attack because it represents the second upheaval in the universities in the last four years—and also runs counter to the measures introduced by the former Socialist government.

The long-term belief of the French Right is that universities should be more autonomous and competitive, should

fund themselves more from their own resources and should be more selective in their admissions. Mr Devaquet's Bill goes down this path, but only in a small way.

The reform brought in by the Socialists went in the opposite direction, in that it maintained open access to universities, broadened the curriculum in the initial years, and steered students more towards vocational courses. With one measure coming on

the top of the other, students are now feeling that they are too early to say.

But for Mr Chirac it is nonetheless an embarrassing matter for there are doubts among his own supporters on the wisdom of the Bill up to now. The Government has stood firm, but with a majority of only three in parliament, it cannot hold out if opposition among students and parliamentarians becomes much stronger.

being treated like footballs and that consultation is insufficient.

The students also dislike Mr Devaquet's reform because they believe it will make it harder to study in the faculty of their choice, will penalise poorer students through higher admission fees, and will allow employers to discriminate between diplomas issued by different institutions.

At the same time, the students also seem to feel that the legislation has become a focal point for other discontent.

"We wanted to act but we were waiting for an issue," one said last night. Another added that the Bill "was the final straw."

One source of resentment has been a new law which tends to treat drugtakers as delinquents. The new nationality law, which could make life more difficult for second generation North Africans now settled in France, is another.

Whether or not this adds up to a awakening of a new generation, as some students and commentators suggest, or the emergence of a new moral consciousness among the young, is too early to say.

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French Government to scrap most controls on prices

BY GEORGE GRAHAM IN PARIS

THE FRENCH Government agreed yesterday on a competition bill to remove price controls from most sectors and introduce new rules to govern cartels and price-fixing.

Price restraints dating back to 1945 will be removed from the end of the year. Mr Edouard Balladur, Minister of Finance and the Economy, said yesterday.

At the same time the administration is handing the rules over to an independent competition council. The council will be able to investigate anti-competitive practices such as price cartels or the abuse of a dominant market position by its own initiative or at the request of companies or organisations.

The minister will not keep any power of veto.

Unfair trade practices will for the most part be handed over to the civil courts, and anyone injured by anti-competitive practices will be able to sue for damages.

The council will administer a simplified and more flexible competition code, with greater protection against excessive bureaucratic inquiries, which Mr Balladur said will be able to adapt to changes over the coming years and the creation of a full European market.

Mr Balladur is keeping in his own hands decisions on mergers and industrial concentrations. Mergers producing a company with a market share of more than 25 per cent with a turnover of more than FF 100m (£745m) in the new EEC regulations will be referred to the competition council for an opinion. The final decision will remain with the Economy Minister.

West German shipping groups in routes deal

BY KEVIN BROWN, TRANSPORT CORRESPONDENT, IN LONDON

HAPAG-LLOYD and Hamburg-Sud, the two leading West German shipping groups, yesterday announced a co-operation agreement in which each will withdraw from a major international trade route.

Under the agreement, Hapag-Lloyd will cease trading between Europe and the east coast of South America while Hamburg-Sud will end its service from West Germany to Indonesia.

The announcement marks a return to a "gentleman's agreement" between the two companies which had operated since the Second World War under which each re-

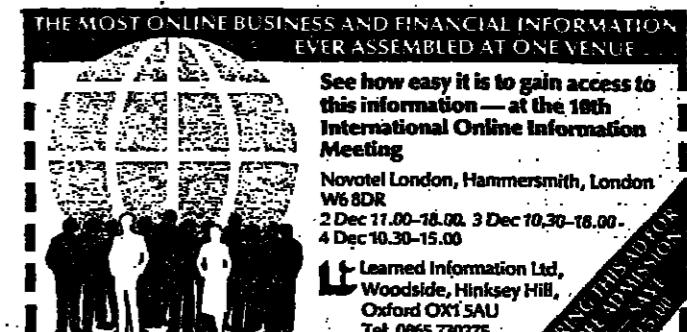
Tandon seeks European site

TANDON COMPUTER, the personal computer group launched by the US-based Tandon disc drive manufacturer just over a year ago, is planning to establish a manufacturing base in Europe during 1987, writes Terry Dotsworth in London.

Mr Chuck Peddle, head of Tandon's European operations, said at the launch of a new computer in London yesterday that the group was "open to offers" in its choice of a site. The company had no preference for a particular country, he added, but it would be looking for investment incentives.

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EUROPEAN NEWS

W Berlin court jails Jordanians for bomb attack

By DAVID MARSH IN BONN

TWO JORDANIANS responsible for a bomb attack in Berlin in March were yesterday given heavy prison sentences, landing the West German Government with a difficult decision over its future relations with Syria.

The two men, Mr Ahmad Hasi and Mr Farouq Salameh, who admitted their guilt during last week's trial, were handed down sentences of 14 and 13 years respectively. Mr Hasi is the brother of Mr Nezar Hindawi, who was jailed for 45 years in London last month for the attempted bombing of an El Al airliner. The incident caused Britain to break off diplomatic relations with Syria.

Syrian involvement in the Berlin bombing, which took place at the offices of the German Arab Society last March, was clearly indicated during the trial, even though Mr Hasi refused to confirm during the trial earlier statements that he had received

explosives from the Syrian embassy in East Berlin.

Nine people were wounded in the attack.

Reuter adds: West Berlin Justice Ministry officials immediately issued an international arrest warrant for Mr Haythem Saeed, a Syrian military intelligence officer alleged to have provided the bomb. Judge Hans-Joachim Helmke said the bombers, aged 35 and 39, got the bomb from the Syrian embassy in East Berlin.

A Turkish court decided yesterday to proceed with the trial of a Syrian diplomat accused of the murder of a Jordanian diplomat, Reuter reports from Ankara.

Mr Mohamed Darwiche Baladi, second secretary and counsel at the Syrian Embassy, left Turkey last Thursday when he was indicted with eight other people for the killing of Mr Ziyad Al-Sati, first secretary at the Jordanian Embassy, in July last year.

Bokassa trial likely to embarrass French

THE TRIAL of ex-Emperor Jean-Bedel Bokassa, 65, has been postponed until December 15 for "further inquiries" by agreement between the Central African Republic's State Prosecutor and Bokassa's French and local defence lawyers. AP reports from Bangui.

The prosecutor surprised the opening session of the trial with the admission there were gaps in the four-page indictment accusing Bokassa of a long list of crimes, ranging from embezzlement of hundreds of millions of dollars of state funds to multiple murder and cannibalism.

The court approved the adjournment and appointed a special investigating magistrate to interrogate Bokassa during the next two weeks, confront him with prosecution witnesses, and hear claims for damages.

Bokassa was overthrown by a French-backed coup when on a visit to Libya in 1978. Peter Blackhurst adds: The trial is expected to produce embarrassing disclosures about

Bokassa . . . mistaken belief in the former French Army sergeant's relations with French political leaders.

Bokassa's gifts of diamonds to the former French President, Mr Valery Giscard d'Estaing, are widely believed to have contributed to the President's election defeat in 1981.

Dissidents threaten Dublin coalition

By Hugh Corrigan in Belfast

IRELAND'S Fine Gael-Labour coalition last night faced a finely-balanced vote in Parliament which underlined its growing fragility.

Already dependent on the Speaker's casting vote for its working majority, it had struggled for two days to placate dissident backbenchers threatening to vote with the opposition. Fine Gael party against plans to cut Christmas social welfare bonuses.

The Government, which narrowly survived a no-confidence vote last month, said it would not fall if the vote was lost. Neither side wants an election over the Christmas period and Dr Garret Fitzgerald, the Prime Minister, is determined to survive well into the New Year. An election must be called by next November.

Nevertheless, this week's row appears to have shortened the odds on an early poll.

A number of backbenchers used the Christmas bonus issue as a means of protest against the Government's implementation of a European directive of equality for women in welfare payments.

The effect of this has been to cut drastically state support for thousands of Irish families where the husband is unemployed but the wife is working. It evoked a storm of protest and forced the Government to announce two concessions in order to stem backbench dissent.

Polish N-plant safety demanded

By Christopher Bobinski in Warsaw

A ROW about safety at Poland's first nuclear power station has spilled into the open at a meeting of the Polish Academy of Sciences devoted to nuclear energy.

Professor Zbigniew Jaworski, a radiobiologist demanded at the meeting on Tuesday that the plant at Zarnowiec on the Baltic Coast, still under construction, be equipped with a steel reinforced containment building. Present plans for the 465 Mw Soviet-designed pressurised water reactor foresee no such precautions

Moscow wants SDI limits clarified

BY OUR MOSCOW CORRESPONDENT

THE Soviet Union is seeking new dialogue with Washington to clarify permissible levels of research on space-based missile defence systems in an effort to speed nuclear disarmament. Mr Viktor Karpov, Moscow's chief arms negotiator, said today.

Mr Karpov told a news conference that Moscow would pursue its arms control drive despite the current upsurge in Washington over secret US tests of a new anti-satellite missile.

He said improved mutual understanding on the space defence research issue was essential if the two superpowers were to reach agreement on nuclear arms reductions after the breakdown of last month's summit in Reykjavik.

At their meeting in the Icelandic capital, Mr Mikhail Gorbachev, the Soviet leader, and US President Ronald Reagan came close to sweeping accord on nuclear missile cuts.

The talks foundered when Mr Gorbachev insisted that re-

search on Mr Reagan's Strategic Defence Initiative (SDI) be limited to the laboratory under the 1972 anti-ballistic missile treaty.

No agreement with the US over reducing general strategic missile forces—an area which could be reached as long as Washington clung to its Star Wars programme, he said.

"This would not involve any change of the treaty and could easily be carried out within its framework," he added.

Mr Gorbachev has repeatedly affirmed that SDI is the main obstacle to arms control and says Moscow would not agree to anything less than a package of disarmament measures including limits on Star Wars testing.

The Soviet Union maintains that the sort of massive nuclear arms cuts which were discussed

standing on the limits of permissible research so that there should be no misunderstanding or possible suspicions about observance of the treaty," Mr Karpov said.

He noted that the US had proposed talks aimed at defining acceptable ABM testing in the 1970s and added: "Now we are proposing to approach another sphere in the identical way."

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Mr. Viktor Karpov

in Reykjavik would make SDI unnecessary, while continuation of the programme would spark a dangerous arms race in space.

Traces of dioxin found after Sandoz fire

By John Wicks in Zurich

THE CHEMICALS fire at a Sandoz store near Basle on November 1 resulted in only very small traces of highly toxic dioxin according to initial laboratory findings.

Dioxin is frequently known as the "Seveso poison," following its role in the large-scale pollution caused in 1976 after an explosion in an Italian plant of the Swiss Hoffmann-La Roche group.

Investigations into debris from the Sandoz fire have been carried out by the John Helmholtz Institute of Zurich University and the Federal Polytechnic, also in Zurich.

About a fortnight after the fire it was discovered that some 2,325 kilos of the insecticide "Tetrad" had been in the store of Schweizerhalle. The chemical structure of the active agent meant, according to Sandoz, that "the formation of dioxins could not be ruled out."

Danish trade deficit dips

By Hilary Barnes in Copenhagen

DENMARK'S trade deficit in October fell to Dkr 1.31bn (\$121m), from Dkr 1.37bn last year, although the deficit for the first nine months increased from Dkr 9bn to Dkr 12bn, according to official trade figures.

The improvement comes a day after Prime Minister Poul Schlüter made an emphatic commitment to maintain the krone exchange rate.

Exports in October fell by 4.7 per cent to Dkr 15.92bn and imports fell by 8.7 per cent to Dkr 17.23bn. Exports for the first nine months have fallen by 3.9 per cent to Dkr 143.5bn and imports by 1.9 per cent to Dkr 155.4bn.

Italian shortfall cut

The current account of Italy's balance of payments showed a deficit of L320bn (\$161m) in October—little more than half of the total for the same month last year, John Wyles reports from Rome. As a result, the country's cumulative 10-month deficit stands at L2.277bn compared with L4.985bn in 1985. The Bank of Italy's foreign exchange reserves rose slightly from L61.67bn to L63.215bn at the end of September.

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TURMOIL IN THE WHITE HOUSE

Bush chooses invisibility as Reagan ascendancy fades

BY LIONEL BARBER IN WASHINGTON

IN THREE weeks of raging controversy over secret US arms sales to Iran, not a word has been heard from Mr George Bush, the Vice President of the US, who ranks as the Republican front runner for the Presidency in 1988.

Mr Bush's profound silence is uncharacteristic of a man who has been one of President Reagan's most loyal and outspoken supporters. His decision, so far, to play the invisible man reflects the damage to his Presidential ambitions wrought by the Iran affair.

As long as Mr Reagan's star was in the ascendant, Mr Bush looked the strongest Republican contender in 1988. He had the money, the organisation, the widest support within the Republican Party, and until the muddle of Tehran intervened, the Reagan legacy. But when things go wrong, a Vice President's tie to the White House can dynamite the best political hopes.

Brief for Justice Department inquiry

THE US Justice Department investigation into whether US laws were broken by the secret laundering of arms sales proceeds to the Nicaraguan Contras will cover:

- The Arms Export Control Act: regulates and controls arms transfers and requires that Congress be notified of any arms shipment of more than \$1m.

- Export Administration Act: an all-encompassing law aimed at controlling exports. It also generally bars the sale and export of commodities and goods to countries involved in backing terrorism.

- Omnibus Anti-Terrorism Act: amended the Arms Export Control Act to ban the transfer of commodities in excess of more than \$1m to countries engaged in state-sponsored terrorism.

- The National Security Act (1947) and the Intelligence Oversight Act: require that Congress be notified of covert operations. If prior notification is not practical, Congress must be informed in "timely" fashion.

- The Boland Amendment: bans funds for military equipment, training or advice to the Contra rebels attempting to overthrow the Sandinista Government in Nicaragua. It was lifted this year when Congress approved \$100m of direct military aid to the Contras, though the arms sales to Iran and the deposits of money into Contra accounts took place before Congress cast its vote.

- The Justice Department is also examining whether those engaged in the secret laundering of proceeds from arms sales to Iran may have committed criminal offences.

Veteran Washington insiders to head panel

By Our Washington Staff

PRESIDENT Reagan, yesterday, in an attempt to put the Iranian arms sales affair behind him, appointed three veteran Washington insiders to study "the future role and procedures" of the embryonic National Security Council (NSC) and its undercover operations in Iran and Nicaragua.

The Special Review Board will be headed by former Senator John Tower of Texas, chairman of the senate armed services committee from 1981 to 1984 and a former arms control negotiator for the Reagan Administration.

Also named to the panel were former Senator Edmund Muskie, a former Democratic presidential candidate, and Mr Brent Scowcroft, former National Security adviser during the Ford Administration after the resignation of Mr Cyrus Vance, who stepped down in protest at the abortive 1980 US attempt to rescue 52 American hostages held in Iran.

Senator Tower has been promoted by many of the President's supporters as a candidate to succeed either Mr John Poindexter, as National Security Adviser, or Mr George Shultz, the Secretary of State. Such a move seems unlikely in view of his appointment.

In a written statement accompanying the announcement, President Reagan asked the new board to "review the NSC staff's proper role in operational activities, especially extremely sensitive diplomatic, military and intelligence missions."

Specifically, they should look at the manner in which foreign and national security policies I established have been implemented by the NSC staff," he said.

The President promised the board complete access to the NSC staff and promised to share its findings with the Congress and American people.



Vice President Bush (left) and Senator Dole. Presidential chances may be blighted.

might encourage additional argue that this public hard line on terrorism is impossible to square with the secret overtures to Iran—identified by the

US as a state sponsoring international terrorism.

Mr Bush is also linked to the Contra rebels. Last month, following the downing of an armoured US cargo aircraft in the Nicaraguan jungle, it was revealed that Mr Bush knew one of two former CIA operatives involved in running a Contra rebel supply network based in El Salvador. The bungled arms drop was part of this network.

Mr Bush subsequently acknowledged that he had met the former CIA Cuban-American, Mr Max Gomez, but denied that he was directing covert operations in Nicaragua. He added, in a move interpreted to be aimed at winning support from the conservative Right-wing, that Mr Gomez was a "patriot."

At the time, it looked a wise move, but in the wake of disclosures about the Iran-Nicaragua connection, it seems less clever. Mr Bush's position contrasts

with that of his potential Republican rivals in the race should benefit.

More broadly, it is probably too early to judge how the Iran affair will affect the chances of the Republican Party in the 1988 elections. They took a knock in the recent mid-term elections, losing control of the Senate, but registered strong gains in the gubernatorial races.

The clue lies perhaps in the failure of Mr Reagan, who ran short of actually linking the affair to Watergate—the scandal which brought down Richard Nixon 12 years ago—the conservatives' loss reflected.

"We are about to descend into Nuremberg, mounds of evidence questions about every detail of the funneling operation, apparently run by Lt-Col Oliver North of the NSC (National Security Council)," predicted Mr Charles Krauthammer, a Washington Post columnist.

His colleague at the Post, Mr William Rappleye, averred the investigation by Mr Edwin Meese, Attorney-General: "Reagan's supposed shock over his disclosures and the purging of (Admiral John) Poindexter and his deputy, Lt-Col Oliver North, are reminiscent of nothing so much as the Watergate scandal, which saw President Nixon ordering a John Dean investigation and ('shocked' at its disclosure) firing Dean, John Ehrlichman and H. R. Haldeman."

USA Today, a nationally distributed newspaper, headlined the affair "Firestorm at the White House... who knew what?" all reminiscent of the underlying question asked in Watergate: "What did the President know and when did he know it?"

President Reagan's so-called "Teflon" presidency, which has allowed him to escape blame for policy failures, was seen to be at an end. "The powder trail runs right to the Oval Office," said the New York Times in a blistering editorial, which speaks of "White House cowboys," "reckless aides," and "a pattern of lawlessness."

Scepticism that Col North had operated independently of other White House officials was widespread.

The Washington Post said it "began to feel that Col North was 'the sole person in the know,' and even the Washington Times, an avid Reagan supporter, acknowledged that claim 'will be widely disbelieved.'

Overwhelmingly, there was concern expressed about what the Baltimore Sun called "the mess in foreign affairs."

Mr Rowland Evans and Mr Robert Novak, syndicated columnists with close ties to the Administration, said that the secret diversion of funds "reflects a level of ignorance in the Administration threatening grave consequences in the Mid-East" and wondered if the end of the US arms ban to Iran had "inevitably opened the floodgates for through sophisticated weapons from Israel and other countries to turn the tide of battle in the Iran-Iraq war."

Administration efforts to overthrow the Government of Nicaragua will meet new opposition, said the Sun; US relations with the Arab moderates are in severe trouble and Israel "now stands exposed in ways detrimental to its world position."

"Combine this with consternation in Western Europe over impulsive US arms-control offers at the Reykjavik summit," said the Sun, "and what we have is an unpleasant new spectacle: The first human superpower."

SCANDAL REVEALED: President Reagan (right) tells reporters to question his Attorney General about Iranian arms sales as Mr Donald Regan, White House Chief of Staff (left) and press spokesman Larry Speakes look on



SCANDAL REVEALED: President Reagan (right) tells reporters to question his Attorney General about Iranian arms sales as Mr Donald Regan, White House Chief of Staff (left) and press spokesman Larry Speakes look on

NATIONAL SECURITY COUNCIL

Glamorous group with a gung-ho attitude to power

BY OUR WASHINGTON CORRESPONDENT

THERE IS an air of glamour about the activities of the National Security Council staff, who serve the President from the old Executive Office Building next to the White House.

They form a select group of around 50 men and women, seconded from the foreign service, academia, the Central Intelligence Agency or, as in the case of Lt Col Oliver North, the marine at the heart of the Iranian arms sales scandal, the majority.

As a co-ordinating team at the heart of the executive, they are more than a personal staff to the National Security Adviser. They have been likened to a mini-government, with sections for every region of the world, for military programmes, arms control, intelligence and public diplomacy.

The NSC staff were the advisory back-up to the council itself but they primarily served the National Security Adviser, a new post simultaneously created which was aimed at helping the President to devise and implement primarily foreign policy.

Since then, the NSC has risen to dizzy heights of power and prestige, notably under Presi-

dent Richard Nixon and his National Security Adviser, Dr Henry Kissinger, the architect of détente with the Soviet Union and the opening of new relations with China.

This power has produced tensions with the American bureaucracy which have never been resolved satisfactorily. The State Department, particularly the prime mover in foreign policy and diplomacy, has often felt undercut by the activities of the National Security Adviser.

Never was this felt more than under Dr Kissinger who frequently went behind the back of the then US Secretary of State, Mr William Rogers.

Under President Reagan, the post of National Security Adviser has been more an ejec- seat than a hot-seat at the centre of the Government. Vice Admiral John Poindexter is the fourth departure in six years, following the conservative

academic Mr Richard Allen, the Californian judge and Mr Reagan's friend, Mr William

Clark, and Lt-Col Robert McFarlane, who is already emerging as a central figure in the current controversy over Iran and Nicaragua.

Mr McFarlane, who fought a constant battle for power in the first half of President Reagan's second term with Mr Donald Regan, White House Chief of Staff, and Mr George Shultz, Secretary of State, finally resigned in December 1985.

He had been a prime instigator in drawing up plans for aiding Nicaraguan Contras during a Congressional military aid ban in 1984 and also first suggested making overtures to supposed moderates in Iran.

Mr McFarlane left the detail to Lt-Col North, who, according to widely published reports was responsible for drawing up a private aid network for the Contras. Both men are Marines, both enjoy active service.

This gung-ho attitude among some of the NSC staff is linked to President Reagan's forth-

right support for anti-Communist guerrilla movements across the world, in Nicaragua, Angola and Afghanistan.

Some US officials are already saying that Mr Poindexter was effectively "sandbagged" by Mr McFarlane, who began the clandestine operation with Iran. One former NSC staffer told the Washington Post yesterday that Mr Poindexter was "never able to get a handle on what was going on in his basement."

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By supplying Iran with arms under an arrangement which was bound one day to become public, the critics say Israel was undermining the cornerstone of its strategy towards its Arab neighbours: the peace treaty with Egypt which had detached that country from the ranks of its potential enemies. Egypt is a solid support of Iraq in the Gulf war.

What appears to have happened is that the Israeli Government ordered that all the TOW anti-tank missiles and Hawk anti-aircraft missiles for Israel should be taken out of its own large stocks of war materials, to be replaced later

by the fresh American supply.

What the Attorney General says he has unearthed is that \$12m worth of anti-tank and surface-to-air missiles shipped by the US to Israel, for onward passing to Iran ended up costing the Iranians somewhere between \$22m and \$42m. The large gap in the final price was not explained.

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Administration efforts to overthrow the Government of Nicaragua will meet new opposition, said the Sun; US relations with the Arab moderates are in severe trouble and Israel "now stands exposed in ways detrimental to its world position."

"Combine this with consternation in Western Europe over impulsive US arms-control offers at the Reykjavik summit," said the Sun, "and what we have is an unpleasant new spectacle: The first human superpower."

STRATEGIC GAME WITH HIGH STAKES

BY OUR JERUSALEM CORRESPONDENT

OVER the eight years following the Iranian revolution, Israel is reliably reported to have provided the badly demoralised and purged Iranian armed forces with frequent injections of badly needed spare parts and munitions.

When the air force's Phantom fighter bombers were short of fighters an airlift was arranged. When long range howitzer shells were in short supply the accommodating Israelis were ready to help, even if the supply route was often circuitous.

But the latest bombshell from Mr Edwin Meese, US Attorney General, which implicates the Israeli Government in apparent profiteering, has left Israeli officials flailing for explanations. Privately, officials reacted yesterday by remarking that Mr Meese was "anti-Israeli".

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KEY EVENTS IN UNFOLDING CRISIS

BY ANDREW WHITLEY IN JERUSALEM

FEbruary 1984: Ships are blown up in Nicaraguan harbour by CIA-planted mines.

July-Aug: Secret US-Iranian contacts initiated through Israel.

August: First US arms shipment sent via Israel to Iran.

May: Second US arms shipment sent via Israel to Iran.

Aug 26: Mr McFarlane secretly visits Tehran in aircraft carrying arms.

Sept 14: Rev Benjamin Weir, a US hostage, is released.

July 26: Rev Lawrence Jenco, US hostage, is released.

August: Third US arms shipment sent via Israel to Iran.

Sept-Oct: Three Americans abducted in Lebanon.

October: Contra arms supply aircraft shot down over Nicaragua. Crew member Mr Eugene Hasenpusch held by Nicaraguan Government.

Nov 2: Hostage David Jacobsen is released.

Nov 3: Lebanese magazine Al Shira reports secret McFarlane visit to Iran.

Jan 7: White House policy review of Iranian role in hostage situation. Mr Shultz, Secretary of State, and Mr Weinberger, Defence Secretary, oppose arms shipments.

Jan 17: President Reagan signs secret intelligence "finding" authorising arms shipments to Iran.

February: First US arms shipment sent via Israel to Iran.

May: Second US arms shipment sent via Israel to Iran.

June 28: Mr McFarlane secretly visits Tehran in aircraft carrying arms.

July 26: Rev Lawrence Jenco, US hostage, is released.

August: Third US arms shipment sent via Israel to Iran.

OVERSEAS NEWS

Playtex joins US corporate exodus from S Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

PLAYTEX, the US corsetry company, announced yesterday it was withdrawing from South Africa and arranging local management buy-out. The move came as Mr Oscar Dhlomo, one of the chief leaders of the Zulu Inkatha movement led by Chief Gatsha Buthelezi, launched a strong attack on foreign companies leaving South Africa.

Playtex, which employs over 400 mainly black workers, is based in Durban. Under the terms of the local management buy-out, the new company, to be called PTK Distributors, will continue to manufacture the Playtex range, will have access to new developments by the US parent and will keep traditional Playtex names. As such it follows the pattern created by most other UK companies which have formally severed links with parent companies while retaining indirect marketing and other connections.

Mr Dhlomo said apartheid had been a golden goose for many of the foreign companies which were now pocketing their golden egg and pulling out. He told a meeting of black and white businessmen in the black township of Atteridgeville, near Pretoria: "The problems of

South Africa will not be solved by the faint-hearted and those who are so eager to 'cut and run'. He described companies which have decided to stay in South Africa as "our comrades in the struggle to dismantle apartheid."

He singled out British Petroleum as an example of a foreign company which had made itself welcome during the apartheid era and would be welcome during the post-apartheid era. Last week BP reaffirmed its commitment to stay in South Africa and proposed the re-building of the District Six area of Cape-town as a non-racial urban and residential zone.

In a veiled reference to General Motors and other foreign companies which have sold out to local management teams, Mr Dhlomo concluded: "Some of the new masters have already warned that they do not regard themselves as duty-bound to honour the social obligations of their departing predecessors on the factory floor."

The net result is that black workers—including those whose unions support disinvestment—have only managed to change masters instead of crippling the South African economy."

Gencor locks out 2,000 miners after wildcat strike

BY JIM JONES IN JOHANNESBURG

GENCOR, South Africa's second-largest mining house, yesterday locked out about 2,000 black miners who returned to work after a wildcat strike on Tuesday at the company's Matla colliery.

Mr Graham Thompson, chief executive officer of Gencor's coal division, said the company was not prepared to allow the men to return to work until individual disciplinary hearings had been completed and management had determined the causes of the stoppage.

According to some strikers, the stoppage resulted from dissatisfaction with the relationship between the management of Gencor's Kinross gold mine and the National Union of Mineworkers (NUM). Mr Thompson believes that this is an unscientific reason for striking at the colliery and says that talks

were due to be held this morning.

The Kinross mine was the site of South Africa's worst gold mine disaster in September when 177 men died in an underground fire.

Matla supplies coal to a thermal power station belonging to Ecom, the state-owned electricity utility, and has been operating below its design capacity for some months because of reduced demand for power station coal.

Last year Matla's No 3 mine was closed and, recently, the company said that more men were employed at Matla than needed. At present production is being maintained by the colliery's white personnel.

In another development yesterday, about 450 men at Gencor's Winkelsiek and Bracken gold mines ended a two-day wildcat strike.

Museveni brings in fresh faces to tackle economy

BY OUR KAMPALA CORRESPONDENT

PRESIDENT Yoweri Museveni has reshuffled his cabinet, appointing new men to tackle Uganda's daunting economic problems.

Dr Crispin Kiyonga, the former co-operative and marketing minister, has replaced Prof Ponsiano Mulema as Finance Minister.

Prof Mulema is said to have been isolated among his colleagues. He was picked for the job after Mr Museveni came to power in February because his opinions matched those of the ruling National Resistance Movement. However, his first budget proposals were rejected, and he has now been transferred to Regional Co-operation.

Dr Kiyonga, a dedicated NRM member, is unlikely to argue with Mr Museveni's economic strategy, which aims at a self-sustaining economy.

However, some observers have questioned whether a medical practitioner will have the necessary expertise to unravel Uganda's economic pro-

blems. These include spiralling inflation of around 175 per cent a year, debt repayments that absorb more than half the country's yearly export earnings from coffee, and massive rehabilitation needs.

Other appointments include a new governor, Mr Suleimam Kigundu, for the Bank of Uganda, the central bank, and a new chairman for Uganda Commercial Bank, Mr Frank Mwine.

Despite criticism from the World Bank in Washington over Uganda's exchange rate policies, the World Bank's Kampala representative, Mr Grant Slade said yesterday that he was optimistic about Uganda's economic prospects.

Members of the commercial community maintain that the Government may soon enter the exchange rate from 1,400 to 3,000 shillings to the dollar.

This would alleviate pressure on exports and reduce the gap between official and unofficial currency rates.

The reshuffle was widely anticipated.

Bahrain causeway will boost relations with Saudis

BY CP FOREIGN STAFF

THE 25-KILOMETRE causeway between Saudi Arabia and Bahrain, completed nearly a year ago, was opened yesterday at a ceremony attended by the rulers of both countries.

Costing nearly \$700m, it was named by Sheikh Isa bin Salman al Khalifa of Bahrain, "the King Fahd Causeway" in recognition of the fact that the cost was borne by Saudi Arabia.

Officials from both countries have said the causeway will further cement relations between Bahrain and Saudi Arabia, which together with Kuwait, United Arab Emirates, Qatar and Oman form the Gulf Co-operation Council.

The causeway will be open for 10 hours a day, but no decision has yet been announced as to who will be allowed to cross and what form of transport they will be allowed to use. A Saudi-Bahraini bus has been formed to ferry passengers across, but there is no indication whether private passenger cars will be allowed.

The Government in Bahrain has emphasised that the causeway will not present a great change in the relationship between the two countries. There have been regular flights for many years and despite the



differences in social attitudes—alcohol, for example, is easily available in Bahrain—officials say they do not believe that this will cause any difficulties.

However, there could be problems for businessmen in Bahrain as a range of items, such as cars and other consumer goods, tend to be significantly cheaper in Saudi Arabia.

Australia's economy begins to pick up

By RICHARD HUBBARD IN CANBERRA

THE AUSTRALIAN ECONOMY

has started to show signs of responding to the fall in the dollar

and the Federal Government's

tight economic policies. Yesterday posting its first quarterly increase in gross domestic product (GDP) for nearly a year.

The third quarter figures revealed that a rise in net exports and a pick-up in construction investment lifted GDP by 0.2 per cent after a decline in the economy in the three previous quarters.

Mr Paul Keating, the Federal Treasurer, remained cautious about the result, warning that a sustained economic recovery remained a long way off. He said the Government was committed to maintaining a tight monetary policy until a clear correction in the balance of payments problem was evident.

Declining commodity prices and a fall in the value of the Australian dollar has combined to create severe balance of payments difficulties because Australia relies heavily on exporting primary products to pay for imports of manufactured goods.

The quarterly figures show an increase in farm output of 0.6 per cent and in other production of 0.2 per cent.

Aquino wins ceasefire deal with Communists

BY STEPHEN BUTLER IN MANILA

THE GOVERNMENT and Communist rebels in the Philippines yesterday agreed on a ceasefire to end the 17-year insurgency.

The agreement, to be signed this afternoon, calls for a sixty-day ceasefire from December 10. Negotiations for a more enduring peace agreement are to begin within 30 days of the signing.

The accord follows months of on-and-off negotiations and it holds will be seen as a major achievement by President Corazon Aquino, who pushed forward with the negotiations

despite strong opposition from factions in the military and former defence minister, Mr Juan Ponce Enrile, who was forced to resign on Sunday amid rumours of a coup.

Government negotiators yesterday presented draft of the ceasefire agreement to Mrs Aquino and to military officials including General Fidel Ramos, chief of staff of the armed forces, and the newly installed

senior military officials were later quoted as saying the agreement was workable

and that the military could support it. The details of the agreement will not be known until after the signature.

Mr Steven Ocampo, a Communist negotiator, however, indicated that no withdrawal would be required by rebel or government forces in areas where they now operate.

The definition of "acts that would violate the ceasefire" has yet to be agreed upon until the last moments with the military apparently succeeding in its demand that rebel tax collection be considered a violation.

Mr Ocampo said a compromise

had been found on the question of rebel retention or arms.

Mr Ramon Mitra, the government negotiator, declared yesterday that the Communists would take advantage of the ceasefire to press their advantage on the Government.

He said: "I think it is a victory by the Government and a victory by the Philippine people. The matter of whether Communists advance or loses ground is irrelevant. The negotiations are over."

Negotiations with the Communist rebels has been a highly divisive issue in the Philippines, with Mr Enrile spearheading an anti-Communist campaign in recent months.

Holocaust survivors and right-wing members of the Knesset are, meanwhile, mounting a noisy campaign against the planned visit by President Chaim Herzog to Germany.

The president's office issued a statement on Tuesday defending the trip, a highlight of which will be a visit to the Bergen-Belsen Nazi concentration camp—saying it would reinforce consciousness of the holocaust in both Germany and Israel.

Mr Demjanjuk was extradited from the US in February, and has been held on remand in a specially-built prison cell in Ramle, near Tel Aviv.

Holocaust trial revives painful memories

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL'S first trial of an alleged Nazi war criminal for a quarter of a century opened here yesterday amid a row over a planned first trip by an Israeli president to West Germany next Spring.

Mr John Demjanjuk, a 66-year-old retired car worker stripped of his US citizenship, is charged with being the sadistic Treblinka prison camp guard known as Ivan the Terrible. He faces the death sentence for crimes against humanity and the Jewish people.

The trial, which coincides with the recent downgrading by Israel of diplomatic relations with Austria over the Nazi past

tremble when I see his hands," said Mr Shlomo Weisz, a Labour member of Parliament and holocaust survivor, whose family perished in the Treblinka death camp in Nazi-occupied Poland.

Like most Israelis, Mr Weisz himself of Ukrainian origin, is convinced that the Ukrainian defendant is guilty. To those Israelis the trial is simply a farce, to maintain legal purity.

Yesterday's opening hearing was, in essence, a legal technicality, to avoid having to release Mr Demjanjuk from custody. After a 40-minute session the trial was deferred until mid-January.



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WORLD TRADE NEWS

S Korea prepares for worldwide chip war

BY STEPHEN BUTLER RECENTLY IN SEOUL

SOUTH KOREA'S semiconductor manufacturers are positioning themselves for a worldwide competitive scramble against the Japanese makers, while trying to hold a strong position in the US where they see slower market growth in the coming years.

The strategy includes a rapid increase in manufacturing finished products to absorb expanding domestic capacity for semiconductor production.

South Korea emerged recently as the newest entrant in the high stakes commodity chips market for large integrated circuits.

Two South Korean companies, Hyundai Electronic Industries and Samsung Semiconductors and Telecommunications, now have the capacity to produce about 10m 256KDRAM chips monthly, although Hyundai, with a capacity of about 4m chips, says its production is just starting and exports so far are negligible.

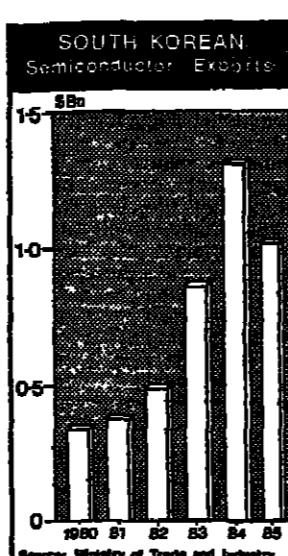
Mr Jang Dong Seok, a manager in Samsung's export department, says that Samsung has benefited from the US price rise after the Japan-US semiconductor pact last July. US prices of the 256K chips, says Mr Jang, have now risen to between \$2.30 and \$2.40 per chip.

Mr Jang says, however, that Samsung is concerned about a possible anti-dumping action in the US against Korea and has resisted the temptation to flood the market with cut rate chips.

US sales, which account for about 45 per cent of Samsung's exports, have been flat in recent months.

The Korean manufacturers believe the effects of the semiconductor pact have been slow to work through due to Japanese sales through "grey market channels," not covered by the monitoring system.

The Korean manufacturers confirm that the Japanese have sold cut-rate chips elsewhere in



Asia. Ministry of Trade and Industry

ment, since it involves third countries.

Samsung believes that the potential for market expansion is highest in those markets in Europe and Asia where price competition is now intense. It says prices of the 256KDRAM chips are about \$1.82 in Asia and about \$2.20 in Europe, including a 14 per cent EEC duty.

These prices are not believed to cover production costs, although the Korean manufacturers, which are part of large industrial conglomerates, have always seen the development of semiconductor technology and manufacturing as an essential part of a broader strategy to compete in high technology industrial electronics.

Samsung manufactures 5m 64KDRAM chips a month and the output could be raised to 6m if demand picks up as it expects in the second quarter of 1987.

Samsung also makes about 3m 64KDRAM chips monthly. The company expects to be

marketing the one megabyte chip by the middle of next year. The chip will initially be manufactured on the line already used to produce the 256K chips, although new capacity will be added if demand warrants.

Samsung markets about 15 per cent of its production domestically and expects this ratio to rise to above 20 per cent next year and still higher in subsequent years.

Hyundai also has its eye on a high volume of domestic sales says Mr J. W. Lee, a Hyundai director, although chip export earnings next year are expected to reach \$200m. Mr Lee says that many of the domestically sold chips will go into the 300,000 IBM-compatible personal computers that Hyundai plans to export to the US next year.

Hyundai Electronics expects to become a major supplier of electronic components to Hyundai Motors, whose sales this year in the US have taken off.

lucrative contracts for collecting fines and towing illegally parked vehicles.

Convicted with Mr Friedman were Mr Michael Lazar, former city transportation chief, Mr Lester Shafrazi, the former parking bureau director, and businessman Mr Marvin Kaplan. All four have said they will appeal.

The stock bribe was paid by Mr Kaplan's Citisource company to ensure that it won a \$22.7m contract from the parking violations bureau for a hand-held computer ticketing machine. Mr Friedman was the largest individual shareholder in Citisource.

One clear winner to emerge from the trial has been the prosecutor, Manhattan US Attorney Mr Rudolph Giuliani, who was responsible for securing the prosecution of leaders of an alleged Mafia crime commission earlier this year.

It was alleged that parking bureau officials took bribes from certain companies to ensure the widespread publicity surrounding the racketeering cases.

US monthly trade deficit falls in October

THE US monthly trade deficit shrank to \$12.1bn in October from \$14.7bn during September, the Commerce Department said yesterday. Reuters reports from Washington.

The main reasons for the improved trade performance in October were an increase in exports, a higher agricultural products surplus and a big drop in oil imports.

It was the lowest overall monthly trade deficit since a \$10.9bn shortfall in August 1985.

For the first 10 months of this year, the US trade deficit was \$139.9bn, up from \$119.7bn in the same period of 1985.

UN vote silences Alfonsin critics

BY TIM COONE IN BUENOS AIRES

NEW BILATERAL fishing agreements in the South Atlantic and a strengthening of the Argentine Foreign Ministry against its critics will be the most likely outcome of Tuesday's United Nations vote on the Falkland Islands dispute.

Mr Federico Storani, the head of the Foreign Affairs Commission in the Argentine Congress and a policy adviser to President Raul Alfonsin, said the vote "will leave us quite free to sign new bilateral fishing agreements."

Argentina signed fishing accords with the Soviet Union and Bulgaria earlier this year which include the fishing grounds around the Falkland Islands. This was the principal factor precipitating Britain's decision in October to impose

a 150-mile fisheries conservation zone around the islands, and to lay claim to the marine and sea-bed resources up to a 200-mile limit.

This week's UN debate followed an almost month-long diplomatic offensive by Argentina against the British measure.

The increase of nine votes in favour of the UN resolution, which makes an implicit call for negotiations on sovereignty, is seen in Buenos Aires as a highly successful result and a blow for right-wing domestic critics who have questioned the bilateral fishing accords.

A total of 116 countries voted in favour of the resolution, 34 abstained and only 4 voted against. The shift of two West European countries — Norway and the Netherlands

from abstention to a "yes" vote is seen as particularly significant and representative of the growing criticism and isolation of the British Government's stance "rejecting" any negotiations on the sovereignty issue.

President Alfonsin "is very pleased and very much in agreement with the successful performance of the Foreign Minister in the United Nations," according to a Government spokesman.

Argentina has been negotiating with Japan and Spain for several months to sign bilateral fishing deals similar to those with the Soviet Union and Bulgaria. According to industry sources talks are also taking place between Argentinian and Polish fishing companies with a view to future bilateral deals

Four convicted over New York bribery scandal

BY CHARLES HODGSON IN NEW YORK

ONE OF New York's most powerful politicians has been found guilty, along with three others, of bribery and racketeering in the city's biggest corruption scandal for decades.

Mr Stanley Friedman, the head of the Bronx Democratic Party and a former deputy mayor, faces a maximum 50 years' prison sentence and a \$1m fine for his part in a corruption ring centred on the city's parking violations bureau, which is responsible for the multi-million-dollar job of collecting New York parking fines.

Mr Friedman, who had been a prominent Democrat power broker since taking over the Bronx party in 1978, was found guilty of acting as a middleman for a \$30,000 bribe and holding a bribe of \$1.5m in stock for himself and the late Mr Donald Manes, the Queens borough president, who committed suicide in March in after the clear came to light.

It was alleged that parking bureau officials took bribes from certain companies to ensure the widespread publicity surrounding the racketeering cases.

Sao Paulo stock exchange falls sharply

By Ann Charters in Sao Paulo

THE Sao Paulo stock exchange yesterday registered its single largest decline since the Cruzado Plan was introduced last July, as the Bovespa index fell 7.5 per cent.

Market analysts say that the market is reacting to recent dramatic rises in interest rates and general uncertainty about the direction of the economy in the wake of the Government's most recent measures announced last Friday.

Interest rates on bonds certificates of deposit yesterday broke 100 per cent at annualised rate and were even over the 110 per cent level by midday for short-term deposits of 60 days.

A local market analyst said there was nothing wrong with the stock market, but that stocks could not compete with after-tax earnings of 4.8 per cent a month on bank certificates.

The stock index fell 10.4 per cent in the first two days of this week as bondholders and investors sought to test the effects of last Friday's price increases in inflation calculations and numerous other measures contained in the 12 decrees known as the latest Government adjustment to the Cruzado Plan.

Brazil devalued the cruzado yesterday by 9.1 per cent, the third such devaluation since last week's economic measures, AP reports from Rio de Janeiro.

The exchange rate was set at 14,159 cruzados to the dollar for sellers and 14,089 for buyers.

Mr Dilson Pinheiro, the Finance Minister, announced last week that Brazil would resume frequent "mini-devaluations" of the cruzado "whenever the Government deems necessary."

Italy likely to finalise Soviet credit today

BY ALAN FRIEDMAN IN ROME

ITALY'S Mediocreto Central, the state-owned medium-term export credit institution, is expected to finalise today a L700m (\$353m) eight-year open credit line for the Soviet Union.

The credit represents the first such "open" line to be extended by Rome to Moscow in ten years, and it is hoped it will encourage more Soviet purchases of Italian products.

Mr Gian Piero Elia, general manager of the Rome-based Mediocreto Centrale, is in Moscow this morning to discuss

the loan line, aimed at financing exports from medium-sized Italian companies.

The terms call for a maturity of eight years, with total interest of around 8 per cent. Moscow will be expected to pay a rate of 7 per cent for the first five years, and 7.5 per cent in the final three years of the loan.

Italian exporters are expected to finance the difference of 100 basis points in the first five years, and 50 basis points thereafter.

The loan, assembled with

Mediocredit as lead-manager and with at least another nine Italian banks in the consortium, is intended primarily for Italian companies whose average contracts are worth around \$1m (£700,000).

The credit line is likely to be available either in US dollars or European Currency Units (Ecus).

Italy has been trying for two years to correct what it considers a disproportionately high bilateral trade imbalance with the Soviet Union.

In 1984, Italy had a trade

Brussels heeds car import call

BY WILLIAM DAWKINS IN BRUSSELS

DEMANDS BY the EEC's main car producers for strict action to control Japanese car imports into the Community yesterday received a sympathetic hearing from the European Commission.

Senior EEC officials met representatives of CCMC, the car makers' leading lobby group, yesterday to discuss a report by the group calling for a "new and firm initiative" to limit the growing penetration of the Ven.

Japanese car exports to the Community climbed 40 per cent in the first eight months of this year so that they now account for more than 10 per cent of the market.

Recent pledges of moderation by Mid (Japan's Ministry of International Trade) do not adequately address the situation.

CCMC also wants Japanese investment in new production plants in Europe to be stopped unless "such operations are fully integrated into

the European motor industry."

Yesterday's session was the latest in a series of meetings since the CCMC case was first presented to four EEC commissioners early this month by Sir John Egan, the group's president.

The CCMC points out that despite the strengthening of the Ven, Japanese car exports to the Community climbed 40 per cent in the first eight months of this year so that they now account for more than 10 per cent of the market.

Under the terms of the new agreement, Mitsubishi will move from a licensee producer of Westinghouse products to a co-partner in the development of combustion turbines.

Mitsubishi in Egypt power deal

BY OUR TOKYO CORRESPONDENT

A JAPANESE consortium led by Mitsubishi Heavy Industries (MHI) has beaten five foreign rivals to win a Y25bn (£12.7m) thermal power plant order in Egypt.

The 325 MW plant will be built at Aswan in southern Egypt on a turnkey basis. MHI will be in charge of engineering and the construction of the boilers, while Toshiba will be responsible for the turbine genera-

tator.

The plant is scheduled to begin operation in February 1990.

The Japanese consortium, which also includes Mitsubishi Corp, said it outbid Peugeot of the US, KW and BBC of West Germany, Ansaldo of Italy and Alsthom of France on the strength of a Japanese Government yen loan to Egypt and credits from Japan's Export In-

port Bank.

Mitsubishi Heavy Industries has signed a new agreement with Westinghouse Electric Corp, on joint development and sales of combustion turbines, it said yesterday. Agence France Presse

The new agreement, however, increases the number of products covered. Mitsubishi's office

announced.

The US considers the new

accord particularly significant in view of forthcoming negotiations with China.

The five-year agreement, which will become effective on January 1 after it is signed next month, specifies an annual growth rate of a little more than 6 per cent. The existing accord allows textiles and clothing from India to grow by between 5 and 6 per cent a year.

Although India is only the 15th largest overall supplier of textiles to the US, it is the fourth-largest shipper of cotton apparel.

The higher growth rate goes against the general trend of recent bilateral textile accords concluded between the US and supplier-nations.

But the concession was necessary, officials explained, to persuade the Indians to go along with US import limits on silk blends and products made of ramie, a linen-like fibre.

Turks call for check on Algeria payments delay

By David Barford in Ankara

THE TURKISH Exporters' Union has asked the Government to look into a payments backlog of nearly five months for Turkish companies exporting to Algeria.

Turkey has been trying to increase its trade with Algeria in the past year, following the crumbling of its major export markets in Iran and Iraq.

Algeria is expected to supply large amounts of natural gas to Turkey as a backstop for the Soviet natural gas pipeline which will link Ankara and Istanbul with the Soviet natural gas grid from 1988.

One leading Istanbul exporting house says it is turning away export orders from Algeria until payments are resumed and advises other companies to do likewise.

Failure to implement a banking agreement signed this autumn between Turkey and Algeria is being cited as a partial explanation for the Algerian payment delays.

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UK NEWS

Government may impose pay deal on teachers

BY JOHN HUNT AND DAVID BRINDLE

THE GOVERNMENT is expected today to announce legislation which would enable it to impose a pay and conditions settlement on teachers in England and Wales.

However, Mr Kenneth Baker, Education Secretary, made it clear to local authority employers' leader last night that there was still room for a negotiated settlement on the basis of modification of the agreement they reached last Friday with four of the six teaching unions.

The Government's wish to avoid imposing a deal, and the certain subsequent confrontation with the unions, was further underlined yesterday when Mr Malcolm Rifkind, Scottish Secretary, offered negotiations with leaders of Scottish teachers.

This followed the declaration yesterday by the Educational Institute of Scotland (EIS), the union representing most Scottish teachers of a ballot majority of 84 per cent to reject the Government's offer of a staged 10.4 per cent pay rise and to resume strike action.

The union plans to call a one-day strike in all Scottish schools next Thursday, to be followed by a further campaign of selective disruption.

The legislation expected to be announced today will provide for abolition of the Burnham Committee teachers' pay negotiating machinery. It is expected, however, to also include reserve powers for the Government to override the Remuneration of Teachers Act 1985 and impose a settlement.

Mr John Pearman, the employers' leader, said last night that he would consider it a breach of faith if Mr Baker, who is expected to make



Mr Kenneth Baker

a statement in the House of Commons today, went further towards imposition of a deal than merely outlining the reserve powers.

Mr Pearman and colleagues met Mr Baker for one-and-a-quarter hours last night. Afterwards, the employers said they had been given 45 hours to prepare a written statement for Mr Baker in support of the negotiated agreement, which is costed at more than the 16.4 per cent 15-month government offer to teachers in both England and Wales and in Scotland.

Earlier the Trades Union Congress (TUC) had urged Mr Baker not to impose a deal. Mr Norman Willis, TUC general secretary, said: "If the Government was to impose a solution, both on pay and on conditions, that told teachers where they would be and what they would be doing at any precise time, that would be the biggest extension of martial law since Poland, and they might come to regret it."

Cable and Wireless defends Japan bid

BY TERRY DODSWORTH

CABLE AND WIRELESS, the UK-based telecommunications group, responded sharply yesterday to suggestions that it may be defeated in its attempt to win a substantial stake in Japan's fast-growing international telephone service.

The company conceded that the Japanese Ministry of Posts and Telecommunications (MPT) continued to have reservations about Cable and Wireless's 20 per cent holding in International Digital Communications Planning (IDC), the consortium which is bidding to establish an alternative international telephone service for Japan.

But it added that there was "no reason to believe" that the Japanese Government did not appreciate the market objectives of the consortium.

Cable and Wireless's position followed a flurry of speculation in London that the UK group was like-

ly to be defeated in its bid to expand in Japan, where the international telecommunications market is currently worth about \$1bn a year.

These rumours were sparked by reports from Tokyo that Mr Paul Channon, the British Trade and Industry Secretary, had been told that Cable and Wireless would not be permitted to take a major holding in a new international telephone group.

The alternative service is planned to supplement the monopolistic international business currently operated by KDD. Manoeuvring for the contract has been intensifying recently because the Japanese Government is due to make a decision on the new structure sometime after the beginning of next year.

A second large consortium, ITT, has tendered for the contract in opposition to IDC.

SE price errors caused by brokers' computer

BY ALAN CANE

PROBLEMS with an in-house computer system at brokers Greenwell Montagu caused a rash of misleading stock prices on the London Stock Exchange's share information service mid-price yesterday.

According to Greenwell's, a data processing problem on Monday night resulted in a number of inaccurate closing prices being put in to the Seag electronic market information system from its own computer system.

Exchange staff spotted the errors early on Tuesday morning and were able to correct the overnight

figures for the top 100 stocks which comprise the FTSE Index. Others remained uncorrected when the market opened, causing some confusion among dealers.

The errors had not affected trading in Greenwell's, a stock exchange spokesman said, as only the mid-price information was involved. The Level II competitive quotes screens had been accurate.

The Seag system automatically checks quotes and prices which seem wrong by asking the dealing firm if it is sure it wants to put in that figure.

Editorial comment, Page 18

Union plea to extend Gulf War cover

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH shipowners were yesterday asked by Numas, the union representing ship officers, to declare a major extension of the Gulf War zone after attacks on three oil tankers near Larak Island, in the Strait of Hormuz.

The union said the latest incidents - on Tuesday - increased the number of attacks on neutral mer-

chant shipping by Iranian and Iraqi forces to 245 since the Gulf War broke out in May 1981. At least 109 seamen have been killed.

An extension of the war zone would increase the area within which officers on British registered ships may refuse to serve. Officers who agree to sail into the war zone receive double pay and special in-

surance.

Mr Peter Le Cheminant, director of the General Council of British Shipping, said the request would be given serious consideration.

The council rejected a previous request for an extension after claims by the union that the area of conflict in the Gulf was spreading.

Editorial comment, Page 18



British trade unions 'in decline'

By PHILIP BASSETT,
Labour Editor

TRADE UNIONISM in British manufacturing industry is declining as a result of industrial change, according to a landmark study of British industrial relations published today.

The implications of the study's findings are important as trade unions continue to try to come to terms with a changing industrial relations pattern where remaining union strengths are increasingly concentrated in the public rather than private sector, and among white-collar rather than manual workers.

The importance of the study, jointly sponsored by the Department of Employment, the Economic and Social Research Council, the Policy Studies Institute and the Advisory, Conciliation and Arbitration Service (Acas), lies in its unique and careful charting of industrial relations over the recessionary period 1980-84. It covers a wide range of industries and sectors, involving nearly 2,000 workplaces and 4,500 management and trade union respondents.

The study, British Workplace Industrial Relations 1980-1984, was specifically designed as one of a series of policy tools examining changes over time. Consideration of a third study, which would be published at the end of the decade, is now under way.

Its results are extensive, and often - such as on the pattern of strikes and industrial action - run counter to what has been taken as conventional wisdom. The main findings of the study, which cost about £500,000 to conduct, include:

- Trade unions. Trade union membership fell sharply in private manufacturing, from 78 per cent of establishments to 66 per cent, although union coverage overall remained stable, principally because of a continuing growth in public service unionism.

The findings are indicative of the development, charted in the study, of an increasingly different industrial relations system in private manufacturing in response to the closure of many large, highly-unionised plants. Industrial relations in the public sector have remained much more free of change.

The survey says that in 1980 there were strong indications of increasing trade union involvement in labour relations at workplace level, but says that "few of these trends are apparent from our comparisons between our two surveys in 1980 and 1984 and many of them appear to have reversed."

- Closed shop. More than 1m fewer workers are covered by the closed shop at the end of a period in which legislation was introduced against it. The study says that "the steady decline in closed shop membership since the late 1970s seems in little doubt".

- Shop stewards. It records an increase in shop steward presence, putting their numbers now at about 355,000, and says that white-collar union representatives are now about as common as manual shop stewards. "The stereotype of the trade union representative as a manual shop steward in manufacturing industry evidently needs revision," the report says.

- Industrial action. Although strike activity appears stable, in contrast with the normal official figures showing a decline in strikes, within that there is a sharp increase in short strikes, and a decline in long ones, with an increase in strike activity among public service white collar workers and a decrease among manual workers in manufacturing.

- Pay. The coverage of collective bargaining has declined in manufacturing, and the survey also found a considerable growth in share ownership schemes.

Editorial comment, Page 18

Top industrialists join taskforce

By ANDREW TAYLOR

TOP BRITISH industrialists and senior executives in the City of London have joined a task force aimed at improving the sometimes tense and difficult relationship between financial institutions and industrial companies.

The task force which will operate initially for one year has been established by the Confederation of British Industry (CBI).

It follows a statement by delegates at the recent CBI annual conference who claimed that the City's obsession with short-term gains was damaging the long-term interests of industry and the economy.

Industry's on the task force include Sir John Clark, chairman and

chief executive of Plessey; Sir Derrick Holden-Brown, chairman and chief executive, Alfred-Lyons; Sir Hector Leving, chairman, Standard Life; Mr Richard Lloyd, chief executive, Hill Samuel; Mr John Quinton, deputy chairman, Barclays Bank and Mr Ian Hay Davison, former chief executive of the Lloyd's insurance market and now adviser to accountants Arthur Andersen.

The task force will review the criteria by which company performance is assessed and the attitude of pension funds and insurance companies towards UK industrial companies in which they invest.

It will be expected to produce a series of recommendations on how to improve relations and communications between the City and industry, and will advise CBI members on how to improve the long term performance and international competitiveness of British industry.

Mr Terence Beckett, CBI director general, said yesterday that members were extremely concerned at what they described as "short termism," and that countries such as West Germany and Japan appeared to have a more effective way of doing things.

important event in my presidency."

The growing unease among some industrialists with the City, particularly over the recent spate of company takeovers and mergers was highlighted at the CBI conference when delegates split over a motion which criticised financial institutions for ignoring long-term considerations and taking a short term view on industrial investment.

Sir Terence Beckett, CBI director general, said yesterday that members were extremely concerned at what they described as "short termism," and that countries such as West Germany and Japan appeared to have a more effective way of doing things.

Scottish shipyard to shed 1,500 jobs

By JAMES BXON

SCOTT LITHGOW, the oil rig construction and shipbuilding yard on the Lower Clyde, announced yesterday that it is to reduce its total labour force by 1,500 workers.

The permanent workforce is to be cut by a voluntary redundancy programme from 1,500 to a core of 700, of whom 500 will be manual workers. A further 800 temporary workers or sub-contractors will lose their jobs.

Yesterday's announcement of job losses follows Tuesday's news of a cut of 800 in the 5,000-strong workforce at the state-owned Harland and Wolff yard in Belfast.

Scott Lithgow, which belongs to the Trafalgar House Group, will face a severe shortage of work when the Ocean Alliance, a semi-submersible drilling rig being built for Britain, is finally completed, well behind schedule, early next year.

Although Scott Lithgow was recently awarded a £12m contract to lengthen the containership Atlantic Conveyor, which belongs to Trafalgar House, this will not provide enough work to occupy the whole of the present workforce and the contract should be finished by next September.

Howe speaks up for EMS membership

BRITAIN'S membership of the exchange rate mechanism of the European Monetary System (EMS) cannot be postponed indefinitely, Sir Geoffrey Howe, Foreign Secretary, told industrialists and businessmen yesterday.

The tone of his remarks contrasted with the views of the Prime Minister. Mrs Margaret Thatcher, who told the Financial Times in an interview last week that she had ruled out full membership of the EMS until the economy was "stronger."

Mrs Thatcher said she would expect to reconsider the issue after the next general election. She said

that one day Britain would go in but the economy was not "quite strong enough yet."

Sir Geoffrey, who was addressing the monthly meeting of the Confederation of British Industry (the employers' association) council did not directly contradict the Prime Minister but his tone suggested a much greater degree of urgency over the issue of full British membership of the EMS.

He told council members: "The phrase when the time is right (for full membership) should be seen as a declaration of intent rather than

the reverse.

It is a legitimate expectation of the business community that politicians should try to increase domestic price stability and international exchange rate stability. The EMS does represent a framework in which it would be possible to produce at least a measure of stability."

Sir Geoffrey, like the Chancellor of the Exchequer, Nigel Lawson, is a strong supporter of full British membership of the EMS. They believe it could start steering from at least some of the violent fluctuations typical of the last few years.

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UK NEWS

Nuclear power closures 'would not raise costs'

BY MAURICE SAMUELSON

MORE than half the UK's 16 nuclear power stations could close over the next three years with minimal effect on UK electricity supply and costs, says a report urging large-scale expansion of the coal industry as the main fuel source of the electricity industry.

The report, by Mr Stephen Fothergill, a Reading University economist, adds that all nuclear plants could close by the end of the century and that at least 25m tonnes of new colliery capacity should be developed to allow large-scale coal imports.

Mr Fothergill, whose study was commissioned by the Barnsley-based Coalfield Communities Campaign, says the closure programme could be far less painful than the electricity industry argues and that figures presented by the Central Electricity Generating Board (CEGB) were "intended to show alternatives to nuclear power in the worst possible light".

While agreeing with a recent study by the Greenpeace environmentalist group that phasing out nuclear power would probably not add more than 10 per cent to electricity prices, he adopts a longer time-scale for the proposed closure programme.

The Greenpeace report, issued in September, had claimed nuclear power could be shut down over four years without power cuts. The

CEGB had called that proposal "indefensible in terms of electricity generation and irresponsible in terms of its effects on the UK economy".

In its latest Economic Review the institute predicts that this relatively modest growth rate - slower than that of all Britain's main competitors - will be accompanied by a widening trade gap and higher inflation.

The expected pace of output growth will also not be enough to have a major impact on employment levels. The number of people deemed eligible for unemployment benefit, however, could fall by as much as 200,000 next year because of the expansion of government jobs schemes.

Within this relatively sombre assessment of economic prospects the review does foresee an improvement in the fortunes of Britain's manufacturing industry. With a weaker pound leading to significant competitive gains, industry should be able to take advantage of faster world trade and be able to compete better in the domestic market, the institute says.

Coal-fired stations could even produce cheaper power than nuclear if coal prices continued to weaken instead of rising sharply in the following year.

Buoyant consumer spending is

likely to remain the main engine of growth next year, boosted by tax cuts of around £2bn in the next budget. The review forecasts, however, that rising inflation will gradually depress the growth of real earnings in the second half of the year, while stronger exports and some pick-up in investment should produce a more favourable pattern of growth.

The Government's recent decision to raise the level of planned public spending over the next two years marks "a significant departure from previous policy" and foresees a loosening of fiscal policy.

But the institute adds that there should not be serious problems in financing additional borrowing, as on present trends it would be no higher as a proportion of national output than in the first five years of the present government.

It voices more concern over the considerable deterioration in Britain's trade position, predicting a current account deficit of £3.8bn in 1987.

The review says that the more competitive position of Britain's manufacturers following sterling's depreciation should allow them to regain some of the share of overseas markets which they have lost this year. Exports of goods and services may rise by around 4 to 4.5 per cent in volume terms next year.

That increase, however, has to be set against the surge in imports which has resulted from the current consumer spending boom. An exceptionally high proportion of the increase in expenditure on consumer durables seems to have been absorbed by imports, the institute says.

Normal circumstances the build-up of overseas assets over the last few years would make it entirely reasonable to run a deficit in the interests of higher output and employment, the review says. The worrying aspect is not so much the size of the shortfall but the duration.

The deficit is thus likely to act as a constraint on any additional measures of fiscal expansion which a

future government might seek in order to reduce significantly the level of unemployment.

Turning to the outlook for prices, the review predicts that still-buoyant earnings growth and a sizeable increase in the costs of imports of both commodities and manufactures will put upward pressure on inflation.

The institute forecasts that retail price inflation will average 5% per cent in the fourth quarter of 1987 compared with the present rate of 3 per cent and the official projection that it will remain below 4 per cent.

National Institute Economic Review No 118. Annual subscription £45 (UK), £60 (overseas), 2 Dean Trench Street, Smith Square, London SW1P 3EE.

Growth unlikely to reduce jobless

By Philip Stephens

THE underlying growth potential of the British economy over the next decade may be less than 2 per cent a year, well below the level needed to bring a significant reduction in unemployment.

In a series of articles on likely trends in the economy into the 1990s, the National Institute says that the scrapping of much industrial capacity, relatively low investment rates, and poor education and training leaving much of the workforce will all act as constraints on the growth of output.

An anticipated deterioration in the current account of the balance of payments will also act as a brake on growth, unless there are improvements in Britain's relative price competitiveness.

The institute's calculations suggest that in these circumstances the productive capacity of the economy over the next 10 years may be around 1% per cent per year. That would imply that unemployment will remain at about its present level or that it will be reduced by specific measures that make little overall contribution to economic output.

Such a waste of resources, however, should not be regarded as inevitable, the institute says. It would be a reasonable objective of policy to aim for a growth rate in the economy significantly above that of productive capacity - perhaps 3 per cent a year - over the next decade.

To achieve that, policy would need to focus on significantly improving the supply side of the economy and on ensuring an adequate level of domestic demand in areas which favoured British rather than overseas goods and services.

In particular, faster growth would need a much higher rate of investment in the country's capital stock and a substantial increase in education, training and relocation in order to ensure that the economy did not run into supply constraints.

Labour policies would boost jobs but fuel inflation

BY JANET BUSH

LABOUR Party economic policies could produce higher growth rates and reduce unemployment to 2m by the end of the decade. But this would be at the expense of higher inflation and the current account would continuously be in large deficit, according to projections carried out by the National Institute of Economic and Social Research.

Under broadly unchanged Conservative policies, growth would be less pronounced and there would still be a run of current account deficits but infla-

tion would be lower, according to the institute's model of the economy which has been used to look at prospects over the next five years.

Assuming various likely Labour policy objectives, the institute assumes first an unchanged exchange rate and secondly an 8.5 per cent devaluation.

In the first case, output is raised after two years by 2.5 per cent and unemployment would be cut by 500,000. Inflation would hardly have been affected in the

second year but the current account would have deteriorated by about £4.5bn.

In the second case, growth would rise to nearly 4 per cent after two years and remain above that level to the end of the five-year period, unemployment could be 700,000 lower after two years but about 2.5 per cent would have been added to inflation.

Three policy scenarios are assumed under a Conservative government. In the first two, the ex-

change rate is constant but in the first there are tax cuts in each of the five years but none in the second. The third policy assumes tax cuts in 1987 and 1988 but none in later years and a 10 per cent real devaluation in the exchange rate in 1989.

In all cases, the current account is considerably in large deficit. The shortfalls are materially lower in the first case which assumes the tightest fiscal policy, but growth would only average 1.8 per cent per year and employment would gradually decline.

Under the influence of tax cuts, the economy would grow at an annual 2.2 per cent and unemployment would edge downwards.

In the third scenario, growth of non-oil gross domestic product would likely reach an annual 2.5 per cent and because demand would be shifted more towards exports and growth would be mostly in manufacturing, unemployment would fall more substantially. But inflation could rise to 18 per cent in the final two years.

ELECTRONIC RETAILING PLAN IS ENDORSED

Banks usher in cashless shopping

BY ALAN CANE

BRITAIN'S retail (clearing) banks are expected today to agree a plan which will make "electronic" shopping using plastic cards instead of cash or cheques a nationwide reality within a few years.

A decision had been expected in the summer. It was delayed because the banks could not agree how the scheme should be operated. There were fears that confirming delays might prejudice a \$20m pilot project, the first stage of the national scheme, planned to go live in early 1988.

Now, after three months of feverish activity behind the scenes, the council of the Association for Payment Clearing Services (Apacs), the organisation set up under the terms of the 1984 Child committee report to regulate bank clearing, will today consider a modified version of the

scheme.

It is thought likely that the council, representing all 12 UK clearing banks, will agree to the plan in its modified form. Details of how electronic shopping will work are not expected to be made public for another week.

The London and Scottish clearing banks have been making plans for electronic shopping (electronic funds transfer at the point of sale, or EFTPOS) for almost 10 years now, but have never been able to agree sufficiently among themselves to make significant joint progress.

All the leading banks, however, together with some retailers and one building society, have been experimenting with EFTPOS trials on a small scale.

Two years ago the banks an-

nounced they intended to go ahead together on a national scale and set up a jointly owned company, EFTPOS, to draw up the plan.

It is this plan which has been first delayed and now modified. Sources close to the development suggest the original scheme was too rigid and technologically detailed to win over the banks' senior staff.

The modified plan is for a national electronic shopping network which will give each bank the opportunity to compete in products and services while moving at its own pace.

It is understood there has been intense pressure on the banks from retailers and government to come up with an acceptable scheme. Bank of England involvement was crucial, sources say.

Fiona McEwan writes: Many

British companies are backward in their marketing practices compared to their successful international competitors. "There is no longer any doubt that marketing performance is the Achilles heel of many UK companies," says Mr Tony McBurnie, director general of the Institute of Marketing in its annual report.

Far too little attention was given to the reasons why international competitors were damaging British industries, to how they developed new products, researched in detail, and aggressively marketed and dominated outlets that were once British.

Lessons from successful competitors had not been heeded, he said. Companies still talked of manufacturing costs and prices as critical influences on world markets.

Tricentrol shuffles board

BY LUCY KELLAWAY

TRICENTROL, the struggling UK independent oil company yesterday announced measures to reduce and alter the shape of its board, in accordance with the cuts made in the size of its workforce.

The reshuffle coincided with a board meeting held earlier this week which decided that Tricentrol would concentrate its efforts in the UK, after the recent disposal of its US interests.

Rolls-Royce workers oppose privatisation

BY JIMMY BURNS, LABOUR STAFF

ALL PARTY support for a campaign to stop the privatisation of Rolls-Royce is growing and is likely to stop the plan being implemented before the next general election, according to Mr John Smith, Labour's trade and industry spokesman.

Mr Smith and senior trade union officials made this confident prediction prior to a mass lobby of Parliament yesterday by employees of the company.

Mr Smith was the main speaker

at a rally by more than 2,500 Rolls-Royce workers in London organised by the Confederation of Shipbuilding and Engineering Unions.

He said that if the "worst came to the worst" and the Government succeeded in privatising the company, the decision would be reversed by the next Labour government. But he promised that in the next few months his party and the Labour movement would fight "tooth and nail" to stop the Government's plans.

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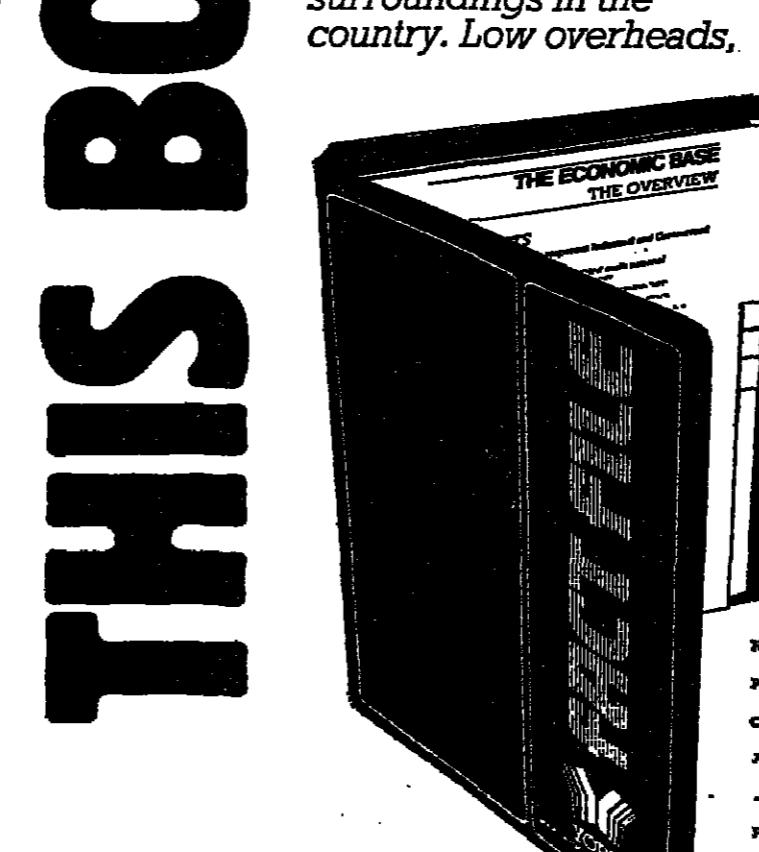
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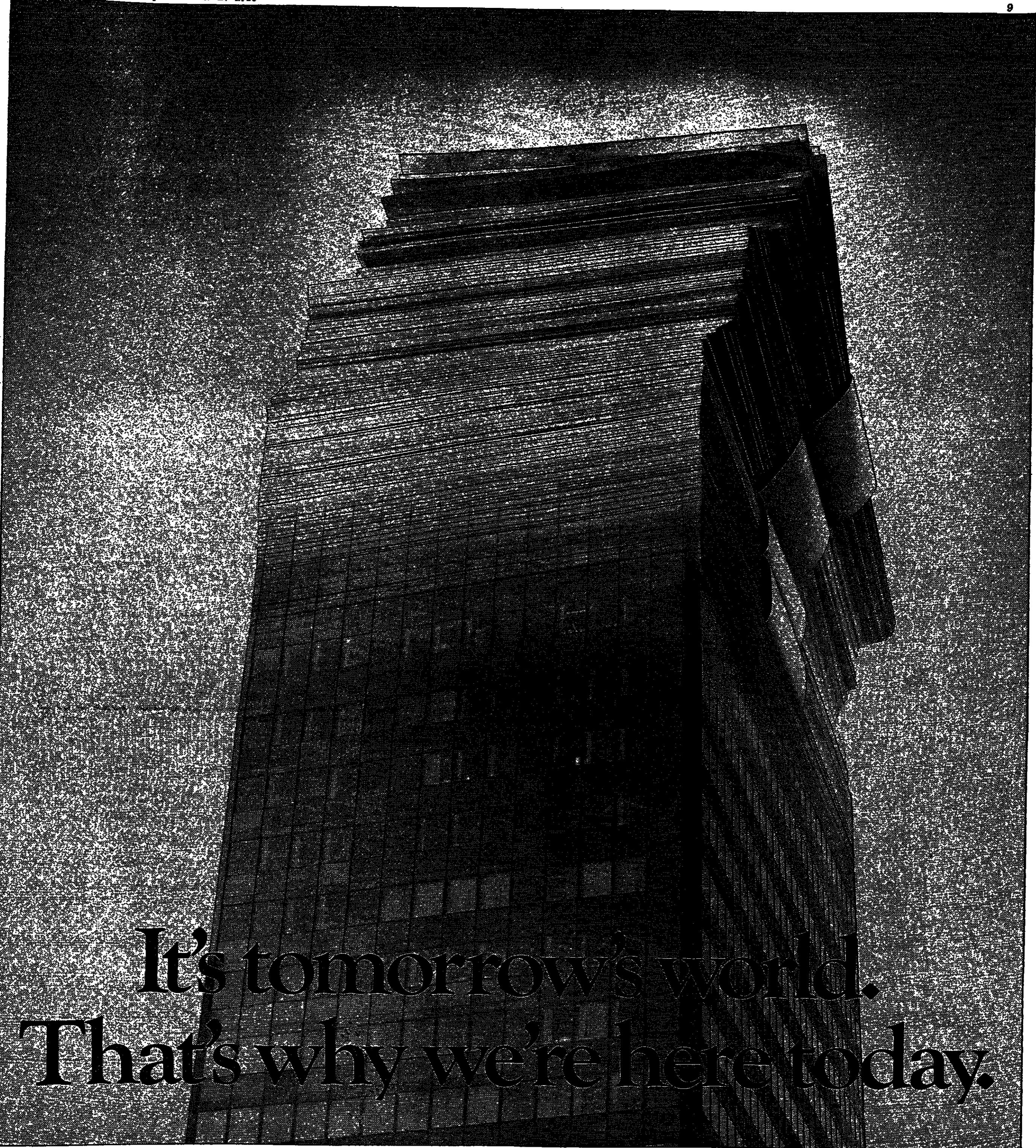
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MANAGEMENT : Marketing and Advertising

Product promotion

'Below-the-line' raises its profile

By FEONA McEWAN

CONSUMER habits are changing and marketers' habits are increasingly having to change to meet them. Shoppers in the US once spent an average of 30 minutes in the supermarket. Now they spend 20, according to a new study from the US Sales Promotion trade body. Of every dollar spent, three-quarters of it is the result of an on-the-spot decision. And the number of established and new products fighting to catch the consumer's eye, is proliferating. Added together, this means the business of in-store marketing—call it merchandising, advertising or sales promotion—is growing in influence.

This is as true in the UK as in the US. At the same time advertisers face ever-growing pressure on the marketing pound as their margins continue to be squeezed and the clarion call on all sides is value for money. Advertising effectiveness and measurability remains an uncertain business.

All these factors are contributing to the flourishing growth of what, in industry circles, are called below-the-line marketing services, though practitioners prefer the term total communications services. This takes in everything from public relations, sales promotion, and direct mail, to design, and market research. Most of these areas are currently believed to be growing at a pace faster than advertising. Direct mail, the UK's third largest advertising medium, is estimated to be growing around 30 per cent a year, for instance, though accurate figures for other areas, like sales promotion and design are yet to be calculated.

The effectiveness of services like direct mail and sales promotion are more directly measurable than their more glamorous big brother, advertising. And, argue their practitioners, they can be finely targeted and often for less money.

This group of marketing services companies (largely though not exclusively in below-the-line areas) that have risen meteorically in the past 18 months are WPP, Barham Group and Addison Consultancy Group. All three have rapidly amassed under a central financially dominant holding company, a posse of mainly non-advertising services.



What distinguishes them is that they have hard-nosed businessmen at the helm, with keen financial antennae, so, while they may sympathise with the nature of the businesses they buy, wouldn't necessarily know, or want to know, where to begin writing an ad, say, or prepare a design brief.

Their role is mainly strategic, mapping out the group's future moves and implementing the grand plan they all share — to grow a major multinational services group.

In the main the businesses are left to run themselves in all their glory, though with financial controls set by the holding company. All three groups share the view that the advertising world is polarising, with the big players getting bigger, with room always for the small company and the middle ground in between shrinking — a tune that Saatchi and Saatchi has sung for some years now.

Tipped by City pundits as

from profits of £3m to an expected £3.3m by the end of this year with a market capitalisation of £70m and staff of 1,600 in seven countries. This year alone it has made three major acquisitions: Chetwynd Streets, the advertising and public relations group; Taylor Nelson, the leading market research company; and Aidcom, the ailing international multidisciplinary design group.

WPP has moved in just over a year from being a £1.5m industrial holding company to a £70m marketing services group. The share price has soared from around 35p in May 1985 to around 642p. Under Razer Communications, the subsidiary set up to develop the services strategy, the group has collected 10 companies so far this year.

From the start, Barham Group showed promise. In the first year of its ownership in 1983 (when it still traded as Dallyon Photographic, before the name change) it was second best performer on the Stock Exchange, rising 1,142 per cent from a low of 26p to 328p. Now with 11 acquisitions in the past three years, the group has risen from losses of \$400,000 in 1983 to pre-tax profit of \$21m in the half-year to June 1986. The movers behind Addison under two years it has moved Group are Steve Smith (who

founded the design company) and Michael Page (who founded his own recruitment company). They may describe themselves as failed schoolkids from modest backgrounds, and they may not yet have what their mothers call a proper job, but in building up one of the largest consultancy and communications groups in Europe in under two years, they must be doing something right.

There are currently six distinct "legs" to the group: design (five companies, including Allied International Designers with its overseas links in San Francisco and Singapore); market research; personnel services (in countries including the Netherlands, Belgium, France and Australia); financial consumer technology. "We cater for all three aspects of the clients' business," explains Page. "The marketing and (advertising PR), the chairman and chief executive officer (corporate identity, financial PR, annual reports) and personnel (recruitment). That is the customer, the employee and the world at large."

Page, a pragmatic no-nonsense individual, handles the "internal" group issues (management structure, targets, margins, training growth) while

the urbane, disciplined and impatient Smith enjoys the "external" responsibilities (looking after the client base, the cross-selling of services and acquisitions). He aims to keep a balance on the six legs of the business to counter economic downturns.

The Addison management style is more hands-on than that of either WPP or Barham. It is not averse to consolidating its businesses ("where there is an appropriate marketing need and purpose, we'll consider the development of a worldwide identity," says Smith of the design division currently comprising five companies).

Explaining the rationale behind the group structure, Smith says: "In a group this size there is a responsibility to have well-balanced profit centres. Our direction is influenced by a client-driven response to provide the services we feel are becoming essential."

The guiding forces behind the Barham Group, Norman Fetterman and Tony Ward, spent 20 years as chartered accountants, ultimately as partners, in Leigh Carr. They launched their marketing services after many years of doing the accounts of, among others, service companies and realised that they could run them better. Even now Fetterman finds it hard to credit the lack of financial know-how in many marketing service companies.

The challenge attracted

Fetterman, an exact, decisive man and together with Ward he bought up Dallyon Photographic, an ailing publicly quoted photographic retail chain with 27 outlets. Having disposed of this, they used the company as a shell for the renamed Barham Group.

Fast changing technology and increasing media fragmentation makes fine targeting possible

"in a way that was not available 10 and more years ago."

Soell holds with the Saatchi experience of having two distinctly separate firms, editorial and business. "Like advertising and editorial in the media, there is a tension which is healthy and works most of the time," he says. "He is not scared of size, 'the better you are at anything the more likely you are to grow bigger,' he believes in small units to allow employees and clients to function best."

Publishing came aboard simply because it was seen as profitable.

The Barham philosophy is to take sound existing management that is used to standing on its own feet, operating a loose-knit federal system with minimal interference. "We don't profess to be able to run an advertising agency or sales promotion company but we're pretty good at the financial side," says Fetterman.

If colleagues of Martin Sorrell, Saatchi's former finance director, thought he was off his trolley last year when he threw himself full-time into the little-known public company, Wire and Plastic Products (makers of shopping baskets and trolleys) they must be wide-eyed at his progress now.

Together with partner Preston Ross, formerly with stockbrokers Henderson Crosthwaite, the Harvard Business School graduate and Mr Fixit of the Saatchi empire (he oversaw the acquisition trail which took the company from a British-based advertising agency to a multinational marketing services group), he has won unstinting City support so far.

Of the 10 acquisitions this

year, nine are marketing services (design, sales promotion, incentive / motivation, audio-visual) and one occurred in the US (Pace Communications, a property marketing consultancy).

"We think there's a great opportunity for specialised

advertising and promotions companies offering specific audiences, specific products through specific channels of communication," Sorrell argues.

Barham's interests fall into

three main divisions: media

services (market research,

advertising, and publishing (type-setting).

Reasons for concentrating on

these three unrelated areas

include having experience in

media services and in property.

After 20 years' working as

accountants in and for these fields, Fetterman is totally convinced of the one-stop shopping theory, arguing that people like to work with those they trust and have a working

relationship with Publishing

came aboard simply because it

was seen as profitable.

The Barham philosophy is to

take sound existing manage-

ment that is used to stand-

ing on its own feet, operat-

ing a loose-knit federal sys-

tem with minimal interfe-

rence.

"We wanted to say that one

plus one plus one equals four,"

says Northover. He particularly wanted to spell the name out because he felt there were too many three-lettered companies around: ICL, BAT, TSB etc.

But this approach did not

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a more traditional look.

The end result is not strik-

ingly different in shape. There

is the same square with writing

beneath it. But the style is more conventional. The square is

Barham squarish in colour

and the name of the firm is

spelt out in Barclays typeface.

Only the unusual style of the

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Search for a corporate logo

David Lascelles explains how an identity was created for Barclays' investment bank

IF THE Big Bang has done nothing else, it has made the fast-thinking skills of a stockbroker, and the wide market knowledge of the jobber. The style was to make BZW seem distinct from Barclays but still retain the association.

Lloyd Northover was invited to start from scratch and create a design which broke completely free from the past identities of the individual BZW firms, and conveyed the idea of something exciting and new. In early proposals shown a logo consisting of a solid square sliced by a diagonal line with

"We wanted to say that one plus one plus one equals four," says Northover. He particularly wanted to spell the name out because he felt there were too many three-lettered companies around: ICL, BAT, TSB etc.

But this approach did not work with the arrival of Sir Martin Sorrell, BZW's new chairman. He wanted something that harked back more to Barham and used some familiar styles. He even drew some designs himself. So the Lloyd Northover people went back to their drawing boards and restyled the basic design with a more traditional look.

The end result is not strikingly different in shape. There is the same square with writing beneath it. But the style is more conventional. The square is

Barham squarish in colour and the name of the firm is spelt out in Barclays typeface. Only the unusual style of the MONTBLANC lettering within the square makes it distinctive.

The second was to devise an image and style that combined the varied—some people even say conflicting—elements of the BZW group: the solidity and

the dynamic, the traditional and the modern.

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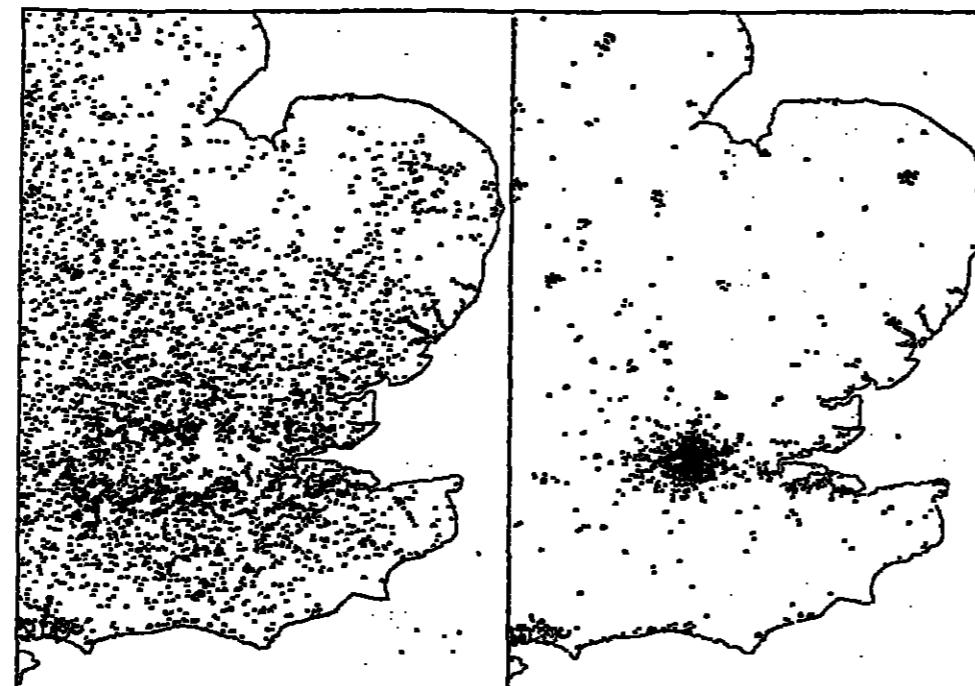
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TECHNOLOGY

Maps to where the money lies

THESE TWO maps, drawn by the Pinpoint computer, show the same area of the south east of England. The left hand map indicates the distribution of the most "financially active" according to Pinpoint's definition. On the right is the distribution of the most "financially passive." Each point represents an enumeration district, about 150 households, in which the majority of the inhabitants fit the definition.

Enumeration districts defined by the National Census, are not equivalent to post codes, so an elaborate computer mapping is required to achieve a useful result. As would be expected, the financially passive are found in the inner cities; the financially active are spread through the Home Counties.

**How to pick the wealthiest pockets**

Alan Cane looks at a new service which promises to match financial products to customers with unprecedented accuracy

PRETEND YOU manage a large retail financial institution. You have purchased at a cost of \$50,000 each, 50 machines to dispense your financial services automatically — robot cashiers-in-the-wall, as it were.

Your problem is where to site them. To recoup your investment and make money on your venture into electronics you have to be sure of reaching the right customers — the ones that will take most use of the automated cashiers.

The solution to the problem is suggested by a new service from Pinpoint, a small, London-based data analysis company best known for its computerisation of the UK's postal districts.

Pinpoint's special skill involves drawing together disparate sets of data to yield new information of marketing value. Its latest service, "Pinpin," brings together the information collated in the 1981 national census. Pinpin's own analysis of Britain's postal districts and financial information from Financial Research Services (FRS) 1985-86 survey.

FRS is part of National Opinion Polls; its surveys are carried out annually and examine the use of, and attitudes to, retail financial products.

Pinpoint extracted responses from the FRS survey for 30 key products and services including bank current accounts, deposit

accounts, building society share accounts, credit cards and life assurance.

The Pinpoint computer holds in its memory a map of the UK broken down into the smallest definable postal area, the post code. Other market research organisations, notably Acorn and Demographic Profiles, use the same data, but Pinpoint claims that it has secured massively improved accuracy by analysing the postal maps all over again.

The company is able to superimpose maps of, say, social class or wealth onto this basic grid.

In the case of Pinpin, Pinpin used the 1981 census returns in combination with FRS data to draw up a list of 40 categories of "financial services" customers.

Broadly speaking, 21 per cent of the UK population is financially active, according to Pinpin's definition, because they not only use all the financial services going, they use

example, a clear picture of the distribution of the kinds of financial services user in any area.

Ms Sue Wagstaffe, the Pinpoint consultant responsible for Pinpin, says the service can tell a bank manager, for example, which category his customers fit into, and how they are distributed in his banking area.

It is possible to analyse the areas where customers are most likely to make use of automated cashiers or cashless shopping equipment, debit cards and insurance schemes.

Some 25 per cent of the population are "financially informed" meaning they use all the services but only in single quantities — one current account, one secured loan, and so on. 26 per cent of the population are financially conscious people who use financial services sparingly and usually the basic "utility" types. "It is rare for this type of person to be both debtor and creditor," Pinpoint says.

The final 28 per cent are financially passive — people who have financial services like a current account wished on them rather than out of choice. Crowded council neighbourhoods with an ethnic population is an example.

The computer can mix and match the data to give, for

Nature's way repeated to keep salmon in the pink

BY PETER MARSH

WHY ARE salmon pink? The ones that grow up in the sea obtain the colour by taking up a pigment, astaxanthin, found in sea water.

Other salmon, reared on fish farms, are deprived of this pigment and so would normally end up grey.

Given salmon, reared on fish farms, what is the reason? Hardly anyone would buy them which is why a man-made chemical called canthaxanthin is normally added to salmon feed to make sure the fish look healthily pink by the time they reach the dinner table.

In the light of increasing consumer resistance to anything that smacks of artificial additives, a small company in Cambridge is trying to engineer an alternative way to give salmon an acceptable hue.

Cell Systems, a four-person company formed in September, is developing techniques to produce in chemical factories naturally-occurring algae that secrete pink pigments. Such algae — a good example is called haematococcus — could be added to salmon food in fish farms to ensure that the salmon are suitably coloured, but without the use of artificial ingredients.

The difficult part is to pro-

duce a mixture of algae which gives a large volume of the right kind of pigments. This can be done by a combination of techniques in biotechnology and chemical separation.

According to Dr Brian Kirsop, chairman of Cell Systems, the annual market for algae used in salmon feed could be worth £10m in a few years. Cell Systems plans to construct within a year a sitting room-sized plant that would turn out

Unilever, BP and Norvik Hydro which all make salmon food used by fish farmers, are among the companies which could be interested in this approach.

Algae for salmon food are among several materials for feeding fish that are under examination by the Cambridge company. Food for fish farming is a growing business, worth £500m to £600m a year worldwide, according to Cell Systems. Increasingly, fish farmers are

characteristics.

However, with other embryos, those of pigs for example, freezing is much more difficult. The freezing produces ice crystals which kill the embryos. With a variety of methods, such as electronically controlled cooling techniques to minimise ice formation, Cell Systems hopes to be able to store these organisms without difficulty.

Cell Systems, which is based on Cambridge's science park, was formed by Dr Kirsop with a colleague, Dr John Morris, who is the company's research director. Both are former research workers who became fed up with working in academic institutes.

Dr Kirsop was formerly at the Food and Agricultural Research Council's Food Research Institute in Norwich, while Dr Morris worked at the Cambridge-based Culture Centre for Algae and Protozoa, run by the Natural Environment Research Council.

The two men say they were fortunate in gaining financial backing from a variety of sources. They obtained £50,000 from both New Cambridge Research and JML, two venture-capital concerns.

Consumer demand leads drive away from artificial additives

between 10 and 100 tonnes of turning to natural ingredients for their foodstuffs as opposed to man-made chemicals.

The algae would be formed from a mixture of starting materials such as glucose, vitamins and substances containing nitrates. Effectively, the plant would mimic the reactions that take place naturally in the sea to produce algae.

The company plans to construct the plant either with its own resources or in a joint venture with chemical concerns.

Technology transfer: UK sticks to specifics

BY JANE RIPPETEAU

TECHNOLOGY TRANSFER — a buzz phrase for how technology moves from the laboratory, or conception stage, to the market — as well as how it travels among different companies driven primarily by the need to exploit or acquire specific products. It is powered to a far less extent by companies' interests in broad or generic technology.

This is a principal conclusion of a survey of 174 British companies commissioned by the UK consultancy BASE International, of Milton Keynes, and carried out by David Ford and Casper Jongerius of the Bath School of Management.

A number of leading financial institutions are already testing Pinpin; many already have two or more staff working full time on extracting from the FRS data the kind of marketing information Pinpin can produce in seconds.

Technology transfer mechanisms. It is jointly owned by Royal Life Insurance, BP Pensions and others.

Anthony J. Lomach, BASE marketing director, says UK companies are less willing to exchange in certain mechanisms. Managers in British companies are not "all that entrepreneurial," he says. "It takes a long time to get approval through the corporate structure."

For instance, he says minority interest in another company to get access to its technology. Thirty per cent said they had been involved in joint ventures, and 18 per cent in a contract deal for research and development to get outside technology.

Over 60 per cent of the surveyed companies had to do with the design or development of a

specific product, according to the report.

It also concludes that technology transfer is least successful when a company is trying to exploit a technology developed in-house that does not fit in its customary markets or industries. Most of the initiative behind transfer deals comes from companies wanting to acquire technology; those possessing it tend to be passive.

Licensing, a long-used technique, is fairly popular. The report shows that a fourth of respondents had used it either to exploit their own technology or to acquire that of others. Seventy per cent of the surveyed companies said technology involved in outside deals was rarely or never given the protection of a patent.

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The hidden barriers to trade in the EEC

BY A. H. HERMANN, LEGAL CORRESPONDENT

WHY SHOULD it be necessary for Mrs Margaret Thatcher, to appeal directly to her fellow heads of government in the EEC to get pharmaceuticals, fork-lifts and other industrial products moving across the national borders and to open the public sector purchasing to EEC-wide competition, when we already are supposed to have a common market? And if we had one, why was it necessary to promise us "an internal market without frontiers" by 1992?

One explanation is that both the "common market" and the "internal market" are legal paraphernalia used by the Brussels illusionists to paper over a basic economic contradiction of the Community which no amount of solemn declarations will charm away. The contradiction is between the need, on the one hand, to have a big European home market if European industry is to compete successfully with the American and Japanese, and, on the other hand, the understandable desire of the more industrialised member regions not to be completely de-industrialised after the protective barriers are removed.

In the absence of an effective regional policy which would subsidise the infrastructures in the less developed regions so as to make them equally attractive for new industries as the old established industry centres, it is hardly surprising that this fundamental contradiction results in a schizophrenic approach to the problems of the Community's internal market. This was manifested clearly at a conference convened last week in Brussels by CCMC and CLCA, the two leading organisations of the motor car industry in the Community.

Speaker after speaker emphasised the urgent need for a simplified production programme if the European automobile industry is to compete successfully with the Japanese, and regretted the multiplicity of models and types made necessary by the variations in national, fiscal and safety requirements—variations which member governments maintain primarily at the behest of the enterprises which these speakers represented.

There are two other reasons

why motor-car makers prefer national standards to the optional EEC directives. First, it is more expensive to produce to the more demanding EEC standard and, second, the national type approval takes two to three times as long if the vehicle is manufactured according to the EEC standard.

Mr Garvey would like to see a mandatory unified European approval system applied equally in all member states. To achieve a common market in vehicles, there would be also need for harmonisation of taxation and removal of price controls. Will the Single European Act help to achieve this? There were as many views on this at the Brussels conference as there were speakers. Some prefer to believe the solemn declarations and the reference of the Single Act to Lord Cockfield's white paper on "Completing the Internal Market."

There is, however, an important body of opinion which takes a diametrically opposed view of the Single European Act. This was first voiced by Mr Pierre Pescatore who, until his retirement last year, was considered the intellectual leader of the European Court in Luxembourg. He takes the view that the Single European Act is an enormous piece of disinformation and that its real effect will be to roll back the EEC Treaty provisions and the judgments arising at the circulation of goods, opening the possibility for protectionist policies of member states. This he thinks, will not only delay the development of a real common market but will also cause external difficulties to the Community with respect to its Gatt obligations.

As Mr Pescatore points out, the amendment of the Treaty introduced by the Single European Act will enable member states to introduce unilateral prohibitions and restriction of imports on the basis of Article 36 and in addition also for reasons of protection of environment whenever the EEC harmonisation was adopted only by a majority vote. The Commission will be able to oppose such unilateral measures only if it can prove that they are a means of arbitrary discrimination and disguised restriction of trade.

Moreover, in drafting its proposals, the Commission will be

obliged to take into account special difficulties of individual member states and to keep the harmonisation moving simultaneously in all sectors of industry, which will legalise the present horse trading. Mr Pescatore fears that by virtually extending the transitional period until 1992 and expressly depriving its provisions of automatic application afterwards, the Single European Act has virtually rolled back the declared judge-made law which declared immediately and directly effective those measures which the Council of Ministers should have taken by the end of the transitional period but did not.

This view was contradicted at the conference by the former president of the European Court, Baron Jon Mertens de Wilmars. Though not using such words, he made it clear that he thinks that Mr Pescatore talks rubbish. The members of the European Court, whom I question, were rather more restrained, but Lord Mackenzie Stewart, its president, made it known that he could not envisage that the Court would give up the rules which it formulated to safeguard free movement of goods.

This contest of opinions between the judges was echoed by other lawyers. Dr Martin Seidel of the German Federal Ministry of Economics took a balanced view, hoping that the Single European Act will speed up harmonisation but at the same time fearing its protectionist elements. The future development is, however, burdened by some risks and uncertainties, he said, "so that the interpretation will depend to a considerable extent on cases to be decided by the European Court."

In other words, no one knows what will happen, except that the Brussels lawyers will surely have a lot of fun.

Our future seems to be in the hands of the European Court, but even the talent which this august body has for rewriting treaties may not be enough for bridging the basic fault in the Community policy. Only a really effective regional policy, helping the less developed regions to keep in step with the more industrialised, will convince member states that they can do without hidden barriers to trade.

APPOINTMENTS

Thorn EMI Electronics has new managing director

Mr John L. Hakes has been appointed managing director of THORN EMI ELECTRONICS. He was managing director of Plessey Radar and Plessey Sensors. His successor is Mr Tom Mayer who took over last April as chief executive of the Thorn EMI Group. He was formerly manager for aircraft head manufacturers Marconi Palmer, Wolverhampton, is a member of EMI's precision engineering group. *

Mr Alex Gillies has joined the board of the British Linen Bank's commercial property development subsidiary, BRITISH LINEN ASSETS as a non-executive director. *

Mr Richard A. Shortway, publisher of American Vogue, is moving to London early next year at his own request and will become chairman of CONDE NAST in the UK. *

Mr Quinton Hazell has been appointed a non-executive director of AEROSPACE ENGINEERING. He will also work as a consultant for the company. He is a director of Hawker Siddeley Group, Foreign and Colonial Investment Trust, and chairman of British Linen Executive and Trustee Co (CLT) and president of Supra Group. *

Mr Richard Greenwood has been appointed to the board of PIMS LONDON. *

Miss Debra Perry has been appointed company secretary of FITKIT, manufacturer of adhesive systems, has appointed Mr Mark Mallatke as its managing director. *

Mr Michael Carnwath will be joining the board of LARPENTON & CO from January 1. *

Mr J. F. W. Price has been appointed director and general manager of the specialised engineering division (including the flexible tank division) of MAR-

VICES, corporate finance subsidiary of Northern Investors Co. * Mr Michael Dinkin has been appointed managing director of LINGARD ENGINEERING, Stanmore & Pochin and Watkins & Watson—the companies which form the engineering arm of the Lingard Industrial Holdings Group in Wareham, Dorset. He was managing director of Croker (a BTR subsidiary in the Pasco Group). *

Sir Alan Vodie has been appointed chairman of ROSE MORE WARWICK. Sir Alan served on the main board of GEC for 13 years, and was managing director of GEC Power Engineering. *

Mr John Basson will be joining European Actuarial Consultancy Services (EURACIS) on December 1. He will be with Rose More Warwick until compensation adviser for Ecco Europe and becomes adviser for Ecco Africa. EURACIS is the European joint venture of Bacon and Woodrow and R. Watson and Sons. *

Mr Roger Williams has been appointed a director of THE GLACIER METAL COMPANY. He has also been appointed the general manager designate of Glacier's diesel bearings division. *

Lord Lovell-Davis of Highgate has been appointed chairman of PETTIFOR, MORROW AND ASSOCIATES, in succession to MR Philip Pettifor, who continues as managing director. *

REACON PUBLICATIONS has appointed Mr Anthony Farmer as publishing director; Mr Neil MacKenzie as financial director and company secretary; and Mr John Cowen as a non-executive director. *

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FINANCIAL TIMES SURVEY

Thursday November 27 1986

Portuguese Exports and Industry

Despite the enormous handicaps facing Portugal, the country is consolidating its economic successes and investment is being directed to bridging the trade gap

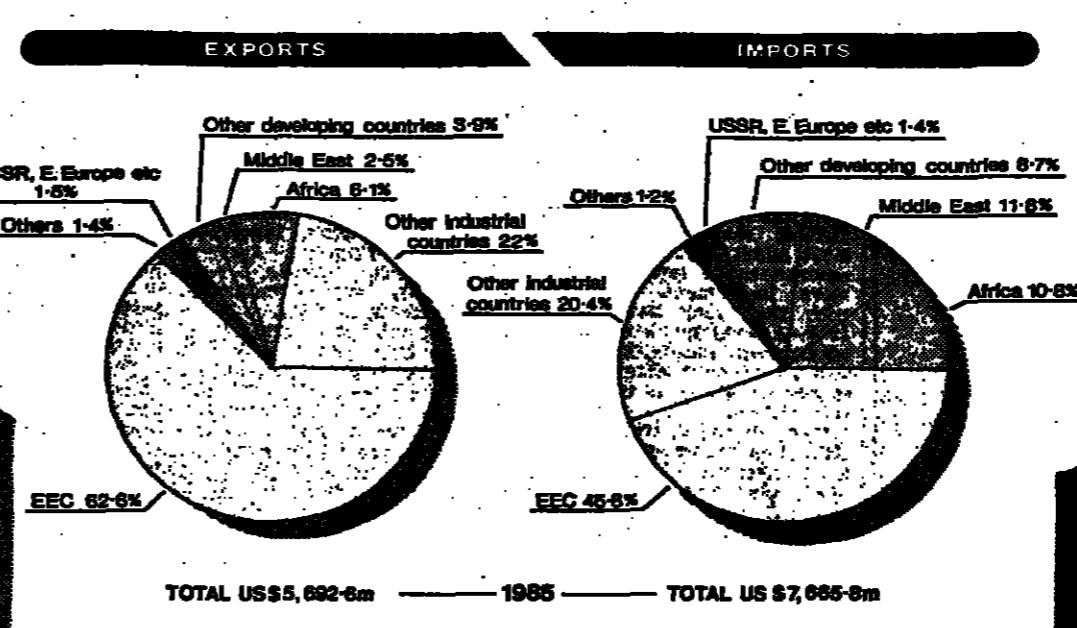
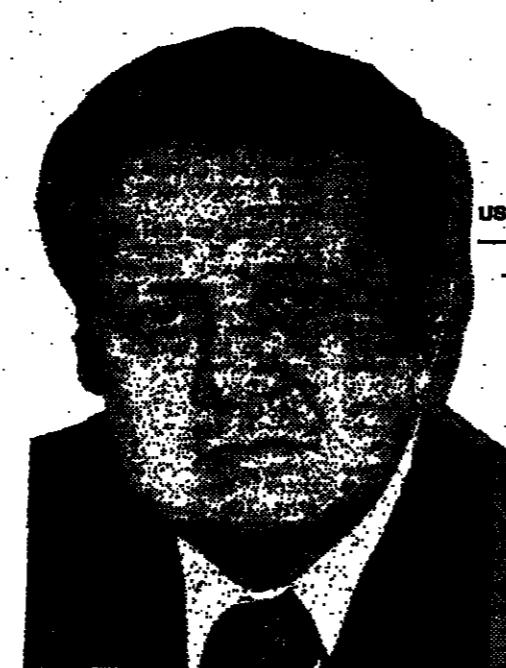
A successful change of gear

By David White

PEOPLE SAID it would be chaos. Administratively ill-prepared for EEC membership, economically vulnerable, politically messy, with a new minority government and the prospect of yet more elections around the corner, Portugal started the first year in the European Community in a mood of some trepidation. But it stayed off by good fortune, good sense, and an uncanny Portuguese talent for getting by—the worst never happened.

Politically, the threat of renewed instability has receded. "Co-habitation" between Mr Mario Soares, the Socialist elected as President in February, and Mr Aníbal Cavaco Silva, his centre-right successor as Prime Minister, is working much better than expected.

Mr Soares evidently enjoys being President, and wants to be remembered as a peace maker. The year-old Social-Democratic Party Government, which relies on support in parliament from ex-President



Economically, Portugal has been surprised by its own success. Co-habitation between Mario Soares, the Socialist President (left), and Aníbal Cavaco Silva, the centre-right Prime Minister (right), is working better than expected

with an unexpected \$800m gift.

The balance of payments current account, which had been expected to swing back into the red after showing a surplus last year for the first time since the overthrow of dictatorship in 1974, stands instead to move more than \$1bn further into the black, to between \$1.5bn and \$2bn. Apart from savings on oil and on dollar-denominated food imports, there have been

rate of imports, the trade deficit was 17 per cent lower. The jobless rate, which had been kept down to just over 10 per cent, although there is still much "hidden unemployment," especially in the public and primary sectors. This, Mr Cadilhe says, will take several years of economic growth to reduce. Industries such as shoes, meanwhile, are short of trained labour.

Exports are seen rising at least in line with the expansion in world demand, although still not as fast as imports. Mr Miguel Cadilhe, the Finance Minister, expects the current account balance to stay in surplus next year, but with a more modest figure of about \$500m.

Investment over the next six or seven years is to be directed towards bridging the trade gap. Mr Cadilhe believes Portugal can bring comparative advantages to bear in medium-technology industries — in both traditional and new sectors — and exploit unused opportunities in agriculture and fisheries.

The government's aims are to keep the economy on a 4 per cent-a-year growth course, with investment sustaining its rate of increase in 1987 at around 9-10 per cent.

Wages, the EEC's lowest, have gained in real terms since last year after losing value in 1983 and 1984. Inflation, currently around 13 per cent, is coming down towards single figures. The Government aims at 8-9 per cent next year, settling down at around 5 per cent a year from 1989 onwards.

The Socialist UGT trade union, at least, has accepted the principle of gearing wage increases to the 1987 target.

Nowhere in banking and financial instruments have been coming in waves. The list of shares at the stock exchange, though still a meagre 30, is 25

(or even armless).

While the overall trade gap has narrowed this year, Portugal's deficit with the rest of the EEC until the end of August multiplied sevenfold to Esc 40bn—especially against that traditional bogey, Spain.

In the first weeks of membership, Portugal negotiated a special assistance package for its retarded farm sector, and it is now trying to negotiate a similar one for its industry, based on some of the principles attached to the EEC agreement, providing for an "analogous" effort in this sector.

All these signs of optimism do not detract from the enormous handicaps confronting Portugal: among them, a government sector weighed down by the cost of an accumulated public debt now equivalent to 65 per cent of annual gross domestic product and expected to rise to 70 per cent by Esc 3,000bn (\$1.03bn) next year—and numerous productive sectors which feel they are entering the EEC unarmed

Esc 1.5bn scheme spread over seven years, coinciding with the transition period.

A new subsidy system would offer backing of up to a third for what a project offered by way of modernisation, innovation, job creation or regional development, and there would be more aid for energy improvements and restructuring. Completing this "new bible of industrial policy" are plans for a network of technology centres, predominantly in private hands, and for a quality drive.

What Portugal needs, in the view of Mr Fernando Santos Martins, the industry minister, is a kind of anti-drug treatment — withdrawal from dependence on the state, but done progressively.

The doctrine of industrial competition flourished neither before the 1974 revolution nor after it. The nationalisations of 10 years ago, enshrined in the constitution as the "Ave-

CONTINUED ON PAGE 4



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Portugal has been a member of the European Common Market since January 1st, 1986. Repatriation of profits and capital is allowed and new legislation, recently passed, has made foreign investment quicker and easier.

Foreign banks have opened up branches in Lisbon and Oporto. Among them are Manufacturers Hanover Trust, Chase Manhattan, Citibank, Barclays Bank and Banque Nationale de Paris.

Companies have the most to benefit from Portugal's EEC membership, especially those possessing capital and technological expertise that wish to gain access to the 12 EEC countries, and those foreign-owned companies for which the cost of skilled and technical personnel is an asset.

Companies such as Texas Instruments, The Wiggins Teape Group, Bayer, General Motors, Heinz, Control Data, Hoechst, Siemens, Renault, Toyota and Dow Chemical are among some 1,000 foreign firms that have been successful in their ventures in Portugal.

As part of its plan to open up the Portuguese economy internationally, the Foreign Investment Institute, as the official interlocutor between potential investors and the Government, provides interested parties with all the information and support they might require.

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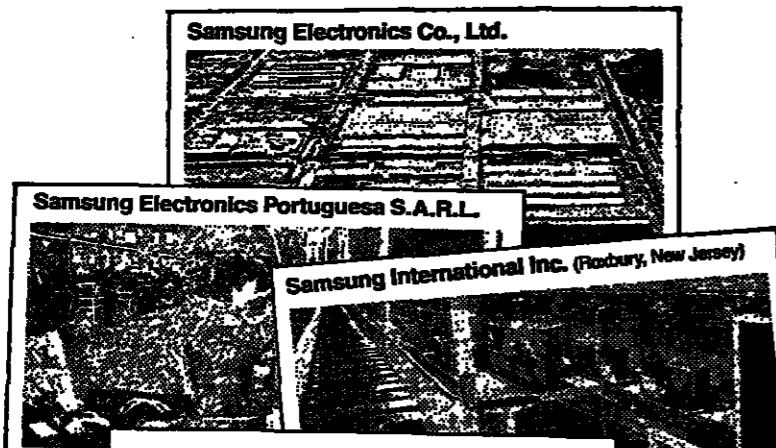
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Portuguese Exports & Industry 2

Investment Instruments

The Government reins start to loosen

IF A MARKET is controlled by a finance ministry, can the law of supply and demand function efficiently? The answer is "no" in Portugal, whose capital markets have now progressed from nowhere to a modest somewhere but remain subject to the whims of technocrats who speak modern market jargon but practise old-fashioned legislative intervention.

If you can resign yourself to the premise that Portuguese Governments whatever their vintage dislike losing their grip on financial activity and that the urge to control what should start finding its own level distorts market forces, you must admit that investors and enterprises in late 1986 have more instruments to tinker with than they had in, say, 1983—a good omen for 95,000 enterprises, mostly small and weak, that must diversify and strengthen so as to meet EEC competition.

Many of the instruments are old hat in countries with freer, more inventive capital markets and financial systems but in Portugal, where until recently six months to one year time deposits were the main source of funds, they are major

innovations.

The latest to be legislated for—nothing comes onto the Portuguese market without screeds of official paper—are Certificates of Deposit and Fiduciary funds, the latter particularly useful to venture capital companies.

The first venture capital company, Sociedade Portuguesa de Capital de Risco, joined the market this summer. Its aim is to boost small and medium enterprises. Its founder shareholders, many of them co-founders of other newish arrivals like investment banks and privately-owned commercial banks, testify to the breadth of Portuguese activity. Insurance, packaging, shipping, textiles, portuguese fish, timber, pulp (cellulose), sugar, refineries, supermarkets, wine, wire spinning and metalworks.

Aside from private industry, Portugal's largest nationalised commercial bank, Banco

Portugues de Álantic and the Industrial Association of Oporto

to encourage a new generation of management and risk-minded people to forward with ideas and, if these are valid, get them backed.

The concept is novel in Portugal where old-established banks are rigidly conservative in their business lending and where many bright young men have been scared of forming their own enterprises by a climate that has not encouraged them.

As a young "Jeep" beneficiary recently said: "Not long ago to get a business going in

\$60m coming from US Government funds given to compensate Portugal for American use of Lajes air base in the Azores, the foundation is devoted to economic, scientific and cultural co-operation and has been swamped with more than 400 projects in search of a sponsor in everything from better pig breeding to industrial improvements.

Among the founders of the venture capital company are entrepreneurs who benefited from the "Jeep" (Jovens Empresários de Elevado Potencial) —young entrepreneurs with high potential programmes sponsored by the Banco Português de Álantic and the Industrial Association of Oporto

to encourage a new generation of management and risk-minded people to forward with ideas and, if these are valid, get them backed.

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As a young "Jeep" beneficiary recently said: "Not long ago to get a business going in

Portugal you had to be lucky in your choice of parents and even in-laws because only they were likely to bankroll your venture."

Looking at industry and finance it is evident that a more cosmopolitan generation open to different ideas is forcing changes in the business climate. In investment banks and investment companies, leasing companies, highly-competitive young men are making money for clients and company with a verve once unknown in Portugal.

Relying on real knowledge of markets at home and abroad where many learned the ropes before returning to a niche in new Portuguese ventures, the new professional operators owe little to the partly bluffers or laymen who boasted theoreticals of earlier times.

In their hands, parts of the financial system are becoming not only profitable but fun.

Bond placements and new share issues, packages of attractive investment or loan opportunities are designed with a zestful marketing more com-

mon to Madison Avenue than the 18th century piles of down-

town Lisbon.

Foreign banks in Lisbon

have conspicuously led under syndicated export loans on the domestic market for national corporations that would have been impossible two years ago.

Seen from the outside the capital market bristles with health. But underneath, in a weakness caused by a thin supply that encourages speculative bursts. The Finance ministry takes months to approve a new share issue despite simpler procedures boosted by the Bank of Portugal that now refuses to get involved in vetting new issue applications. Slow arrival of new paper fuelled speculation that the minister, Mr. Miguel Cadilhac, like a schoolmaster threatening unruly adolescents, swears he will "punish."

Behind the threat is a philosophy now losing favour: as Portugal gradually opens its rusty-binged economic doors to outside pressure that ministers and officials are most qualified to decide who operates on a market. It will be hard to maintain this position when free EEC capital movement begins after a protective transition lasting until 1992 but, while it lasts, it makes for an uneven market rhythm.

Diana Smith

Public Sector

Embattled bureaucrats resist radical surgery

REFORMS IN the public sector will be a little late—this year, next year and the year after. But perhaps after that the next-long-promised radical surgery on the losses debts, overmanning and underproductivity, inefficient management and unrealistic pricing that are symptoms of the unhealthy public sector may be honoured.

By 1988 or 1989 two things will have happened:

(a) The constitution will have been reviewed. The Marxist content extolling "conquests" (sweeping nationalisations) of the 1974 revolution will have been deleted. Portuguese politicians may have trouble finding consensus on most points but all save the communists whose strength dwindles yearly, will

have the lie to liberalising rhetoric spouted at the drop of a hat.

Behind ancient or modern facades of government buildings swarms a large population of paperwork pundits bent on drawing up official opinions in triplicate on everything from soup to nuts, not to mention bolts. The more recent and lengthy the opinion the more months (or years) it takes to produce it (while citizens affected wait and wait again) the more the submerged tenth of Portugal's active population feels it is in control.

This form of control began when

fellow travellers now agree that without deletion of ideological strangleholds when the constitution is revised in late 1987 or early 1988, Portugal's economy remains lopsided, constrained and obliged to go on pinching taxpayers' money and borrowed funds into defective structures that will be aggravated by the pressure of EEC competition.

(b) By that time EEC competitiveness pressures that will lay still baren the weaknesses of public industries and utilities nationalised irrationally in 1975 and ever since used as a repository for political clientele of one hue or another, will have also forced changes in the attitudes of authorities whose passion for centralised control gives the lie to liberalising rhetoric spouted at the drop of a hat.

Regardless of higher tax revenue, EEC funds, oil price and dollar weakness, windfalls and their boost to availability of funds for better roads, schools, health services, social security, pensions and basic sanitation—all in shorter supply than elsewhere in Western Europe—the accumulated debts of public industries, utilities and the civil service it takes to stifle papers that perpetrate excessive administrative intervention in the market to cushion enterprises that feel threatened by new dynamism in their vicinity.

Such habits echo practices of bygone days whose law of industrial conditioning let manufacturers duck would-be competitors by having the Government block outsiders from the market.

The present administration does not block. It hones, gaining time, abruptly raising minimum applied rates, demanding that newcomers compensate for entering what the Government deems a highly-profitable

market.

Experience will tell if shifting ownership of capital from the finance ministry to companies controlled by the industry ministry makes a real difference. Two or three other

financial market by investing in areas outside their immediate scope.

Fortunately, constitutional restraints and official allergy to relinquishing petty controls are nowadays under such pressure that they must soon weaken.

In its year in office the Cavaca Silva Government has been hampered as its predecessors by constitutional constraints on public sector changes. But it has also shown fondness for intervention that clashes with its original vow that trouble-ridden public sector companies must now obey market forces and take their medicine.

In practice, the Government, when public sector enterprises nationalised banks for instance have come under market pressure from new competition, has arbitrarily altered the ground rules, distorting the market to cushion enterprises that feel threatened by new dynamism in their vicinity.

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The present administration does not block. It hones, gaining time, abruptly raising minimum applied rates, demanding that newcomers compensate for entering what the Government deems a highly-profitable

market by investing in areas outside their immediate scope.

It is a delicate paradox that West Europe's finest financial market demands a hefty entry fee—the equivalent of \$16.5m—from a new bank, while the City of London where operations involving billions of Euro-dollars are set up hourly, lets in a Portuguese bank for a couple of hundred thousand pounds. Such ironies have not apparently yet made their mark on the authorities.

Meanwhile the EEC's free right of establishment and free capital movement loom larger on the horizon each year. Deep in the administration are forward-thinkers striving to speed up change now for the sake of less shock effects later.

In this paradoxical climate, public sector changes have been few in the last year. One bank, União de Bancos Portugueses, has been turned into a publicity-limited company where only public sector companies can hold shares. The Government argues that this will strengthen capital and increase autonomy of management.

Experience will tell if shifting ownership of capital from the finance ministry to companies controlled by the industry ministry makes a real difference. Two or three other

Textiles

Prospects look brighter upmarket

TEXTILE PRODUCERS, based mainly around the industrial centre of Oporto in Northern Portugal, have been predicting for years that entry into the European Community, which took place on January 1, would immediately set in motion a wave of company collapses, mergers and industry-wide rationalisations that, in the space of a few months, would bring this vital industry to its knees.

Troubled though the industry is because of its reliance on high use of cheap labour, and in inherent inefficiencies in production, a "big bang" has not happened, nor does it appear about to, such is the range of labour-protective checks and balances in place to mitigate any immediate collapse of the industry.

The centre point of this is new legislation introduced on September 1, the Portuguese equivalent of the US Bankruptcy Law, which means that Portuguese companies about to go to the wall may seek temporary protection from creditors before having to face bankruptcy.

Behind this is the Government's traditional paternalism towards employees. So weak are the country's social benefits to the unemployed that layoffs are a near impossibility. As Mr. António Ribeiro da Silva, secretary general of Gabinete Portex, the textile associations' group organisation, put it recently: "In this country you have to be completely bankrupt before you can lay off any employee."

A handful of bankruptcies have occurred, but not enough to signal any rationalisation of the industry, and, so far, no mergers have taken place.

A mitigating factor is that interest rates have fallen sharply—they are now down to less than 20 per cent which, by Portuguese standards is equivalent to concessional interest rates—and are expected to fall further. Inflation, which has crippled the country for a decade, is also down to 12 per cent compared with annual levels of 25-35 per cent

in recent years.

These factors have served to give many textile companies just enough breathing space to "muddle through" as one industry observer put it, in the short term in the face of rising labour costs.

Textiles is the most vital sector in Portugal's overall export performance and last year became the top exporting sector. It is also the largest employer, encompassing some 17,000 companies involved in export and providing direct employment to between 80,000 and 90,000 workers, and further indirect employment to some 200,000.

Total textile exports were worth 35 per cent of all Portugal's overseas earnings, that is, nearly \$2bn of Portugal's total exports of \$5.7bn last year.

Indicative, however, of the industry's structural problems is the fact that just five companies account for 90 per cent

of the country's exports. These are led by Macomde Confecções, Triplex, Textil Nortenha, Coelina Industriais Texteis and Textil Manuel Gonçalves.

The smartest companies have sought to ease their cost pressures by boosting acquisition of programmable cutting machines, sharply reducing wastage of materials. A particular beneficiary of this is Lectra Systems of France, which has sold seven units to Portuguese manufacturers in the last year, compared with virtually no such sales a few years ago.

In the first half of this year, Portuguese textile exports to the EEC showed a marginal rise to Es 52.5bn from Es 51.9bn for the same period last year.

A particular weakness, however, has developed in the West German market, where sales for the period fell to Es 17.9bn from Es 18.6bn.

In Turkey, the EEC quota recently negotiated is nearly

10 times what it is for Portugal and we are now in the Community," said Mr. Ribeiro da Silva. In T-shirts alone, Turkey can expect to ship to Europe 15m shirts compared with 3.5m from Portugal.

Overall clothing sales in Portugal itself have risen, but the market, in revenue terms, is still flat, and has been subject to dumping at below cost by producers left with surpluses that otherwise would have gone in to exports.

Portuguese industry is now beginning to learn the lessons of moving upmarket. Its knitwear products are showing growth, and, given the frequent English-style of Portuguese businessmen, there is a trend to produce higher quality business wear.

The industry does not foresee much competition from Europe in its mainstream business because of the cost advantages it still enjoys at least in the short term. It also has not lost sight of the all-important Spanish market, which is now open given EEC entry and the fall of protective barriers on its most difficult trade partner.

Textile producers this year have staged three promotions described as positive, a third, taking place in Barcelona, with a virtual boycott by local textile producers and merchants, suggesting that Portugal is greater threat than it had realised.

Portex noted that Spain, with a population of nearly 40m, is four times the size of Portugal and on a per capita basis has 2.5 times the purchasing power. Also, for each Spaniard, there is one tourist, and textile exporters are counting on this perpetual boom in Spanish tourism as a key outlet for their

Portuguese Exports & Industry 3

Pulp and Paper

Slow pace of rationalisation

SUCH IS the image conveyed by the wide beaches of the Algarve that one does not immediately think of Portugal as a land of forests.

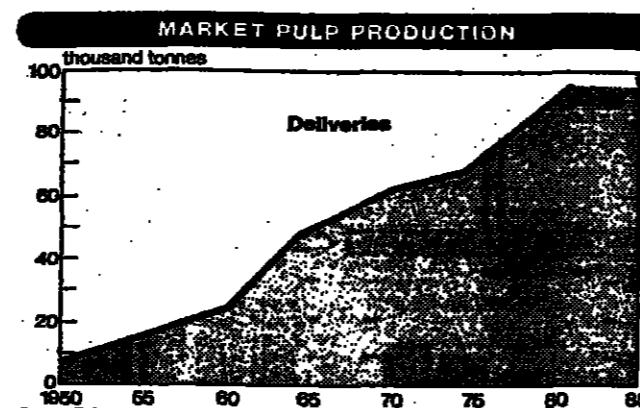
Yet from the Spanish frontier near Viana do Castelo to the north to Lisbon nearly 300 miles away, vast areas are covered in trees. Its cultivable forest land covers 3m hectares, of which 48 per cent is pine, 40 per cent cork oak and 8 per cent eucalyptus.

It is in the processing of eucalyptus wood into high-quality paper that Portugal claims to be a world leader alongside Brazil and South Africa.

The biggest private company bleaching eucalyptus wood into sulphite pulp is Companhia de Celulose do Calma, or simply Calma, whose parent company, Eucalyptus Pulp Mills, is quoted on the London Stock Exchange. Some 83 per cent of its shares are held by foreign, mainly UK, interests and 7 per cent by Portuguese interests.

Headquartered in Lisbon, its operations revolve around its main mills in Albergaria, south of Oporto, and in Constância, north of Lisbon.

According to Mr Andrew Bailey, a Calma director, the company exports 93 per cent of



its products—90 per cent to other EEC countries, and the balance to the Middle East and Australia.

Last year the company generated some £25m in turnover, leaving it with an after tax profit of £2.4m. Results in the first half of this year point to a repeat performance.

This is reassuring for the entire Portuguese pulp industry—the main state-owned processor is Portucel—is operating at low yields. There are some 100 paper mills in the country and many are expected to go under through industrial rationalisation in the next few years.

At what pace this rationalisation will take place is one of those questions not even experienced Portuguese business people are able to answer, given the tough anti-redundancy laws and the fact that falling interest rates and the relatively easy availability of credit is giving some of them a stay of execution.

No such disagreeable thoughts trouble Calma, however, because of its overseas interests and the growth of the Spanish market, made more feasible thanks to the entry of both Portugal and Spain into the EEC and the abolition of protective trade

Even so it is not a business in which one can afford to be care less, given that the prices of

The North

Confidence soars in the region

ON TOP of a landmark column in Oporto's Avenida Boavista, one of the most rampant British lions ever cast in bronze stands ferociously over a mangled and very dead French eagle.

The column, completed at the end of the 1938-45 war, is meant to commemorate the Duke of Wellington's liberation of northern Portugal from French armies during the Peninsular War against Napoleon 175 years ago.

Oporto is the home of many of Portugal's private-sector industries; and for many years local businessmen have identified themselves with the lion while likening the eagle to wastrel and profligate politicians and bureaucrats in the capital, Lisbon, 200 miles to the south.

Despite the lack of north-south understanding, an upturn in Portugal's economy, fortunes and its relatively sound entry into the European Economic Community last January are helping to soften these antipathies for the first time in the south.

Businessmen are encouraged by the fall in the inflation rate to 11.5 per cent, despite the introduction of an 8 to 16 per cent value added tax on EEC entry. This is a particular source of renewed confidence since the Government was forecasting a 14 per cent inflation rate and it compares with the rates of 25-30 per cent that prevailed over the decade.

Interest rates also have fallen from 30 per cent a year ago to 20 per cent and are likely to fall further.

New cars, not only the small Renaults assembled in a factory south of Oporto but expensive imports mainly from West Germany, are becoming more numerous on Oporto streets. Indeed, at the Edifício Aziz along the Avenida

to the country's balance of payments, have held steady after a decline in the early 1980s. Last year they totalled \$2.1bn. "It is as if people are beginning to believe in money once again," said Mr Rui Gilberto Sabino Marques, managing director of Efasec, the electric motor, switchgear and transformer manufacturer, which has just completed an Es 1.75bn (52.2m) modernisation programme.

Oporto's business leaders, having weathered many storms over the years, "all of them blowing from the south," said one, are naturally cautious about trumpeting a new era of prosperity for the north.

Wisely so, for underlying the inherent good health of such companies as Texas Instruments, Grunig, Renault, ASEA and Efasec, is the dubious condition of hundreds, indeed thousands, of small labour-intensive companies now under pressure to pay higher wages and accept efficiency of new technology.

Mr Henry Thilo, head of the Oporto Industrial Association, believes that the time has come for a major restructuring of such companies. "We can no longer put off the dictates of the marketplace," he said.

Mr Thilo is himself a textile manufacturer, owner of one of the largest of some 1,700 textile companies engaged in exporting

Last year the industry made some \$2bn in export revenues or about 35 per cent of all exports.

He is confident the company can improve its textile products and says that the challenge is to compete successfully with Asian exports to Europe in quality rather than on price, an asset over which Portugal no longer has full control.

There is not a single enterprise that does not complain about Portugal's restrictive labour law ofyaws, which make redundancy through anything but attrition almost an impossibility. There is an underlying confidence that these laws will be changed, but it is accepted that this will not happen until social benefits are themselves improved. There is no short-term solution to the problem.

The challenge to improve Portuguese products has not been lost on one of the north's most famous companies, Sogrape, which produces the country's most famous wine, Mateus Rose. Some 90 per cent of its wine goes to 125 overseas markets and, in total, 3.5m cases are sold each year.

Its problem is that its trademark wine is beginning to lose sales appeal to the pétillant white wines that come from the Minho region of northern Portugal, the famous vinho verde ("green wine").

Sogrape is becoming a big producer of vinho verde—but so are dozens of other concerns, most producing to inconvenient standards. Sogrape would like to see the Minho become a demarcated region, thereby confirming the exclusivity of a Portuguese product.

It is moving to buy up vineyards in the Barcelos area and there create its own château-style vinho verde that will give it the exclusivity it needs to compete in the better wine markets abroad.

The company is also seeking to diversify its activities and has invested in the construction industry and in cattle farms, says Mr Fernando Guedes, the chief executive. Its most important role is as a founder member in the past two years of the new Portuguese Investment Bank, one of the first private-sector banks to be set up since the bank nationalisations which followed the Revolution.

It is the banking sector that provides the key to the health of northern industries. In 1984 legislation was introduced to approve the establishment of private banks and permit the entry of more foreign banks. But to protect the domestic banks—there are nine, reduced from 22 in 1974—the minimum capital required for foreign and private domestic banks was raised from Es 1.5m in 1984.

The Finance Ministry also placed a limit on the interest offered against deposits so as to stem any flood of funds from state banks—continually saddled by bad debts due largely to state enterprises—to the new institutions.

But the reduction of interest rates and inflation, and the spur, however slight, of foreign and private sector competition are beginning to make the nationalised banks feel the pinch.

In Oporto, Manufacturers Hanover and Citibank of the US have either set up or are about to start up as deposit-taking and lending institutions. Lloyds of the UK has been long-established while Barclays of the UK is set to operate. So is Banque Nationale de Paris.

All this is good news to big

companies seeking loans and export credits or joint ventures such as Soma da Costa, the largest building contractor, have been hampered by tight credit and the slowness of government contractors to pay

timber products rise and fall like those of any other commodity.

Calma officials noted that the cost of its high-quality paper this year was Es 260 a tonne. In 1974 it was 350 a tonne, and in between it has fallen as low as Es 250 a tonne, as it was in 1982.

Some of the company's investment success accounts for about 30 per cent of gross domestic product and employs 25 per cent of the labour force. To the chagrin of domestic plasters, the sector is characterised by low technology and labour intensive production of particularly low cost basic goods such as textiles, leatherware, cork, ceramics, food and drink.

This is a mould into which Efasec distinctly, and happily, does not fit.

Throughout this decade, the company has been set on a determined course to upgrade its various plants outside Oporto and in the last year completed a three-pronged investment programme costing Es 1.75bn (52.2m), making it the first robotised plant of its type in Portugal. This upgrading has centred on purchase of numerically controlled machine tools, robots and visual display units.

The company is nothing if not sanguine about its sales prospects. It notes that the Portuguese market for its equipment remains weak and that the battle for domestic sales will remain uphill in the future.

Exports sales, however, have been slow on the increase, and last year were worth Es 1.3bn or just under 10 per cent of total sales. The company foresees more export orders in the future, particularly from neighbouring Spain, where Portuguese price competitiveness will

be higher this year. It is for this reason that it is pushing hard against stiff competition from such companies as Asea of Sweden, BBC of Switzerland and Siemens of West Germany, to win export orders.

Sales last year reached a value of Es 10.8bn, against Es 8.6bn the year before.

Despite characteristic Portuguese pessimism which pervades all sectors of the post-1974 revolution economy, this

represents a steady growth from

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Profile: Efasec

Trail blazer in robotics

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Portuguese Exports & Industry 4

Port Wine

Entry to EEC brings expansion

WHEN YOU produce an exclusive product like port wine, once the preserve of London's elite and generally only served and generally after supper.

The House of Delafosse is a prime example of these changes. Headed by Mr Richard Delafosse, the family has been a market leader in Portugal since the 1830s. Now owned by the drinks division of the British Grand Metropolitan group, its main labels are Delafosse and Craft.

It has achieved marketing success in London's wine bars with its white port and its premier label is "His Eminence's Choice," a tawny inspired by a splendid centuries old water colour depicting a cardinal and his host drinking a glass of port.

Mr Delafosse, in a recent interview, noted that the English abroad are probably more English than those at home, but also stressed that the British families that prevail in the Douro are also just as Portuguese as the equally venerable old Portuguese firms.

The English-founded firms now account for about 85 per cent of all port sales, though they increasingly are owned by such big groups as Grand Met, in the case of Delafosse, Seagrams (Sandeman, Robertsons); Allied Lyons of the UK (Cockburns, Martinez); and Martini Rossi (Oney).

Among the Portuguese companies, the market leaders is the Real Companhia Velha, which accounts for 15 per cent of all sales and is backed up by such other groups as Niepoort, Borges, Barros, Bremner, Naval and Ferreira.

Mr Delafosse noted that while the range of quality of production are distinctly on the rise, the backbone of the industry is in the production of vintage port. Vintages are carefully selected and few companies declare them at the same time. They are declared usually after a particularly difficult vintage or a particularly good year. It is then that a company takes the risk of declaring the wine to be worthy of vintage classification.

It is not a decision taken lightly for the reputation of the company can fall should the vintage not match up to expectations by the time it hits the marketplace. Such is the nature of vintage port, that most vintages head immediately for the UK, still the most discerning market for the best ports. Delafosse has declared just eight since 1935, the last being in 1982.

As for the 1986 vintage, the Anglo-Portuguese News has noted that growers are not looking for particularly outstanding wines in this year's crop.

"The Upper Douro has produced wines of above average quality with unexpectedly high yields, but in the Lower Douro, yields are down and, in general, the quality is no better than average," it said.

Frank Gray

Relations with Spain

Crucial changes taking place

NEVER BEFORE has so much printer's ink been devoted to the relationship between Portugal and Spain. This should be no cause for surprise, because whatever was previously written about the subject was inevitably more ink than substance.

For Portugal, psychologically barricaded behind one of Europe's oldest frontiers, emerging commercial and other ties with Spain are the latest single change arising out of its EEC membership. Before entry, Portugal was already more open with the rest of Europe than with Spain. Intra-Iberian commerce came under a special annexe of Spain's special agreement with Efta, of which Portugal was then a member.

The frontier has not only been one of tariffs, obstructive paperwork and backward communications but also one of long-rooted distrust on the Portuguese side (and to some extent on the Spanish) and ignorance about each other.

While modern Spain has outdistanced its neighbour in dynamism and industrial wealth, Portugal has preferred to go on pretending that for all practical purposes Spain does not exist.

This has now changed dramatically. In the Community, Portugal's biggest worries lie just over the frontier, and so do some of its biggest opportunities.

Since they joined the EEC at the beginning of this year, businessmen in both countries have been raising the alarm about invasion from the other.

The bilateral agreement between Spain and Portugal for their co-existence as new members — with a separate pact on customs, agriculture and fisheries — sets up an effectively free trade zone. The tariffs affecting Spain's trade in both directions with the rest of the EEC during the first seven years are lifted for import with Portugal.

Only in some especially vulnerable sectors will Spain and Portugal continue to apply transitional quotas and tariffs to each other.

In the first nine months, Spain's sales to Portugal rose in pesetas terms by 43 per cent, whereas Portugal's exports to Spain rose by 52 per cent. With Spain maintaining a two-to-one advantage, Portugal's deficit started widening again after narrowing last year.

While Spanish expansion tends to eclipse, in Portuguese minds, the growth in the other

direction, crucial changes are taking place.

The average value of Spain's exports has fallen: more of them now are raw materials, which Portugal previously bought elsewhere. By contrast, the average value of Portuguese goods going to Spain has increased by half and more of them are manufactured products.

Portugal's prospects of biting into the deficit have improved since an EEC-imposed compromise went into force last month. The main point the two countries failed to resolve in their bilateral agreement: the definition of what can be sold as "made in Portugal".

After lengthy argument and widespread fears in Spain about EEC companies bypassing transition arrangements and using Portugal as a backdoor into its market, the Spanish did not get the protection they wanted.

The European Commission set minimum levels for Portuguese content of between 25 and 40 per cent of added value — falling later in most cases — for different product groups, including machinery and electronic goods, provided that most of the non-Portuguese content was from the EEC. This compares with minimum levels of 50 to 70 per cent in force before the two countries' entry.

Although Madrid plays down the risk of Portuguese industries springing up overnight to exploit the advantage, Spanish industrialists are worried about having an economic "Trojan Horse" on their doorstep.

The first months of membership produced reifications on both sides, with the Portuguese complaining of obstacles against export items ranging from buses to mattresses.

But for Mr Fernando Santos Martins, Portugal's industry Minister, the problems have been insignificant. "It has gone much better than any of us expected," he says.

An annual summit in October between the two Prime Ministers, Mr Anibal Cavaco Silva and Mr Felipe Gonzalez succeeded in producing an aura of normality — and also in avoiding

what is hardest for the ordinary Portuguese to swallow: the switch in relative prosperity that has taken place in the past 40 years. In 1945, when Spain was still recovering from its Civil War, Portugal's per capita income was twice as high. Today, Spain's per capita income is twice Portugal's. A similar ratio applies to other criteria such as energy consumption or the number of telephones. A Portuguese policeman receives one-third of the salary of his Spanish counterpart.

The kind of resentment Spain's relative wealth and size creates is expressed in a recent article in a Lisbon newspaper complaining about the amount of Portuguese seafood being sent to the Spanish market.

"Spanish make us go hungry for shell-fish," ran the headline.

David White

A successful change of gear

CONTINUED FROM PAGE ONE

ible conquests of the working classes" now hang like an albatross around the neck of the Portuguese economy.

Companies in the non-financial public sector account for more than half the foreign debt and debt is not their only problem. The EDP electrical utility, Portugal's second largest company, not only owed Esc 73.7bn (\$3.46bn) at the end of last year but was in its turn owed Esc 23.1bn — equivalent to nine months' turnover by clients and local authorities who had fallen behind in their payments.

One of this Government's first steps towards a clean-out of the company was to give it authority to claim directly. "Nobody took it seriously," says Mr Santos Martins — until it cut off two big industrial clients earlier this month.

Some 18 state-owned industrial companies lost Esc 52bn last year on turnover of Esc 81bn. The state is condemned to keep them for the time being, since privatisation is ruled out until after the next review of the constitution due late next year. Government hopes of finding some legal means to dispense with lame duck were disappointed when parliament overruled a decree to wind down the CNP petrochemical complex (1986 losses Esc 22.6bn, equivalent to \$167,000 per employee).

Some, such as energy companies, are destined to remain in the state sector, but the Government envisages selling off others (among other things, the Portuguese state owns two breweries) when the time comes or when they are fit for sale. The ministry is taking a case-by-case approach to their problems.

The Quimigal chemical conglomerate is being reorganised in smaller units in readiness for privatisation. The Petrogal oil company is to be prepared for the gradual dismantling of protectionism. The Setanave shipyards, according to Mr Santos Martins, need to drop their shipbuilding side altogether — "very modern facil-

Imports and Exports

(in selected industries)

(% increase per annum)

1985-1986 (average)

	Imports Esc (m)	Exports Esc (m)	
January	106,980	74,566	
February	106,900	76,410	
March	106,900	76,410	
April	95,016	86,876	
May	117,460	82,220	
June	105,390	76,596	
July	109,720	80,646	
August	108,580	80,980	
September	110,640	84,530	
October	105,800	86,986	
November	112,230	81,450	
December	112,670	85,420	
January	106,716	81,020	
February	104,636	87,746	
March	106,690	71,556	
April	106,690	86,266	
May	104,120	86,559	
June	103,320	84,976	

Source: Euscarat

Industrial output

(in selected industries)

(% increase per annum)

1985-1986 (average)

	Textiles	Paper and board	Metals	Chemicals	Engineering	Electrical engineering	Transport equipment	Total industrial production
	12.0	7.5	-3.8	7.8	-0.5	2.0	-0.5	4.1
	(average)	(average)	(average)	(average)	(average)	(average)	(average)	(average)

Source: Euscarat

as Portuguese private companies, with state-preserve sectors barred (such as electricity, gas, communications and public transport) and some others (such as arms and oil refining) subject to restrictions.

Up to 1990, however, investors still need permission for large-scale capital imports. Approval is also required for property purchases.

Cutting of red tape is also under way in banking and in the state sector, but the power provided by rubber-stamps and signatures is not easily relinquished. Statistics are still agonisingly slow, and Portugal is having some difficulty coming to terms with the workings of the EEC. There are not enough people in key jobs with a real knowledge of the Community.

Oddities remain, and some new ones emerge (it would require another article to explain how, in its first year in the Common Market, Portugal comes to be importing wheat from Saudi Arabia). The country will take time to settle into EEC habits.

But the climate has improved distinctly. After their long wait at the EEC's door, not ready to believe in entry until it happened, the Portuguese are now getting down to business.

INFORMATION: GABINETE PORTEX
R. RAINHA D. ESTEFANIA, 240,
ROOMS 35/36 • 4100 PORTO
TELE: 26037 GABTEX P.

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04/07/1286

PORTEX AUTUMN-WINTER 87/88

tion of the fortified wine, once the preserve of London's elite and generally only served and generally after supper.

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But much this mini-incentive has lifted sales, none can say, but the industry is basking in what looks like a 6 per cent sales boost this year compared with last year and nearly an 11 per cent rise in sales to the Community, not counting Portugal itself where sales are rising several percentage points because of the continuing rise in tourism.

In volume terms, the industry has sold some 437,400 hectolitres to its Community partners in the first nine months of this year, compared with 391,700 for the corresponding nine months total of 626,800 hectolitres.

The Community takes 94 per cent of all port wine sales, and worldwide these totalled 652,400 hectolitres last year, a figure that surely will rise despite the sudden disappearance of the Soviet market.

Therein lies the tale: during Portugal's "red" as opposed to the twain period, after the Revolution of 1974, the Lisbon Government struck a trade deal with the Soviet Union, which opened the Russian market to port exchange for Portuguese holdings of Soviet oil — Portugal produces no oil of its own.

With the oil glut and the corresponding fall in oil prices, Portugal is lifting little Soviet oil and has seen its 20,000 annual hectolitre sales disappear though a modest amount will still go to Czechoslovakia.

That setback notwithstanding, the industry is poised for expansion. While port wine is produced from Europe's oldest demarcated region, and grape planting and harvesting is largely dominated by traditional labour-intensive methods on the rocky slopes of the Douro Valley, the industry have moved dramatically in recent years to modernise its packaging.

In effect, many of the major producers have moved more into bottling of port, so that a comparatively small percentage is actually shipped in barrels. Last year, 490,318 hectolitres were shipped in bottles compared with 144,278 in barrels, as against 334,706 in bottles in 1981, compared with 211,722 in barrels.

The Symington family, which operates under a range of names, the best known of which is Dow's, recently opened a large bottling plant on a new property in Vila Nova de Gaia. New types are also entering the market, boosting the attraction.

It is not a decision taken lightly for the reputation of the company can fall should the vintage not match up to expectations by the time it hits the marketplace. Such is the nature of vintage port, that most vintages head immediately for the UK, still the most discerning market for the best ports. Delafosse has declared just eight since 1935, the last being in 1982.

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Replies should be sent to the following address (head office):

DEG — SOCIEDADE DE DESENVOLVIMENTO E GESTAO AGRO-INDUSTRIAL, LDA
Avenida Fontes Pereira de Melo, 35-19 B
1000 Lisbon, Portugal
Tel: 548177/549739/523034
Telex: 62307 DEG P

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Telegrams: Finantimo, London PS4. Telex: 8854871
Telephone: 01-248800

Thursday November 27 1980

The President needs help

THERE IS no longer any point in resisting comparisons between the current debacle in Washington and Watergate. This does not imply that Ronald Reagan is Richard Nixon reincarnate, but it does recognise that, without a major salvage operation, the authority of his administration is in the process of being damaged as severely as was that of Mr Nixon's in his last two years of office.

Watergate asked a famous question that is about to be posed repeatedly in the US: "What did he know and when did he know it?" Ultimately, in the unfolding Watergate drama, this was directed at the President himself. On this occasion, President Reagan's known disengaged approach to the business of government makes it quite believable that he was unaware of the full dimensions of the Iran-Nicaragua connection until he was told by his attorney general on Monday. This may be a lamentable state of affairs for the man who holds the most powerful office in the free world, but it may be his best, indeed, only good defence, because it is true.

But the same question is also going to be put to many other people in positions of supposed authority in Washington and their responses will be subject to unrelenting scrutiny. These include not only the upper echelons of the White House staff, most of whom are by now thoroughly discredited, but also policy makers like the Secretaries of State and Defence, the director of the Central Intelligence Agency, and even the Vice-President, Mr George Bush.

New blood

At least under President Nixon, Dr Henry Kissinger was sufficiently untainted by Watergate itself to be left free to pursue foreign policy. The unhappy difference this time is that whereas the Watergate origins and focus were principally domestic, the current trauma strikes at the heart of Mr Reagan's foreign policy.

It would be reassuring if, as Mr Denis Healey has observed, the end result was to put back foreign policy control into the State Department and its secretary, Mr George Shultz, simply because he looks the best available pilot in the storm. But he, more than most, will have to

View from the shop floor

INDUSTRIAL RELATIONS in the UK are no longer seen by the Thatcher Government as issues of a problem. The clearest decline in strikes and in militancy, continuing high levels of unemployment, technological change, the limiting of trade union power and the prospect of a general election have all combined to reduce, in the main—apart from outbreaks such as News International's Wapping dispute—the public and political profile of Britain's industrial relations system.

The political downgrading of industrial relations—perhaps more helpful electorally to Labour than to the Conservatives—may also be of benefit to British industry, but may probably be more of an irrelevance. If Department of Employment ministers no longer need or want to deal with industrial relations, employers and employees have little choice but to continue to do so: whatever the nature of the political debate, they face practical problems every day at the workplace.

How those practical problems have changed in the recession is not entirely clear, but an important study, sponsored in part by the DE, together with two other government agencies and a private research institute, The Study—the Workplace Industrial Relations Survey—though its new data refers to 1984, is the best picture we have of how people work now.

Important change

The principal implications of the survey are twofold. Firstly, despite all the on-again-off-again political, economic and practical-industrial relations in Britain have remained remarkably stable. Most of the chief industrial relations bedrocks—full-time employment, recognised trade unions, joint collective bargaining, detailed procedures, forms of consultation, the closed shop, even industrial action—are all still there.

But the second conclusion which the survey's results prompt is that in virtually all these areas very important change has been taking place. The change is sometimes radical (such as the sharp drop in the coverage of the closed shop), and very much not at the

ORTITUDE in the face of adversity has been one of the cornerstones of President Ronald Reagan's leadership.

Today the ageing chief executive who "forgot to duck" an assassin's bullet in 1981 and who, gaunt and stiff, was back on the job six weeks after cancer surgery, will have to draw on all his reserves of resilience and determination if he is to rescue the last two years of his presidency from political paralysis.

Three weeks after the first report of a bizarre undercover mission to Iran by former White House aide Mr Robert McFarlane, the nagging doubts held by many in Washington about the lack of decisive political leadership from the White House have exploded into a full-blown crisis.

Mr Reagan's approval ratings in the opinion polls have slumped with the disclosure that his administration was indeed dealing in arms over which he should have exercised greater influence.

Clearly new blood is needed.

Clearing out the White House

staff and cutting the national security council down to size may not be enough. Recent

history suggests that presidents, beleaguered or not, need more than a narrow-minded

loyalists around them. At

least in their worst closing months, Presidents Nixon and Carter also had Vice Presidents, Gerald Ford and Walter Mondale, who retained independent personal credibility.

Mr George Bush, nakedly ambitious for 1988,

had curiously failed to estab-

lish such a reputation and is,

in any case, already tarred

with a murky Nicaraguan con-

nection of his own.

External talent

Good, external Republican

talent is available. Mr Howard

Baker, the former senator from

Tennessee, comes to mind, as

does Mr Drew Lewis, the one-

time cabinet minister.

It is worth recalling that Presi-

dent Carter was, at least tem-

porarily, to get over the trauma

of the resignation of Mr Cyrus

Vance by quickly appointing, at

Mr Mondale's instigation, a man

of proven stature, Senator

Edmund Muskie, to the State

Department. Mr Reagan's

advisers have put too high a

premium on political loyalty

and compatibility and must now

recognise the need to cast the

net more widely.

For the reality is surely that

Ronald Reagan is now hobbled.

Personal popularity at home is

no longer enough; indeed the

sense of invulnerability that it

produced is, in good measure,

at the root of the present

trouble. But, at his age, this

president cannot be expected to

change the habits of a life-

time any more than Jimmy

Carter could be less than

earnest and muddlesome. Into

this vacuum steps a congress

now run by Democrats, but

with powerful Republican

moderate voices; the hope must

be that it will exercise its new

found authority responsibly;

but, to step some old voices of reason. In sum,

the president needs help if

not paralysis on a Nixonian scale

is not to ensue.

As Congress probes the question of who in the White House

knew what about the operations

—and when they knew it—Mr

Reagan will be forced on the

evidence that Mr Reagan's

White House was deliberately

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and, on the other, to prevent the

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ECONOMIC VIEWPOINT

The great housing barrier

By Samuel Brittan

THERE IS one cause of unemployment which rivals recession for its importance and indeed contributes to these settlements. This is the scandalous state of the housing market.

High and rising house prices together with the extreme difficulty of obtaining rented accommodation affect unemployment by two separate routes:

- They make it prohibitively expensive for many workers to move to the job in the North and South East.
- My article in *The Future of Work* (July 24) showed that a person on average male earnings would have to pay nearly half his real earnings to service a 90 per cent mortgage on a house in the South East costing £45,000.

The difficulty of attracting many kinds of workers to the South East stimulates wage inflation in the South East and leads governments to apply the economic brakes when output is growing only modestly and national unemployment is still 11 to 13 per cent.

In the face of these pressures, the following policies are in force:

- Mortgage interest relief;
- Financial liberalisation;
- A highly publicised tightening of Green Belt controls.

It is not any one of these policies—but their interaction—that does the most damage. Mortgage interest relief has existed for nearly a lifetime. But its effects on house prices are suddenly multiplied when offers of housing and other loans on easier and easier conditions flood into every letter box.

As someone who always insists on a "room with a view," I am a natural supporter of Green Belt controls.

But one would have to be born yesterday to believe that all of the Green Belts consist of the rustic scenery of Paradise Postponed, or that there are not many places of little scenic or amenity value. The opposition of south eastern Conservative activists to fresh development does not all stem from a love of rural vistas.

In the very long run—the present clampdown may divert development to the North and the inner cities. But in the mean-



time the alternatives of developing abroad or not extending capacity at all remain as options. A more common-sense policy could still be combined with a scheme about not concreting over "the whole of the South East."

Unfortunately, for mobility, the option of renting instead of buying is becoming steadily more difficult. Council houses are allocated on a waiting list system, and the stock of privately rented houses has dropped under the influence of rent control from 58 per cent of the total as recently as 1950 to 10.7 per cent in 1985.

During approximately the same three decades more homes have been built than households started. The crude figures show a shift from an apparent deficiency of 947,000 dwellings in 1951 to an apparent surplus of 923,000 in 1981. While many dwellings stand empty, local authorities are having to house the homeless in bed and breakfast accommodation.

Martin Ricketts, who reminds us of these facts in a new study *Let's not Lease* (Centre for Policy Studies, £4.80), compares the problem with Soviet factories surpassing their crude production targets while shortages of particular qualities and sizes of the product are rife.

More fundamentally, as Ricketts points out, "for each person to own the house in which he lives there is directly counter to the idea of a society where people will prefer to hold a small stake in a wide variety of property." First-time buyers are often extremely vulnerable because of high gearing. "Safe as houses" may come to have "increasingly ironic connotations" as home ownership extends down the scale.

The link between rent control and the decline of rented accommodation can bear repetition. Not only does the supply of new tenancies dry up, but both landlord and tenant

can buy their houses much later in life than in the UK. Low start mortgages could, in principle, improve the time profile. But they are still rare and run the risk that, if house prices fall, the outstanding mortgage may exceed the market value of the house, leaving the household bankrupt.

More fundamentally, as Ricketts proposes, I rubbed my eyes slightly. For it is, as he generously acknowledges, a proposal I made 10 years ago that rights to rent-controlled property should be specified exactly and then made tradeable. Perhaps the hour has now come for this idea.

The main difference is that—inspired by news stories of illegal trading in accommodation by council tenants in London's East End—my proposal related to council houses, while Ricketts's relates to private tenancies. But they have had only a limited impact, as Ricketts shows.

A more fundamental but gradual change—the decontrol of new tenancies—was rejected by the present Cabinet, despite the Prime Minister's support.

Would its fate have been different had she given it the same intense and prolonged backing that she did to the less good causes of attacking domestic rates and abolishing the metropolitan councils?

As Ricketts remarks: "There is nothing particularly sophisticated about owner-occupation, which is as likely to flourish in environments where capital markets are primitive and ideas about tradable property rights undeveloped as it is in an advanced economy." Bangladesh has the highest proportion of owner occupiers, with 90 per cent, while Switzerland is the lowest, with 50 per cent.

Ricketts's most important chapter establishes the desirability of tenure as an alternative to owner occupation. Available mortgage contracts imply a fairly rapid real repayment rate even when the mortgagor is young and relatively poor. In countries with fewer rent restrictions people typi-

cally buy their houses much later in life than in the UK. Low start mortgages could, in principle, improve the time profile. But they are still rare and run the risk that, if house prices fall, the outstanding mortgage may exceed the market value of the house, leaving the household bankrupt.

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HOUSING STOCK

By tenure (%)	Private rented etc.	Public rented	Owner-occupied
1950	53.4	14.8	29.6
1960	31.9	25.8	42.3
1970	16.9	30.6	52.5
1980	12.7	31.2	54.7
1985	10.7	27.3	59.6

Source: Building Societies Association

tage of both, but was previously not permitted. A vested interest would steadily be created against the reimposition of rent control.

The lunch is cheap rather than free mainly because new tenants will be paying more—with supply responds—than if they had been lucky enough to obtain traditional controlled tenancy; and therefore modest additional sums may be spent on existing tenancies. This represents a much better bargain than 90 per cent of existing government spending.

Any measure of rent deregulation will, however, have full effects only if privileges for owner occupiers are also reduced. What they are needs a little explanation.

A landlord investing in rental property has to pay tax on his income from rents. But if he lives himself in identical property, he will not pay any tax on the annual value of the house. There used to be a tax on imputed rental values, known as Schedule A; but it fell below realistic market levels and was abolished. Conservative reform of 1980. There is thus now a strong distortion in favour of owning and against renting.

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Final decontrol would arrive as the leases ran out. But, well before that, a flourishing market in secondary lettings would arise, either directly or through financial intermediaries.

The reason why tradeable occupancy rights might amount to a very cheap lunch from a policy viewpoint is that a restriction is removed. A willing existing occupant and a willing secondary tenant agree to an exchange which is to the advantage

Lombard

German nuclear white elephant

By David Marsh in Bonn

WACKERSDORF might sound an unlikely name for a white elephant, but that is what West Germany's planned nuclear processing plant in eastern Bavaria could turn out to be. The factory is backed by big utilities and the Bonn government. The European Commission (CEA) was predicting that by 2005 fast breeders might be on stream around the world with a capacity of 600 gigawatts—representing 500 plants of the size of France's Superphénix breeder which went on stream this year.

In fact, it can now be calculated with a fair amount of certainty that by 2005 only, at most, half a dozen commercial fast-breeders (Superphénix among them) will be in operation. The main outlet for reprocessing plants' production has simply vanished.

The German nuclear engineers behind Wackersdorf recognise this. They say that plutonium from the plant will be used not to fuel the non-existent fast breeders but to recycle back into first-generation plants—a route which the nuclear industry knows is costly and inefficient.

A report from the OECD's Nuclear Energy Agency, grouping nuclear civil servants from the main industrialised countries, has recently stated that the cost of producing plutonium from reprocessing plants "is not offset by the value of the material produced." The NEA has said direct disposal of spent nuclear fuel is more economic than reprocessing.

The Wackersdorf plan represents the most ambitious effort so far by West Germany to catch up with the nuclear know-how lead established since the war by the US, Britain and France. West Germany at present relies on France for nuclear reprocessing and dependence remains.

But by putting its eggs into the sunless reprocessing basket West Germany may be about to commit a gigantic waste of resources. Planning for Wackersdorf appears still to be based on outdated nuclear power scenarios. In the mid-1970s, reprocessing plants were seen as a vital link in the chain under which first generation nuclear power stations would progressively feed plutonium-burning fast breeder reactors which can be operated to regenerate freshly-useable plutonium and were seen as opening the way to something akin to perpetual motion.

Fast breeders would allow the West to cut down considerably dependence on imports of uranium, which under the heady nuclear projections a decade ago would have grown to dangerously high proportions in the early years of the next century.

Under the impact of the second oil crisis, much more

careful planning is needed for a new generation of reactors.

This is almost certainly non-sense, but has brought a new dimension into what is already a highly charged debate. Given the niggardly economic doubts of the government and utilities, it might be well advised to postpone the Wackersdorf starting date for a few years and use the breathing space to direct more energy and money into direct disposal of spent nuclear fuel. There could be far better ways of spending DM 10bn.

No climbing the Chinese Walls

From Mr D. Short

Sir, The Boesky and Collar gurus invite a simple audience. Let no one scale a Chinese Wall. If the mergers and acquisitions arms of a financial conglomerate are not allowed to poach their resources until the hours before the announcement of a bid, then there is precious little reason why they should not be consulted.

The idea that the head of securities or equivalent should be brought in at the very last moment to advise on price is massively absurd. The very notion reminds me of occasions when I have passed various houses in the company of a friend of mine, a surveyor with a leading building society, and idly asked him how much he thinks they are worth. "Oh, very hard to say, I'd really need to take an afternoon" is the usual answer. Now, you, I or the rest of the Clapham omnibus, without the benefit of RICS membership, would shout out £75,000-£77,000, which is 2 per cent of a "professional" opinion.

If the average household had spent as much time studying the equity market as he has the housing market, he would be as equipped as the average "securities expert" to price an issue.

The ability to spot companies, public or private, which would benefit from a merger or offer from another company, for strategic, product, or market benefit, and not just financial reasons, is an undoubted skill with a value to the economy and the financial community.

The practice of that skill, and its tendency to precipitate takeovers unwanted by sleepy management, should be encouraged, and not be under suspicion because of one or two seedy episodes.

David Short
876, Finchley Rd, NW11.

Why take risks?

From Mrs A. Barrett

Sir, From the point of view of a mother, very concerned about the future of her children, the recent correspondence regarding the economics of the nuclear power industry appears to be quite irrelevant to the situation. Mr P. E. Watts, economic adviser to the CECB, has stated that the risk of an accident at the proposed Sizewell B power station would be only one in a million years. Why should we have to accept any risk at all to our lives from the nuclear industry? Let alone the risk of an accident so terrible that it could bring to an end life in Britain as we know it? Moreover, who knows if that one-in-a-million year acci-

Letters to the Editor

From Mr G. Price

Sir, Recent correspondents writing about pensions seem to miss the essential nature of pension fund assets: that they represent the life savings of the members. And it is the purchasing power of such assets up until the death of the pensioner that is relevant.

A pension that is not kept in line with inflation lacks the essential quality of certainty and represents theft of the contributors' savings. Professor Hamm is surely right in his claim: "The law on both sides and deficits is an asset." How clever of the Government to introduce private equity pension plans; by this stroke it has nicely complicated the matter of allocating responsibility for maintaining the real value of the contributors' life savings.

Geoffrey Price
Savers' Union
31, London Wall Buildings,
London EC2C.

Some employment for all

From Mr P. Ashby

Sir, Mr Samuel Brittan is exceptionally persuasive when he argues the need for a new "moral legitimacy" for economic policies (November 20). And he is right to say that the option of basic incomes, or social dividend, would not come cheaply.

He omits to say that the crucial factor determining whether we could afford basic incomes would be the extent to which they accelerate the process of employment-creation, and thereby extend the tax base.

Considerable research is now being conducted into the feasibility of basic incomes throughout Europe and the early signs are that they could encourage the growth of part-time work and new business start-ups; the two key growth areas in just about every west European economy. What we really need is a dynamic model of European economies so that we can assess the likely impact of basic incomes on the labour market—then we could judge whether we could afford them.

It is agreed by nearly all researchers in this field that the most we could offer would be "partial" basic incomes, which people would need to top up through paid employment. Part-time work would not offer alternative employment, as Mr Brittan suggests; they would need to go hand-in-hand with a redefinition of full employment from "full-time employment for some" to "some employment for all."

Peter Ashby
(Joint Chairman),
Basic Income European
Network,
79 Prince George Road, N16.

A comparison of the "asset value" per share with the price gives a rough guide as to the value of a particular share. It is also possible to track the relationship between "asset value" and share price over a period.

A supplementary use for a "realistic" valuation would be in assessing the financial strength and bonus potential of a life company. With "best advice" assuming a higher profile because of the financial services legislation and bond base.

From Mr J. Ross

Sir, W.-E. Lee (November 4) highlighted the inadequacies of life company accounts from an investor's point of view. I agree that a more realistic valuation of liabilities noted in the balance sheet would be useful in assessing a company's value. This earnings approach—the added value in a trading year—is very complicated however, and still does not permit direct comparisons with companies using more conventional accounting methods. A simpler addition to the analyst's armoury is "asset value"—the difference between existing assets and liabilities on a realistic valuation basis plus the discounted value of profits likely to be earned on future business.

A comparison of the "asset value" per share with the price gives a rough guide as to the value of a particular share. It is also possible to track the relationship between "asset value" and share price over a period.

They should not have bothered to tell this Sid. (Miss) Sidney Celia Ross.
18, Kensington Court Place, W8.

HOUSE PRICES

	Average price	Increase
	per year	%
Greater London	£4,000	28
SE England	£7,500	28
Yorkshire area	£7,000	7.4
All UK (including N Ireland)	£1,550	12.6

Source: Halifax Building Society

of both, but was previously not permitted. A vested interest would steadily be created against the reimposition of rent control.

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FINANCIAL TIMES

Thursday November 27 1986

GROWTH
That's BTR

Chris Sherwell on UK attempts to stop publication of a former agent's memoirs

UK angers judge in spy case

THE BRITISH GOVERNMENT "is doing its damnedest" to stop anyone getting near documents being sought in relation to its bid to suppress the memoirs of a former spy, an irritated Australian judge charged yesterday.

While remaining courteous and polite, Mr Justice Powell was unable to hide his deep puzzlement over the UK position. In a series of remarkable interventions during the eighth day of hearings in the New South Wales Supreme Court on Britain's application to prevent publication of former MI5 agent Peter Wright's book, the judge:

- said the court was in effect being invited by the UK not only to butt into a British fight but to referee and decide it as well;
- still expressed difficulty understanding British worries over disclosure when previous publications by "outsiders" had revealed agents, informers, defectors and operations;
- suggested that justice could not be done unless the documents were made available, and intimated that if they were not, "it would be abundantly clear to everybody that the British Government... is doing its damnedest in this case to stop any one getting near these documents".

Perhaps most significantly, the judge asked numerous hypothetical questions suggesting that if UK Government decisions in the past or whether to try to halt publications about MI5 might have depended on political considerations as much as national security.

Referring specifically to the publication in 1981 of Mr Chapman Pincher's book, *Their Trade is Treachery* - the first book to suggest that Sir Roger Hollis, a former head of MI5, was a Soviet agent - the judge wondered aloud if the British Government had really received advice not to stop publication.

This matter is important because it is part of the defence case that



Peter Wright: his book threatens British security, the Government claims

Mr Pincher's book was an attempt by the British Government to get some of the information about Sir Roger Hollis into the public domain.

The background to Mrs Thatcher's 1981 Commons statement, made on the same day Mr Pincher's book was published, is sought because the Prime Minister acknowledged that Sir Roger had been investigated but indicated there was no proof to show he was a double agent.

Mr Wright, though a source for Mr Pincher's book, is believed to contest this view. The defence hopes the documents will show that who carried the stamp of authenticity.

authorised, thereby undermining the British case for suppressing publication of Mr Wright's memoirs.

As anticipated earlier this week, the government claimed "public interest immunity" in an attempt to avoid producing some of these documents.

An affidavit filed in support of the claim by Mr Christopher Mallaby, deputy secretary of the British cabinet office, maintained that the documents contained information which was highly confidential.

Not only might the documents confirm the truth of matters previously unauthenticated, the affidavit stated, they would also reveal the names of officers in the MI 5 security and counter-espionage service, disclose details of its operations, identify sources of information, and disclose the identities of persons involved.

According to the British side, the papers were so harmful to national and international security that the judge ought to decide the issue without even seeing them. If he insisted, the Government would let him see them but would appeal if he permitted them to be shown to the defence.

Intense legal argument ensued as the UK side urged Mr Justice Powell to make his judgment in light of the fact that Mr Wright's memoirs were different from other accounts because he was an "insider" who carried the stamp of authenticity.

At present Sherwin has only five issued shares. After the flotation of 67.2m shares at £51 each, 50m will be owned in public hands and the rest will be owned by Peter and Florence Sherwin. Net of expenses, the issue should raise £547.2m, of which £522.2m will go to Elders Rural Finance to repay part of the company's debts and £25m will go to the Sherwins. In addition, the Sherwins have an option on 5m additional shares exercisable at £51 each from January 1, 1988.

In the year to June 1985, Sherwin made a net profit of only £529,000 due to pre-interest profits of £55m were virtually eliminated by £54.9m of bank charges. Assets of the four-legged king accounted for 70 per cent of Sherwin's total assets of £510.4m at April 30. Net assets are estimated at £51.14 a share on a pro-forma basis for December 31.

While the recent profit performance has been erratic, Mr George Crindall, a non-executive director, believes that with the repayment of the bulk of the debt, the growing herd will see the number of cattle going to market reach 57,000 head even if we stand still on land purchases." In 1984-85, 14,700 head were delivered to the slaughter houses.

The Sherwin share offering is being underwritten by brokers McInnes & Hamson Hoare Govett, which is forecasting profits for the 12 months to April 1987 of £59.5m. On these earnings the prospective multiple will be seven and the dividend yield 9.5 per cent net.

The company hopes too that between 30 and 40 per cent of the 50m shares on offer will be taken up outside Australia, including some in the UK. Applications for the shares close on December 3 and trading in them is due to start on December 18.

A re-rating of Courtaulds has, believe it or not, been going on for more than a year. After that long trudge back to respectability, when the market persistently refused to impute any multiple to the upward trend in earnings, Courtaulds appears to have broken into a phase where each step forward does its bit for the relative valuation of the shares. Yesterday's dramatically improved result for the six months to September should continue the process: pre-tax profits up 36 per cent to £52m pushed the shares up to 32p and gave the London equity market a brighter tone all round.

It can, however, be a double-edged thing to make £10m more than the City of London expects, the more so when a good part of the extra comes from windfall profits in fibres. Clearly, Courtaulds cannot rely on swings in the oil price - or even a favourable translation effect - to repeat the trick in the next half. But it makes a great difference to the market to hear that the oil effect on acrylic margins has been judiciously shared with customers, avoiding the sort of backlash that would have been waiting round the corner for the Courtaulds of tomorrow.

If there is anything up to £10m of good fortune in these figures, they also provide a good picture of the improved quality of the business. Even in the devastated state of the offshore oil industry, International Paint managed to hold profits steady; the same sort of thing has been true of other Courtaulds businesses operating in tough markets.

It would be surprising - given the ultra-confident boost to the dividend, way ahead of the growth in earnings for the half-year - if Courtaulds did not have something in reserve to keep up the momentum for the full year.

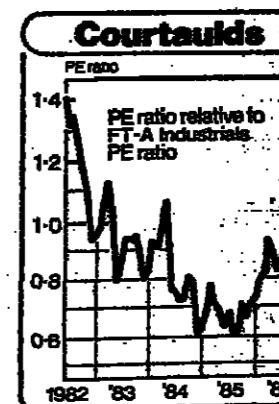
That something is stirring cannot be denied, however. There is more cut and thrust in the trust sector, and a discernible narrowing of discounts.

The trust takeover as a disguised rights issue is by no means new. What is new, though, is the idea that a trust the size of Philip Hill, at £330m, is vulnerable.

The arrival in London of the likes of Goldman Sachs, which was ready to take the portfolio and do the bidder's dirty work of liquidating it, makes the job much easier. Add to that the various hedging techniques available for futures and options, and a bidder's market risk can be neutralised.

THE LEX COLUMN

Cut from the whole cloth



that would be an end of the matter. For shareholders whose tax position enables them to take their winnings in cash, it probably is.

But the stubborn resilience of Turner & Newall's share price does leave a chunk of doubt about those who would prefer to roll their liability over.

Up 6p to 183p yesterday, Turner's share price implies that anyone who actually received a maximum of paper under the mix-and-match offer would be getting the equivalent of preserving some small monopoly positions as market maker in the gamma or delta stocks. It appears that some conglomerates have already veined internal demand to make markets in such stocks where the sole existing market is made by brokers to the company.

This does not amount to a wholesale suspicion of the efficiency of Chinese walls, and far less is it a reaction to the Collier affair. But the thought that a competing market maker just might have access to the information that could double the market value of a thinly traded stock has clearly had some influence. In the good old days it was at least possible for jobbers to correct their book in third echelon stocks through picking up on the trading floor of the stock exchange. The Seag screen is a fine device (when not overloaded), but what it displays is information, not knowledge.

Yet if the gamma stocks are traded by only one market maker, then the spreads may become as wide as a monopoly position will allow. The chances are that the smaller dealers, unable to cope with razor-sharp competition in the blue chip, will increasingly turn their attention to the area where margins, if not great turnover, can be achieved.

Investment Trusts

After 80 years of study, it takes real dedication to sound enthusiasm about investment trusts. It is an industry slow to evolve and pinpoint the moment when, for example, an ape became man is impossible. So Alexander Laing & Crickshank's conclusion, in its 60th investment trust annual, that the sector is now in for a period of excitement could easily have been said a year ago and may be argued again next year.

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The Webb Company

has been acquired by

The British Printing & Communication Corporation plc

The undersigned acted as financial adviser to The Webb Company in this transaction.

Shearson Lehman Brothers International

November 1986

Approximately 97% of the outstanding common stock of

Gifford-Hill & Company, Inc.

has been acquired by

C. H. Beazer (Holdings) PLC

The undersigned acted as financial adviser to Gifford-Hill & Company, Inc. in this transaction.

Shearson Lehman Brothers International

November 1986

Continued from Page 1

said yesterday that from radar coverage on the Omani side of the Strait of Hormuz, it appeared that Iraqi jets might have mistakenly hit the oil platform, which is 100 miles off the Abu Dhabi coastline and close to similar Iranian installations.

But they did not rule out the possibility that the attack had been deliberately carried out by Iraq as part of a campaign to enlist further Arab support against perceived Iranian aggression. However, Western military sources tended towards the view that the Iranians had launched the attack using Phantom F-4 aircraft.

Another tanker, the *Luna*, was hit in Iranian waters yesterday while shipping oil from Kharg Island to Larak Island. Damage was said to be slight.

The Commission has drawn up a table of differing forms of loans and guarantees provided by banks.

Mr Jacques Delors, the president of the European Commission and moving force behind the liberalisation of capital movements, has said that some harmonisation of banking supervision rules must underpin the process.

A panel would be premature, Japanese officials argued then, because a comprehensive package of tax reforms to be announced next month in Tokyo was likely to open the way for a settlement. The EEC expressed its "bitter disappointment" at the impotence of the Gatt council.

The Commission has drawn up a table of differing forms of loans and guarantees provided by banks.

It says that the combined total of all large loans by any lending institution should not exceed 800 per cent of its own funds.

It also suggests for the first time that the rules on debt exposure

Britain steps up Gulf role

Continued from Page 1

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The institute says the post-war economic experience of the two countries shows a number of striking similarities, particularly the combination of rising unemployment and relatively high inflation.

In contrast the policy approaches adopted by governments in the two countries show a number of fundamental differences. In the last few years, for example, Italian anti-inflation policy has been conducted within the parameters of full mem-

UK 'faces growing trade deficit'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

BRITAIN faces a large and growing trade deficit over the next two years combined with a worsening outlook for inflation and higher public borrowing, says the country's National Institute for Economic and Social Research. The current account of the balance of payments will show a deficit of £5.6bn in 1987 and a further shortfall of £7.2bn the following year. Page 8

in the recent past. Trade union militancy and inflexible labour markets have also been shared characteristics.

The institute says the post-war economic experience of the two countries shows a number of striking similarities, particularly the combination of rising unemployment and relatively high inflation.

He said there were also bound to be teething problems over prices and the delivery of wholesale supplies.

Dr Abalkin also explained moves to cope with the more general problem of Soviet prices, whereby the low cost of basic foodstuffs - food subsidies will cost 55bn roubles in 1987 - and rising real income have led to demand always exceeding supply.

He said: "There was a proposal to raise the price of foodstuffs while compensating those with lower in-

comes by raising wages, but this had been rejected because it would not increase the basic supply of goods.

Instead, prices would be raised for better quality foodstuffs, larger accommodation and fashionable goods. The main change will not be putting up prices but linking prices to quality," Dr Abalkin said.

One source said that Mr Gandhi was pressuring the Soviet Union for an early withdrawal of its troops from Afghanistan and a political settlement to that country's Muslim insurgency.

Afghanistan also came up in separate talks between Soviet Foreign Minister Eduard Shevardnadze and his Indian counterpart Mr Narayan Tiwari, according to Mr Prasad, the spokesman.

World Weather

Country	°C	°F	Wind	Cloud	Pressure	Rainfall
Algeria	-18	0	Edinburgh	8	26	82
Argentina	17	62	Faro	7	45	80
Australia	22	72	Melbourne	21	88	78
Austria	15	59	Vienna	14	59	78
Bahrain	35	95	Frankfurt	25	70	78
Barbados	25	77	Toronto	26	82	78
Bulgaria	18	64	Paris	26	82	78
Burma	25	77	London	24	75	78
Burkina Faso	35	95	Paris	24	75	78
Burundi	25	77	London	24	75	78
Cambodia	35	95	Paris	24	75	78
Cameroon	25	77	London	24	75	7



INTERNATIONAL APPOINTMENTS

The following General Appointments appeared yesterday:

Head of Personnel
UK Fund Manager
Money Market Dealer
Senior Bond Analysts
Commercial and Contracts Manager—Aviation
Chief Executive—Stockbroking
Director—Commercial Property Lenders
Head of Treasury
Head of Marketing
Senior Recruitment Consultant

... and many more!

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON · FRANKFURT · NEW YORK

French Government brings in Socialist at GdF

BY PAUL BETTS IN PARIS

THE FRENCH Conservative Government yesterday appointed Mr Jacques Fournier, the secretary general of the former Socialist Prime Minister, as the new chairman of Gaz de France (Gdf), the large French gas utility.

The appointment of a Socialist at the head of the key French utility reflects the current "spirit of cohabitation" in France with a Socialist President, Mr François Mitterrand, and a right-wing Prime Minister, Mr Jacques Chirac.

Mr Fournier, who is 57, was a member of the executive office of the French Socialist Party before becoming deputy secretary general at the Elysee Palace after President Mitter-

rand was elected in 1981. He subsequently became secretary general of the Socialist Government in 1982 until the Right won the legislative elections last March.

Mr Fournier will be replacing Mr Pierre Alby, the chairman of Gaz de France who is stepping down, having reached the mandatory retirement age of 65.

The new chairman takes over at a particularly delicate time at Gdf. The gas utility is currently waiting anxiously for the outcome of the complex negotiations between the French Government and the Norwegian authorities involving French ratification of Gdf's share of a proposed US\$60bn 27-year

natural gas contract between the Norwegian state oil company Statoil and a group of European utilities including Gdf.

The French Government is seeking trade compensation agreements from Norway in exchange for the Gdf gas imports. In particular, the French Government wants Norway to offer French companies major offshore oil and gas service contracts and new permits for French oil groups in the Norwegian offshore.

Mr Fournier will also be taking over at a time when Gdf is renegotiating its Algerian gas supply contract. Algeria and the Soviet Union are currently among the largest suppliers of the French utility.

New chief at Nomura New York



Mr. Masaki Kurokawa: taking charge of Nomura Securities International

NOMURA SECURITIES Company, the biggest of Japan's Big Four securities houses, has appointed Mr. Masaki Kurokawa chairman and chief executive of Nomura Securities International, its US subsidiary.

Mr. Kurokawa succeeds Mr. Yoshiro Terasawa, 55 years old.

Mr. Kurokawa, 48, has been lately a managing director in charge of international operations, based in Tokyo.

At the same time, Mr. Katsuya Takashashi, 48, and lately a general manager in Tokyo in charge of international finance, has been appointed president of the New York subsidiary, in succession to Mr. Akira Shimizu, 50.

Volkswagen fills top finance vacancy

BY ANDREW FISHER IN FRANKFURT

VOVSWAGEN, the West Wolfsburg-based VW, to appoint German motor company, has chosen a replacement for Mr. Rolf Selowsky, the 56-year-old finance director who is to step down next year after an apparent policy disagreement.

The replacement is Mr. Dieter Ulrich, 46, a director and executive with Klöckner-Humboldt-Deutz, the Cologne-based engineering company for which Mr. Selowsky also previously worked.

VW has not said why Mr. Selowsky is going when his five-year contract is due for renewal in 1987. But there have been widespread reports of boardroom arguments stemming from the plans of Mr. Carl Hahn, chairman of the

350m (\$184m).

Euro-team for Fay Richwhite

BY DAVID HAYWARD IN WELLINGTON

FAY RICHWHITE, New Zealand's leading merchant bank, noted for its innovative moves

— as well as for its backing for the New Zealand challenge for yachting's Americas Cup, lately won by Australia from the US — has recruited the dealer team headed by Mr. John Hibberd, from Credit Suisse First Boston, one of its stronger competitors in London, as part of a move to expand its dealings in Australia and New Zealand

bonds into the northern hemisphere.

The switch by Mr. Hibberd

and four of his dealing team

will boost their staff at the Fay

Richwhite London office from

three to eight. The New Zeal

and London we now have a

bigger capacity for selling NZ

dollar paper," says Mr. Bill

Birnie, an executive director.

Montreal Stock Exchange chief quits

BY ROBERT GIBBONS IN MONTREAL

ANDRE SAUMIER, 54, has resigned as president of the Montreal Stock Exchange after 18 months in the post, saying that he wants to pursue other interests.

The exchange says that his departure is accepted with "great regret." Mr. Saumier had succeeded

Mr. Pierre Lortie, an innovator

who left to become president of Provigo, Canada's largest food distributor.

With heavy investments in

automation and favourable

provincial government policies,

the Montreal Exchange has

doubled its share of the combined Toronto-Montreal dollar

volume of stock trading to

around 20 per cent in the past few years. The ME has created new options and futures instruments in association with other North American and European exchanges.

However, it has lost three senior executives in the past few months and there have been reports of policy differences.

Accountancy Appointments

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

A key position calling for entrepreneurial and commercial capabilities — scope to advance into general management within 12 months and to the Boards of subsidiary companies within 24-36 months.

COMPANY ACCOUNTANT— INTERNATIONAL REAL ESTATE

CENTRAL LONDON

REAL ESTATE DIVISION OF MAJOR INTERNATIONAL TRADING GROUP.

This appointment calls for Accountants (C.A., A.C.A., A.C.C.A., or A.C.M.A.) aged 26-32 who have acquired at least four years' post qualification experience preferably with some experience in real estate, and certainly in an organisation utilising modern analytical methods. The successful applicant will report to the Director of Real Estate, and will take financial responsibility for the group's international real estate projects. This will cover project analysis, establishing and supervising project accounting systems, as well as the financial and management accounting and treasury functions for the Division. The ability to make a significant contribution to this division's further profitable growth is key to the success of this appointment. Initial salary negotiable £25,000-£30,000 + car, non-contributory pension, free life assurance, free BUPA assistance with removal expenses if necessary. Applications in strict confidence under reference CA 123/FT to the Managing Director: ALPS.

New position for qualified energetic 'sleeves rolled up' accountant who thrives on working under pressure.

MANAGEMENT ACCOUNTANT BANKING

CITY

£20,000-£24,000 PLUS
GENEROUS BENEFITS PACKAGE

EXPANDING INTERNATIONAL MERCHANT BANK

We invite applications from qualified Accountants aged 26+, who must have at least 3 years' banking accounts experience, preferably with an International Bank, together with the ability to effectively motivate and control staff. The successful candidate will be responsible with a small team for budgeting, statutory reporting and complex ad hoc technical assignments. Essential qualities are a high degree of motivation, a conscientious and committed approach to work, an eye for detail and a sense of humour. Initial salary negotiable £20,000 - £24,000, plus generous banking benefits package which includes non-contributory pension, mortgage subsidy, free medical/life insurance. Applications in strict confidence under reference MA18455/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-588 7539

Company Accountant

City
c£30,000 + car + bonus

£

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+ car

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Accountancy Appointments

FINANCIAL CONTROLLER/ CHIEF ACCOUNTANT

City

This large international bank has experienced considerable growth since the opening of its first London branch in 1985. The bank is highly active in the money and capital markets and offers a wide range of instruments and services.

A Financial Controller is required who will assume overall responsibility for branch accounting and internal controls. In addition to ensuring the production of statutory accounts and regular management reports, the successful candidate will liaise closely with the Bank's Management Committee highlighting areas of potential improvement in the Bank's

c.£28,000 + car + benefits

Candidates must be qualified accountants, preferably chartered, with previous experience in an international bank or in the banking department of a major accountancy firm. This is an opportunity to join a young and pro-active management team at a time when further growth is anticipated.

The remuneration package, which is negotiable, includes particularly attractive banking benefits.

Please write in confidence, quoting reference 2445/L, to Valerie Fairbank, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Finance/ Operations Manager

Exciting start up
opportunity in sportsgear
Southend-on-Sea

c.£25,000
+ Car

Our client is a Dutch owned distributor of sports equipment and leisurewear. Their brand name is well established in America and Europe and they now plan to develop their largely untapped UK market.

Previously selling through agents, they have decided to set up their own UK operation and confidently predict a threefold increase in sales over the next 5 years.

They wish to recruit their top management team - a Finance/Operations Manager and a Sales Manager - to jointly set up and develop the UK business.

You will enjoy a large measure of autonomy and as Finance/Operations Manager your responsibilities will be wide ranging and stretch far beyond the confines of accountancy into general management.

Candidates will be Qualified Accountants, aged around 28-35, with several years' consumer goods experience including budgetary control and cash management. A sound working knowledge of computers, ideally including integrated order processing systems, is essential.

A fully competitive salary and benefits package will be negotiated and there are outstanding career prospects in this growth driven group.

Please send concise details, including current salary and daytime telephone number, quoting reference R2073, to W S Gilliland, Executive Selection Division,

Grant Thornton
Management Consultants

Fairfax House, Fulwood Place, London WC1V 6DW.

Finance Director Retail

W. London

£40,000 + Bonus + Car

Our client is a national retail chain with a turnover of around £150 million, itself part of a major quoted Group. The company is highly autonomous and is run by a young, bright management team.

Beyond functional responsibilities, the successful candidate will play a crucial role in the determination and implementation of new business strategies and in a policy of diversifying into new retail sectors.

Suitable candidates, probably aged 28-38, will be either a qualified accountant or MBA and must have held a senior financial role in a service/ fmcc industry and had involvement with the development of overall business policy.

Initial enquiries to Jeff Grout.

Robert Half Personnel, Freepost, Roman House,
Wood Street, London EC2B 2JQ. 01-638 5191.

ROBERT HALF
FINANCIAL RECRUITMENT SPECIALISTS

Commercial Director

c.£20,000 + car

John Beales PLC is a successful listed group with interests in textiles, commercial refrigeration and electrical engineering and we require a Commercial Director for one of our subsidiaries. We are committed to profitable expansion through both organic growth and acquisition - in the last twelve months we have acquired three new subsidiaries.

We require an enthusiastic and committed Commercial Director who will be responsible for the commercial and financial functions of the company, reporting directly to the subsidiary's Managing Director.

Applicants (aged 28/35) must have an accountancy qualification and several years post qualification experience at a senior level in industry. The successful applicant will be looking for a general management role in the longer term. In addition to a salary of c.£20,000 other benefits include a quality motor car, contributory pension scheme with life assurance and private healthcare scheme.

Please write - in confidence - with your full career history and current salary details to The Managing Director, John Beales PLC, Boulevard Works, Radford Boulevard, Nottingham, NG7 3AE

CHARTERED ACCOUNTANTS

Bermuda

The Bermuda firm of accountants requires a qualified accountant to assist in the handling of a major international reinsurance concern. Candidates should be aged between 25 and 30 and possess either relevant accountancy or reinsurance experience.

They offer a highly attractive salary and terms of employment. In one of the most pleasant areas of the island, telephone Charles 01-439 1771 or write to:

Accounting Staff
Appointments
8/8 Sackville Street,
London, W1X 2BR



Appointments Wanted

ACCOUNTANT

EXPERIENCED BUT NOT FORMALLY QUALIFIED

Offering computing expertise, fluent English and French, competent Arabic, seeks employment, long or short term contracts considered.

Telephone 01-948 2382 or
Write Box A0342, Financial Times,
10 Cannon Street, London EC4P 4BY

Executive Selection – Finance

£ Exceptional + Car

North/Midlands/South West/Wales

Michael Page Partnership is the highly successful international financial recruitment subsidiary of Addison Consultancy Group PLC, and is the market leader in its field.

As part of our continued expansion plans, we wish to strengthen our established regional office teams, by the addition of Executive Selection Consultants, who will assume responsibility for all senior-level financial recruitment assignments within their geographical area. Key areas of involvement will include marketing/selling, advising client companies, interview appraisal and career counselling.

Candidates should be either qualified accountants seeking a change of career, or experienced

recruitment professionals. The qualities required include strong personal presence, excellent communication skills and a high degree of self-motivation, persistence and ambition.

The remuneration package is exceptional, and will not be a limiting factor for the right candidate. Career prospects within the group are outstanding, both nationally and internationally.

Applicants should write to Alan Dickinson ACMA, Regional Director, at Clarendon House, 81 Mosley Street, Manchester M2 3LQ. (Tel: 061-228 0396) or Adrian Wheale ACMA, ACIS, Regional Director, at 29 St. Augustine's Parade, Bristol BS1 4UL. (Tel: 0272-276509).



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

FINANCIAL MANAGER INTERNATIONAL OPERATIONS

W. MIDDLESEX

COMPETITIVE SALARY

A major UK FMCG Company with a £2,000 million turnover, is seeking a qualified accountant (ACA, ACCA) to take a key post in its rapidly expanding International Division.

This challenging position will require the ability to manage people and maintain high professional standards whilst meeting tight deadlines. Probably aged in your mid to late twenties you should aspire towards future promotions within this highly respected Company. Having worked in the profession, you should have both the experience and ability to take control of vital accounting activities and to devise improved procedures. You should also be able to undertake special projects for Senior Financial Management. The remuneration package will include a dependable profit sharing scheme and other benefits that you would expect from a leading Company.

Interested applicants should contact Eileen Davis on 01-930 7850, quoting reference ED/923, or send a CV to the address below:

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket, London SW1Y 4RF Telephone: 01-930 7850

Financial Accountant

C. £17,000

Young expanding City-based futures broker actively engaged in all areas of the futures markets is currently engaged on a programme of expansion into other financial service areas. The expansion stems from an aggressive acquisition policy coupled with organic growth. This has created the need for more sophisticated management reporting systems. As a consequence, the company is seeking to recruit a Financial Accountant to report to the Financial Director, who will take responsibility for development of new management information systems as well as all aspects of management and statutory accounting. In addition, there will be involvement in the implementation of systems in other companies recently acquired by the group, a major US agricultural produce company who are currently planning expansion in the UK.

The successful applicant will be a newly qualified graduate ACA/ACMA aged 23-38, with a good examination record. A knowledge of the futures industry would be an advantage, although is not essential. Of more importance are initiative, leadership, sound commercial awareness and the ability to communicate at senior level.

Please write with a CV to:
R. M. Hudson, Finance Director
HENKOLD LIMITED
Plantation House, Minning Lane, London EC3M 2DX

A Rare Accountancy Opportunity

...to develop your commercial skills.

Rural Warwickshire

Attractive Salary + Benefits

Our client, a highly professional group of Engineers, Managers and Business Planners, provides key consultancy services to manufacturing industries. Its expertise spans business strategy, manufacturing technology and production engineering projects in the UK and abroad.

This appointment, resulting from continued expansion and increased business levels, is vital to the group's continued success. It calls for a financial professional able to handle wide ranging consultancy work. This will include forward financial planning, appraisal of financial systems and capital investment appraisal.

Candidates, ACA or ACMA qualified and educated to degree level, must have a background in an engineering or manufacturing environment. A strong personality, entrepreneurial skills, innovative flair and the ability to communicate effectively at all levels are the essential qualities.

Attractive salary, excellent benefits including BUPA, Permanent Health Insurance, Life Assurance and relocation assistance where appropriate.

Please write, in confidence, with full career details stating how these requirements are met to Allan McGregor, Ref. 25092.

MSL International,
Centre City Tower, 7 Hill Street, Birmingham B5 4UA.
Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

Assistant Manager Accounting

City

c.£20,000 + Car + Banking Benefits

Our client is a fast-growing UK merchant and investment banking organisation providing a range of services to customers internationally with offices in London, Europe and North America.

The role involves managing a small team responsible for financial accounting, developing management reporting and control systems within a high profile and demanding environment.

Candidates should have the following attributes:

- Qualified accountants preferably ACMA or ACCA
- Age indicator 25-28
- Proven experience of management accounting and analytical skills
- Experience within a service or marketing orientated company

The career prospects are good and the attractive remuneration package includes a bonus and usual banking benefits.

Please telephone or write enclosing a full resume quoting Ref 117 to:
Nigel Hopkins, FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 01-839 4572

**Cartwright
Hopkins**
FINANCIAL SELECTION AND SEARCH

CHANCE OF A LIFETIME

"HANDS-ON" MANAGEMENT ACCOUNTANT

Our client, a small subsidiary of a major international organisation has just seen the completion of a leveraged buy-out. The company, established four years, already commands a significant niche in its sector of the market and is poised for considerable expansion.

Your experience will include preparation of monthly and annual accounts, credit control, cost accountancy, general financial administration, data processing - in fact, you will be a complete "all-rounder" who will contribute to this key position. Age is not so important, as above all, energy, self-motivation and the determination to see the company succeed and become part of that success. Applicants should live within 35 miles of Heathrow. If this is you, send us a C.V. and tell us how you meet these requirements. An attractive package will be discussed with the successful applicant.

David Derby, Recruitment Manager,
Bates Tawyer Resources,
63 Carter Lane, London EC4V 5SD.



EXECUTIVE JOB SEARCH

Are you earning £20,000—£100,000 p.a. and seeking a new job? Connaught's discreet and successful Executive Marketing Programme provides professional excellence in helping you to identify those unadvertised vacancies.

Contact us for a free and confidential meeting to assess if Executive Expert Service, we can help you. If you are currently abroad ask for our Executive Job Search Professional.

32 Seville Row, London, W1
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01-734 3678 (24 hours)

Accountancy Appointments

FINANCE EXECUTIVE

This progressive retail group is currently enjoying a period of unprecedented expansion. In this staff of 1000 they succeed a young, ambitious Chartered Accountant who must now play a crucial role within the group management team. Responsible for reviewing operations, business analysis and acquisition projects, this key appointment will also undertake special projects on behalf of the board. Career prospects within the group are excellent. Ref. JC.

N. LONDON c. £22,000 + Car

CORPORATE ROLE

A major UK distribution group seeks a young qualified accountant for a highly visible head office role. Responsibilities will include provision of a full financial management service for two sub-groups and assisting with corporate plans, budgets, projections, monitoring cash flow and advising on new projects. Some an entry point for senior line managers. Suitable candidates aged 25-30 with other evidence of developed commercial awareness and overt management potential. Ref. CM.

N. HOME COUNTIES £20,000 + Car + Bonus

RETAIL

This progressive and highly successful 'blue chip' retail group requires a graduate Chartered Accountant, 28-32, for a departmental manager's role. The Financial Accounting Manager, with overall responsibility for 30 staff, will control all aspects of the UK company including statutory and monthly accounting, taxation and maintenance and development of computer systems. This high profile role offers excellent prospects. Ref. GT.

N.W. LONDON c. £20,000 + Car

Robert Half Personnel, Prospect, Roman House, Wood Street, London EC2B 2JG. Tel: 01-638 5191.

ROBERT HALF

FINANCIAL RECRUITMENT SPECIALISTS
LONDON, BIRMINGHAM, WINDSOR, MANCHESTER & OTHER CITIES WORLDWIDE

Up to £20,000 + Relocation Package Oxfordshire/Berkshire Border

Our client is a major UK multinational manufacturing company with a substantial international presence. Its technological strength, commitment to R&D and commercial expertise has enabled the company to maintain market leadership in many sectors of its business. Vacancies exist for accountants in two key areas of the business, namely:

PROJECT ACCOUNTANT

A joint venture partnership has recently been established with a multinational in order to exploit newly developed products through manufacturing facilities to be established in the USA. Financial expertise is now required in the project management team with specific responsibilities including the production of monthly financial data, budgeting, cost development and preparation of capitalised planning and cost models, co-ordinating with all the UK and US functions and departments responsible for the success of the project.

REGIONAL ACCOUNTANT

This new position has arisen due to the increasing need to provide in the Head Office a direct business unit support role liaising with operating units, both in the UK and overseas. The job encompasses

the receipt, analysis and consolidation of financial data from significant proportion of ad-hoc assignments such as systems development, investment appraisal, planning and the provision of advice to operating companies.

Opportunities for some UK and overseas travel will arise as the job develops. Candidates will be qualified accountants ideally aged 25/30, and should be technically sound, computer literate and competent to deal with many levels of staff in a number of departments in worldwide locations. Both these posts require directly on a functional basis to Finance Managers within the Group. Headquarters and as such the ability to work using the appointee's own initiative and to communicate effectively with all levels of management is vital. Each of these roles provide the opportunity for an energetic and ambitious accountant to progress rapidly within the organisation.

Please telephone or write enclosing a full resume quoting Ref. 118 to:

Philip Cartwright, FCMA,
97 Jermyn Street, London SW1Y 6JE.
Tel: 01-839 4572.

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

Financial/ Management Accountant

c. £18,000 From Profession

This client is a prestigious British property group with wide ranging ownership, management and development interests in the UK, North America and Australia.

Within the UK operations there is a new vacancy which will provide a variety of experience arising from responsibility for the preparation of forecasts, budgets, management and statutory accounts; and providing assistance with the secretarial function, computerisation and systems improvement and taxation matters.

Applicants should be qualified accountants (chartered or certified) aged mid 20s. Previous commercial experience is not essential. Location - London West End.

Please apply in confidence quoting ref. L 266 to:

Brian H. Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse Selection & Search

GENERAL APPOINTMENTS
APPEAR EVERY WEDNESDAY

CAREER ACCOUNTANT

Who enjoys applying professional skills to the Banking situation

Recently, we have observed a tendency for Accountants to switch allegiance to a Corporate Finance role, away from the pure accountancy function. This advertisement, unashamedly and unreservedly, is aimed at those who enjoy management reporting and recognise its tremendous value. A European Bank of some distinction, with an impressive track record, is looking for a specialist to manage its Accounts department. The ideal candidate will be a fully qualified CA, but this is not cast in tablets of stone: substantial experience within a Bank, and good knowledge of all areas within the accountancy function, will be of equal interest. An ability (and willingness) to contribute ideas and implement innovative procedures is critical; in depth knowledge of securities trading is also important; but the personality fit within a close-knit, friendly and hard working team is paramount. You will be in your early thirties, hungry for more responsibility and looking for a management role within a Bank intent on building on its current success. The salary/benefits package will be substantial, recognising the important part which you will play in the overall profitability of the Bank.

To talk about this opportunity or to arrange an exploratory meeting in our City offices, please ring Malcolm Lawson on 01-493 5788 during the working day or 0444 73216 in the evening. Alternatively, send us your full career details.

13/14 Hanover Street, London W1R 9HG. Telephone 01-493 5788.

Link City Search & Selection Ltd.

AirPlus

Financial Controller

New Company

West London

c. £28,000
+ Car

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Probably a graduate chartered accountant in your late 20s/early 30s, you will have 5 years' commercial experience, preferably including a period spent in a multicurrency service industry. In addition, you will have good management skills, and the initiative and drive to take a leading role in this start up. Ambitious plans for the company's growth will ensure your own continued personal and professional development.

If you are interested, please apply immediately in confidence, giving concise career, personal and salary details to:

Sarah Orwin, Ref. ER898,
Arthur Young Corporate Resourcing,
Chapel House, 5-11 Fetter Lane,
London EC4A 1DH.

Civil Aviation Authority

To Head Airline Finances Section

Central London c. £20K

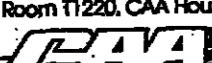
The Civil Aviation Authority is an independent statutory body responsible for the safety and economic regulation of British Civil Aviation.

A vacancy exists for a suitably qualified professional to head the Airline Finances Section within the Economic Regulation Group. The successful candidate will be responsible to the Head of Finance for the work of a small team concerned with the financial aspects of airline operations, as well as a highly influential role, relating from a financial perspective to licence grants, investigations and analysis for policy recommendations to Board Members.

Applicants must have a sound grasp of financial information and interpretation, and an understanding of the economic and operational framework within which the airlines work. A degree in economics or a similar discipline, or a professional accounting qualification would be a good academic basis. The ability to communicate effectively with companies of director level is essential.

Salary will depend upon qualifications and experience, but for the right candidate it will start at around £20K. Benefits include a cost of living index-linked contributory pension scheme, a generous annual leave allowance, and an interest-free ticket loan.

Please apply in writing enclosing current curriculum vitae to Miss L. Beever, Personnel Department, Civil Aviation Authority, Room T1220, CAA House, 45-57 Kingsway, London WC2B 6TE.



LLOYDS OF LONDON

CHARTERED ACCOUNTANTS

Salaries from
£18,000 - £24,000
+ excellent benefit package + car at more senior levels

A household name, but what do you really know about Lloyd's of London? The growth and development of Lloyd's since 1982 has been staggering and it has now become one of the most vigorous and commercially active organisations in the City. Due to Lloyd's continued expansion, ASA has been requested to recruit young Newly Qualified ACAs and Accountants with up to 5 years' post qualifying experience in either public practice or commerce. To discuss how you could benefit from a career with the Lloyd's Corporation, we would like to invite you to attend:

An Introduction to Lloyd's, 6.30-6.45 - Introduction to ASA International and Lloyd's of London.
Lloyd's, Lime Street, London, EC3.
Monday 8th December 1986

6.45-7.45 - Tour of the Lloyd's building.
7.15-7.45 - Questions and answers session.
7.45-8.30 - Questions and Answer session.

Light refreshments will be available.

Numbers are strictly limited, so to reserve your place, please contact David Ruskin or Clares Cotton on 01-439 1771.

Accounting Staff Appointments

6/8 Sackville St., London W1X 2RR

International Recruitment Consultants

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FINANCIAL CONTROLLER

£20,000 & CAR

Bucks—close to M40

A leading Research Association—a highly successful organization with both government and private industry clients—requires a Financial Controller to head the financial and management accounting function, including project costing.

Your qualifications, experience, commercial awareness, communication and man-management skills will enable you to update management information systems/controls and related computerisation to achieve data and deadline objectives.

As an essential member of the top management team, reporting to the Association's Director, you should earn £20,000 per annum plus bonus, car and other good benefits.

Please write in strict confidence, enclosing a full CV to:

Bob Levine, RJL Management & Recruitment Consultants
2 Beaufort Close, Edgware, Middlesex HA8 8SP
Phone: 01-958 7243



GROUP FINANCIAL CONTROLLER

London, New York, Tokyo

£630K + Car + Bonus
finances, strategic financial planning, banking relationships worldwide and treasury management.

This represents an excellent opportunity for an ambitious individual who has superb technical and interpersonal skills.

Interested candidates should phone Suzie Mumme, or write enclosing a C.V. to the address below. All applications will be treated in strictest confidence.

BBM ASSOCIATES
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2 London Wall Buildings, London Wall.

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ASSOCIATES
CONSULTANTS IN RECRUITMENT

FINANCE DIRECTOR

London NW2

Foster Beard formed in 1974, is a leading importer and distributor of a complete range of domestic kitchen equipment. The growth of the company (to approx £10M) now merits the appointment of a Finance Director. The emphasis will be on management accounting and credit control rather than financial accounting.

The successful candidate will be a qualified accountant—probably chartered—experienced in wholesale trading and used to deadlines and strict controls. Computer literacy is essential and some multi-currency experience desirable. Above all, he or she will be a tough, determined, decisive and commercially-minded contributor. Age indicator: 30s.

3i Consultants Ltd
Human Resources Division

£25K neg

Salary negotiable around £25K. Car Remuneration package appropriate to appointment. Equity participation after qualifying period.

For further information and an application form please telephone Windsor (0753) 857175 (24 hrs) quoting Ref. A/631.

Accountancy Appointments

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London Attractive remuneration package

Ernst & Whinney is one of the most rapidly expanding accounting firms with a highly developed sense for the market opportunity. We are currently seeking high calibre individuals to deal with the exceptional new demands arising in VAT related work.

Our clients range from blue-chip multi-nationals to local businesses; their needs cover the entire VAT spectrum. The consultants must possess extensive practical knowledge of the VAT provisions in order to provide the service required.

Together with the necessary technical ability applicants must possess first class inter-personal skills and a practical approach to problem solving. Preference will be given to applicants presently specialising in VAT matters. Rewards for success are high — an attractive remuneration package including a car for senior appointments, together with excellent career prospects.

Please send a brief curriculum vitae to Barry Compton, Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

EW Ernst & Whinney
Accountants, Advisors, Consultants.

Young Financial Controller

Good Board & USM Prospects

Worcs

£20-25,000 plus Car

Looking for the No 1 finance position in an entrepreneurial business with high USM potential? With its enviable reputation for quality and workmanship this small successful carpet manufacturer has created its own specialist niche in the market. They are now planning to expand the business further and to seek a USM issuing within the next 3-5 years. To meet this challenge they now require a young and dynamic Financial Controller to take charge of the financial side of the business. Reporting to the Managing Director your responsibilities will include the production of management information, development of computer systems, treasury management and the provision of financial advice to the Board. Candidates must be Qualified Accountants, aged around 30, with broad based manufacturing experience involving computer-based systems. They must have good commercial awareness and the ability to contribute to the company's prosperity as a key member of the management team. A competitive remuneration package, including car, bonus and relocation assistance, is offered and for the right candidate, a board appointment with equity participation is a strong possibility for the future.

Please send concise details, including current salary and daytime telephone number, quoting reference 02017 to W.S. Gilliland, Executive Selection Division,

Grant Thornton
Management Consultants
Fairfax House, Fulwood Place, London WC1V 6QW.

Newly qualified accountant

Career development opportunity in pension fund management

Central London

This is an exceptional opportunity for a newly qualified accountant to gain broadly based experience in the financial management of a major pension fund. Joining our client in a period of sustained growth, you will have the opportunity to work within each of the major sections of the company, gaining in-depth knowledge of their business activities and building experience of accounting control and computing systems for a diversified and active portfolio of investments.

Experience with a firm specialising in the financial sector will be an advantage but not essential, but you should be keen to develop a career in pension fund management.

In addition to an attractive starting salary, an excellent range of benefits is offered, including generous assistance with home to office travel expenses.

Please write with full personal career and current salary details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Ann Herbert ref. AH/B/2.

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MSL Advertising

Systems Controller A Young Chartered Accountant

London W1

to £20,000 + car

Our clients are a £20m t/o p.l.c. projecting 20% p.a. compound growth both organically and through an active policy of acquisition within an expanding service sector in which they are emerging as market leaders. This exciting environment can provide a varied range of career opportunities for a young Chartered Accountant who wishes to avoid specialisation and a routine accounting role. The initial task, reporting to the Commercial Director, will be to develop and promote integrated control systems throughout the organisation. The job calls for a practical interpretation of management needs and the ability to communicate effectively at all levels. Ref. 1637/F.T. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-430156 (24 hours).

Phillips & Carpenter
Selection Consultants

FINANCIAL ACCOUNTING MANAGER

RETAIL

ACA 28-35, London

Our client, a dynamic retail organisation with a reputation for innovation and decisiveness, has an immediate requirement for a professionally qualified financial manager.

The role requires the co-ordination and management of all financial accounting responsibilities within a highly computerised environment. Reporting to the General Manager, Finance, this position is part of a high profile management team of four.

In addition to being an achiever motivated by success, the candidate will have the proven management skills necessary to lead the department.

To meet these requirements this individual is likely to be a qualified accountant currently working within a large commercial organisation. If you have the ability to succeed in a challenging and demanding operation, prospects of promotion within this highly acquisitive group are outstanding.

Interested applicants should telephone James Hyde on 01-930 7850, quoting reference JAH/151, or write, enclosing brief details, to the address below:

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66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

to £25,000 + car

Group Accountant

major international plc

London

late 20s/early 30s

£24-30,000 + car

A rapidly changing public group, our client has substantial worldwide interests. Recent restructuring and planned further growth will enable it to react to market requirements and consolidate its strong position.

This is a vital role in a new young central financial team. Supervising a small unit, you will be responsible to the Group Controller for the preparation of group management and statutory accounts and plans. You will assist with the implementation of a sophisticated new computer system and work closely with corporate treasury, tax and other financial specialists

Lloyd Management

Selection Consultants

01-405 3499

FINANCIAL SERVICE COMPANY

Qualified Chartered Accountant

A privately-owned financial service company located in the West End of London offers the opportunity to a qualified Chartered Accountant to manage the financial accounting, taxation and company secretarial affairs of a wide variety of client companies. Reporting to the Financial Director, the successful candidate will be between 30 and 35 years of age and with at least three years' post-qualification experience. He or she will form part of a small professional team but will need to be able to work on his or her own initiative. The successful candidate will have had a progressive career to date including experience of financial accounting for substantial companies together with a good working knowledge of corporation tax law and practice.

A competitive salary will be paid and in addition there will be a generous benefits package. Applicants are asked to write with full curriculum vitae in strict confidence to:

Box A0346, Financial Times
10 Cannon Street, London EC4P 4BY

FINANCIAL ACCOUNTING MANAGER

City

The exceptional growth record of our client — a prestigious City firm — has led it to expand and restructure its financial control group.

This newly created role is that of a senior member of a small management team responsible for the main accounting functions of the firm and the provision of advice and financial information to top management. Succession planning has defined opportunity for career progression in the short term; planned expansion suggests further prospects in the future.

Candidates must be qualified accountants with a progressive career

c.£27,500 + car

in large, multi-disciplined commercial/industrial/professional enterprises.

Career history must demonstrate a capacity for providing timely services to users on both regular and non-recurring work and the ability to make a significant personal contribution. Key personal qualities are a mature and responsible manner, an assured but not dogmatic approach and the capacity to thrive in a high tempo, professionally demanding environment.

Please write in confidence, with full career details, quoting reference 2967/L to Michael Blanckenhagen, Executive Selection Division.

PEAT MARWICK

Pear, Marwick, Mitchell & Co.
165 Queen Victoria Street, Blackfriars, London EC4V 3PD

Group Chief Accountant

West End

Salary c.£20k+car+benefits

Our client, a leading Group of Companies engaged in Property Investment & Development, Housebuilding and Allied Services has embarked on an expansion programme and has identified the need to strengthen their financial team by the appointment of a Group Chief Accountant.

Reporting to the Financial Director, you will be responsible for the financial control of the Group, preparing and monitoring its performance through monthly accounts and management information. Cash forecasting and treasury control is an important element of this post. The ability to work under pressure in this fast moving and demanding organisation is essential.

Candidates, likely to be between 30-40 years of age, will ideally be Chartered Accountants who can demonstrate a progressive track record gained both in the profession and in a dynamic commercial environment. Experience of computer systems and financial modelling would be an advantage.

If you meet these demanding criteria, you should send a detailed CV, including current salary to Don Day FCA, quoting reference LM 28 at Spicer and Pegler Associates, Executive Selection, Fiduciary Court, 65 Cruchett Place, London EC3N 2NE.

Spicer and Pegler Associates
Management Services

Financial Director Designate

£30,000

Our client is a highly successful, independent chain of opticians operating in London and the Home Counties.

The group is expanding and enjoying a period of sustained growth. Reporting directly to the entrepreneurial Managing Director, the ideal candidate will be a high calibre, qualified accountant, already operating at Board level, and preferably in his/her mid 30's.

An immediate requirement is the implementation of financial and management information controls and therefore detailed knowledge and experience of computerised accounting systems is essential. In addition prior involvement in a retail environment would be advantageous.

Please write with full personal and career details to:
A.C. Linton Esq.
H.W. Fisher & Co.,
Chartered Accountants,
Acme House, 67/76 Long Acre, London WC2E 9JW

H.W. FISHER & CO.
Chartered Accountants

FINANCIAL CONTROLLER SOUTH YORKSHIRE

Mechanical Contractor requires Chartered Accountant. Should lead to Board appointment. Some International Travel.

£16-18,000 + Car

Apply to Rothman Pantall & Co
Clareville House
26/27 Oxenden Street, London SW1Y 4EP

Accountancy Appointments

Financial Controller ... a successful manufacturing company

West London

Our client, part of a diversified international group, is a successful manufacturing company with sales in excess of £100 million from several locations. The important position of Financial Controller is newly created and will entail responsibility for 18 staff including several qualified accountants. The emphasis is on management accounting and factory accounting which together comprise the nucleus of the highly computerised reporting structure of the Company.

The successful candidate will be a qualified accountant, ideally a graduate, with at least five

c£26,000 + car

years solid industrial experience in a demanding, preferably US-owned, organisation. A practical, 'shirt sleeves' approach will be essential, along with the ability to combine day-to-day involvement with a longer-term view. You will probably be aged early 30's with detailed EDP experience, demonstrable man-management skills and must be able to show potential for promotion in the medium-term.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive CV and day-time telephone number at 39-41 Pader Street, London WC2B 5LH quoting ref. 370.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

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Divisional Finance Director Major Diverse International Plc

Age c. 35

Our client is a significant division of a major 'household name' diverse British plc with international interests. This Division operates in the very dynamic UK c.g. sector whilst the wider Group's operations encompass a broad range of diversified consumer products, retailing and leisure. The Group has grown rapidly both organically and by acquisition.

Promotion of the previous incumbent to a senior Group appointment has created the requirement for an ambitious, mature and commercially-minded individual to lead the Division's finance function. Reporting directly to the Divisional Managing Director, the Finance Director is primarily responsible for financial control and managing the business of the operation, including the administration of the Division. A heavy emphasis is placed on working with overall management to combine increased profit levels with growth, to identify business opportunities and threats and to ensure that financial objectives are related to commercial and practical considerations.

This highly visible and key position is involved in regular presentations to senior group executives and is

c. £40,000 (Inc. Bonus) + Car

supported by a high calibre team of staff. Candidates should be qualified accountants who can demonstrate managerial experience gained within a highly disciplined and marketing-oriented consumer packaged goods' environment in a financial controller or financial planning role. Technical confidence, a strong personality and the ability to work with an ability to influence and direct through good communication skills and a commercial approach are essential.

There are good prospects for advancement within the Group. In addition to a negotiable salary, the remuneration package also includes a performance related bonus, profit sharing share scheme, company car as well as other standard benefits normally associated with a position of this level. The position is based in Outer London and relocation assistance will be given with relocation where appropriate.

Interested individuals should telephone Harry Chrysaphis or Peter Flannigan, or write enclosing a resume and current salary details, to: Financial Management Selection Limited, 21 Cork Street, London W1X 1HB (Tel: 01-439 6911).

**Financial
Management
Selection**

Specialist Search and Selection Consultants

Deputy Treasurer

Central London c£25,000 + car

A British owned international manufacturing group with a distinguished history and a tradition of excellence seeks a Deputy Treasurer for its Central London headquarters. Candidates, ideally in the age range 30-40, should be:

- * graduate accountants
- * in possession of at least 2 years' treasury experience preferably in a major group environment
- * creative thinkers with an enthusiasm for new techniques in financial management.

The job embraces the conventional areas of treasury expertise and calls for a significant contribution in the area of trade financing and an ongoing commitment to the improvement of Group banking administration and practice.

The treasury function is making an increasingly important contribution to Group effectiveness and this new appointment will provide significant development opportunities for a young treasury specialist. The salary and benefits package reflect the importance attached to this post.

For a full job description write, in confidence, quoting 5133/FT to John Gregory at John Courtis & Partners, 356 Silbury Boulevard, Central Milton Keynes, MK9 2LR, demonstrating clearly how you meet our client's requirements. Interviews will be held in either London or Milton Keynes. Both men and women may apply.

JC&P MANAGEMENT SELECTION AND SEARCH
London, Milton Keynes, Northwich

Schroders EUROPEAN SALES/RESEARCH

We are expanding the coverage of our European Equities Desk and now require an experienced sales executive/analyst in respect of the Spanish and Italian markets.

In the absence of UK candidates qualified in these areas we would consider:

• Spanish or Italian national fluent in English with a thorough knowledge of their local Stock Market and with proven ability to produce high quality company and industry research.

• A UK analyst, formally trained in a UK research environment, prepared to develop selling skills and to retrain in a foreign language and culture over the next two years. Linguistic skills are essential.

Competitive package
Apply to Dr Jeffery Roberts,
Schroder Securities Limited,
120 Cheapside, London EC2V 6DS, England.
Applicants without the required qualifications will not be considered.

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TREASURY ACCOUNTANT

Andover

£16k package

TSB Trust Company is the insurance and investment arm of the TSB Group and we continue to enjoy rapid growth and success. In fact, our funds under management now exceed £100m.

As a result of this continued growth we are expanding our Treasury function and now require a Treasury Accountant who will provide professional accounting and administration support to our investment management. You will ensure that financial control is maintained over our Treasury activities and reporting whilst prime areas of responsibility will include balance sheet forecasting, credit control and providing the means for investment administration and performance measurement.

We are looking for a qualified accountant with experience of corporate treasury activities in a major organisation. This post is in a challenging environment which will require flexibility and creativity of the successful candidate. Hands-on experience of micro and mainframe computers is essential.

The salary package quoted consists of basic salary plus mortgage subsidy. In addition we offer non-contributory pension, flexible working hours, relocation assistance, profit share, Christmas bonus, subsidised restaurant and an active sports and social club.

If you have the right experience for this position and wish to join a fast-moving organisation with good promotion prospects, please write to, or telephone: Judy Woods, Senior Personnel Officer, TSB Trust Company Limited, Charlton Place, Andover, Hants SP10 1RE. Tel: Andover (0264) 56789 ext. 2161.

Finance Director

North West

Circa £22,500 + Car

This is an excellent career development opportunity to join the Board of a 225m market leader. This is a profitable subsidiary of a medium-sized British plc manufacturing a range of specialist industrial products for leading suppliers of quality goods to prestigious retail sectors.

Candidates must be qualified accountants with the maturity and commercial awareness necessary to contribute to the formulation of strategies for the continued profitable growth of the company. A thorough knowledge of cost accounting techniques will ideally have been gained in multi-product processing operations. The ability to extend existing computerised systems is also important in order to meet the increasing management information needs of a business expanding in both home and overseas markets.

The negotiable salary indicated will be supported by an attractive benefits package and full relocation expenses where applicable.

Interested applicants should send a detailed CV or request an application form on 0625 533364 (24 hours) quoting reference 1144/FT.

Wickland & Westcott

LONDON • PARIS • BRUSSELS • DUBLIN
Executive Selection/Management Development

Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS, Tel: (0625) 532446.

c. £30k + financial-sector
benefits + car Surrey

Managing the internal audit function of a Group with net assets in excess of £10 billion is a major responsibility.

retain full authority for the planning and execution of internal audits.

In addition to a professional accountancy qualification, you must have considerable experience of developing computer and financial systems auditing, ideally gained within the financial services sector.

Management skills will be essential for the task of assembling a larger audit department with a greater influence on long-term corporate prosperity.

Benefits include a car, subsidised mortgage, private medical insurance and an executive share option scheme.

To apply please send your full career details to Pat O'Sullivan, Personnel Manager (Group), Legal & General Group plc, Temple Court, 11 Queen Victoria Street, London EC4N 4TP.

**Legal &
General**

CHIEF INTERNAL AUDITOR

Raising the profile of auditing to one of vital importance within the Group's overall financial structure is a role that demands a rather special management talent.

As Chief Internal Auditor of Legal & General Group, one of Europe's leading financial services groups, you will work closely with various business units (both UK and overseas) and external auditors, yet

A LEADING ROLE IN OUR FINANCIAL PERFORMANCE

EQUITY TAX PARTNER

FCA's 35 - 45

From £50,000

Northern Home Counties

Our client is a "top eight" firm of chartered accountants seeking an immediate equity tax partner to take responsibility for the development of their tax practice covering North Bucks, Beds, Herts, and Cambs.

Candidates (male or female) will probably already be tax partners in a "top 20" firm of chartered accountants or exceptionally be senior tax managers approaching partnership in a major practice. Ideally candidates will have a mixed corporate and personal tax background but with the emphasis on corporate tax planning experience and tax practice development.

Current clients range from public companies to fast growing family businesses and associated high net worth individuals.

This is an excellent opportunity to take immediate responsibility for the development of an established tax department and its planned rapid growth.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your C.V. plus tax technical C.V. to Douglas Llamias Associates Limited at our London address, quoting reference No. 7275.

**DOUGLAS
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Douglas Llamias Associates Limited
Accountancy & Management
Recruitment Consultants



Financial Accountant

An outstanding opportunity for a recently qualified Accountant to join a leader in the computer industry

£16,500-£18,500 + Car + Benefits

Data General is a major force in the computer industry. The quality of our product range - spanning computer systems, peripheral equipment and software - is second to none, and enjoys the respect of major users all over the world.

Now, to help us maintain our record of impressive European growth, we're looking for an ambitious recently qualified Accountant - ideally ACA.

Heading up a team of 6 and reporting to the Chief Accountant you will be responsible for period financial reporting to strict deadlines, both to corporate HQ and local management, together with maintenance of internal financial controls.

Your recognised accountancy qualification should be backed by strong commercial experience over

the last 1-2 years. You'll be looking for the kind of rewarding career path that can lead you to senior financial management.

This key role offers a superb opportunity to develop your excellent man management potential and to sharpen your systems skills. It will also give you the high visibility normally associated with one of the most successful and innovative computer corporations anywhere in the world.

The rewards are highly attractive and if you are convinced that you are of sufficiently high calibre to succeed in such a progressive environment, please write, enclosing a full cv, to: Mark Pearson, Data General Limited, Hounslow House, 724-734 London Road, Hounslow, Middlesex TW3 1PD. Tel: 01-572 7455.



Data General
a Generation ahead

INTERNATIONAL OPERATIONS

M4 Corridor

c£17,000 + Car

The key to success within this major hi-tech organisation (UK £125M) lies in immediate and continued exposure to its worldwide operating companies. Assigned to destinations within Europe you will undertake reviews, investigations and appraisals whilst gaining valuable international business skills.

PROSPECTS within the UK and abroad are exceptional: Newly Qualified A.C.A.'s seeking an opportunity unrivalled by other major organisations will be in a position to make a significant contribution to the company's success.

A generous benefits package will be offered to the successful candidate.

Applications should be made to CAROLINE GRIFFITHS Ref. 6243.

Tel: 01-242 6321

Personnel Resources 75 Gray's Inn Road London WC1X 8US

**Personnel
Resources**
(Commercial & Industrial Division)

Accountancy Appointments

Start-up Accounting International Securities House

This Securities House is the newly formed subsidiary of a highly successful International Bank that has been active in the London market since 1974. In establishing the London Office, high priority has been placed on recruiting a Chartered Accountant to implement and develop accounting systems.

Responsible for the entire accounting function, your first task will be to set up in-house reporting systems and develop appropriate software. Your duties will also include dealing with corporate tax matters and ensuring that the computer system runs smoothly. Recruitment, training and supervision of accounting staff will also play an important part in your role.

A qualified accountant, you are aged between 25 and

36 and have gained wide ranging, post qualification experience preferably within the finance sector. You have a hands-on knowledge of programming and operating computers with some involvement in computer systems and design. You enjoy working in a highly visible role at the sharp end of the operation in an entrepreneurial company and are keen to contribute to a small, tight-knit team of high calibre staff. An excellent salary is part of the highly competitive package of benefits offered. To apply, please write enclosing a full C.V. to Deborah Hayden of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London, WC2B 6ST. Tel 01-404 5701.

Cripps, Sears

Finance and Commercial Director

W. Home Counties

£30,000 + car

Field Packaging, part of Reed International, is the U.K.'s largest producer of printed folding cartons and also the technological and commercial leader. Our decentralised operation has five separate manufacturing profit centres producing more than £70m annual sales.

As Finance and Commercial Director you will be a qualified accountant, a graduate in the 30-40 age range, with a minimum of five years' senior financial management experience in a large manufacturing company. You will have handled important commercial negotiations and be familiar with the requirements of modern manufacturing management including an appreciation of technical problem solving and performance controls.

As a member of the small Head Office team at Rickmansworth, your prime responsibility will be for the development and implementation of purchasing strategies, including major contract negotiations, and for management and control of the finance function. Other responsibilities include the provision of advice to the Executive on all aspects of the Company's financial and commercial affairs and improvement of the quality of management information.

Career development prospects are excellent across a well equipped, leading and vigorous British group and progression into General Management could be an option.

Please send a full c.v. giving details of qualifications, experience, age and current earnings to: John Painter, Personnel Director, Field Packaging, Thatcham, Newbury, Berkshire RG13 4UD. Tel: (0635) 64444.

A REED INTERNATIONAL COMPANY

FINANCIAL CONTROLLER ESSEX

Age: 28 - 35

£25,000 + car

A rapidly expanding private publishing and printing group with annual sales of over £20 million, seeks an ambitious Financial Controller.

Reporting to the Financial Director, the successful candidate will be responsible for:

- financial and management accounting;
- the day to day control of the accounting function;
- further computerisation and improvements to the management information system.

Applications are invited from qualified accountants in the age range 28-35 with sound experience including computerisation and proven ability to manage and motivate staff.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2720/FT to W. L. Tait, Executive Selection Division.

Touche Ross

The Business Partners
Ellis House, 1 Little New Street, London EC4A 3TR. Tel: 01-333 8011.

Recently qualified accountant

Management Accounting for International Markets

c. £20,000 + benefits

Mars — the young, profitable and rapidly expanding international division of the Mars Group — specialises in marketing the Group's well-known branded consumer products throughout the world and plays a leading role in overseas market development and growth. We are now looking for an exceptionally able young graduate accountant to play a key role in international business decision-making through the provision of a high-quality management accounting service. You will have wide scope to make a major impact in a fast-moving, multi-currency financial environment involving the sale of products and the purchase of goods and services in over 80 countries. The preparation and analysis of complex management information relating to brands, markets and other profit centres will be a key priority.

Dynamic and persuasive, you will already have demonstrated an ability to achieve impressive results,

Thames Valley

and will now be looking for the opportunity to make rapid progress within a blue-chip group committed to broadly-based management development.

Starting salary will be supplemented by both individual and company performance bonus, and is backed by comprehensive non-contributory benefits including relocation assistance if appropriate.

Please apply, enclosing your cv, to: Sharon Allen,

Effemex (An International Division of the Mars Group),

266 Bath Road, Slough, Berkshire SL1 4EP.

EFFEMEX

An International Division
of the Mars Group.

Financial Director To implement change

Southern Hampshire
c£23-25,000 + car + profit share

Recently acquired by a successful and rapidly growing plc, our client is a profitable and well-established manufacturing concern with turnover c£10m, and considerable export activities. Now going through a period of significant change, the recently appointed Managing Director seeks to strengthen financial and general management controls throughout.

The initial task in this high profile appointment will be to establish a wide range of systems, in particular for financial and management accounting

and reporting, budgetary control and job costing. Increasing input will be expected to business strategy and decision-making and there will be opportunities for occasional foreign travel.

Candidates should be qualified accountants with practical experience of running a finance function and job costing in an engineering/manufacturing environment. The position requires a strong and committed individual who possesses qualities of action rather than delegation.

Rewards, both financially and in terms of career advancement within the group, will more than compensate and relocation assistance will be provided where appropriate.

Please write in confidence, enclosing a full CV, including current salary details, and quoting reference MCS/302 to: Tracey Phillips, Executive Selection Division, Price Waterhouse Management Consultants, 1 London Bridge, London SE1 9QL.

Price Waterhouse

FINANCE DIRECTOR

A rapidly growing venture capital backed company in the fashion industry seeks a finance director designate. This London-based company plans a public listing in the future.

Applicants should be aged between 25-35 with professional qualifications and commercial experience.

The role will include supervision of the Accounts Department, provision of management information to fellow directors, assistance with strategic planning, evaluation and negotiation of acquisitions and business opportunities and liaison with financial institutions. This is an opportunity to join a well-established, growth orientated company and should prove intellectually and financially stimulating.

Commencing salary c£25,000 + car + bonus and Share Option Scheme.

Please write with CV to:

JEFFREYS HENRY
FINANCIAL SERVICES LTD

Wile House, 82/84 City Road, London EC1Y 8DA.
Telephone 01-233 7064 Telex 692907

Young Accountant

£22,500 plus executive car and benefits
Central London

Our client, a leading Marketing, Sales and Distribution organisation, is looking for a qualified accountant to head its financial team. This young company, with a current annual turnover of £12 million and a 50% growth rate, offers major opportunities to a hard working and determined professional.

You will be responsible to the Managing Director for the day to day management of the accounting department, and development and control of the financial and administration systems. You will work closely with the MD in the planning of corporate financial and business expansion strategies.

The ideal candidate will be systems orientated with commercial awareness gained by experience with a similar sized company. You must be a self-starter and able to work harmoniously within a small team.

If you are interested in joining this dynamic and fast growing company where rewards match achievement then apply, giving full personal and career details and quoting ref: SHA/B52 to Ruth Tanner at Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.



Stoy Hayward Associates
MANAGEMENT CONSULTANTS

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ACA 1984/5/6

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- * can develop and implement accounting procedures
- * might like to build on their experience away from accounting
- * realise rapid career progression means hard work

Salary expectation £20-£30K for candidates with good degrees and first time passes.

For further details please write or telephone in strict confidence, quoting reference RB1001.

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WEST LAMBETH HEALTH AUTHORITY

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Senior Assistant Treasurer - Trust Funds

£15,326-£20,242 p.a. inc.

The Special Trustees for St. Thomas' Hospital are seeking an ambitious and enthusiastic accountant with good communication skills and initiative who will support the Finance Officer in providing financial services, financial control and financial management and advice to the Special Trustees.

You should be a professionally qualified accountant with extensive managerial and accounting experience gained at a high level. Informal enquiries should be addressed to Mr K. D. Morgan, Finance Officer, on 01-928 9292 ext 2130.

For application form and job description, please write to the Personnel Department, or telephone our 24 hour answering service on 01-261 1185 quoting appropriate job title and reference F/82. Closing date will be 5th December 1986.

AN EQUAL OPPORTUNITIES EMPLOYER

Accountant

Cunard Hotels Central London

Cunard Hotels, who manage The Ritz and The Stafford Hotel, are seeking to appoint an accountant to control fully their accounting systems. The successful applicant will report directly to the Chief Accountant - Cunard Hotels and will be based at 9 Park Place, London SW1, adjacent to The Stafford Hotel. Applicants will have a minimum of four years' experience in a luxury hotel environment and should be able to demonstrate in-depth knowledge of international hotel systems and front and back office procedures. Candidates should be experienced in all accounting areas including cost and revenue control and should be conversant with the implementation of computerised accounting systems.

The ideal applicant, who will probably be aged between 25 and 30 years, will benefit from the terms and conditions of the large and successful Trafalgar House Group of companies. Please write or telephone for an application form to: Miss H. Driver, Personnel Department, Cunard Hotels Limited, Mitcham House 2, 601 Mitcham Road, Croydon, Surrey CR9 3AP. Telephone 01-689 2266 Ext 2659.

FINANCIAL CONTROLLER £25,000 +

Qualified ACA/ACCA to take control of all aspects of finance within a Securities company in W1. The successful candidate will be experienced within an Investments/Securities house with accounting knowledge of bonds and fixed interest investments.

Please telephone Shelagh Arnell on 583 1661
ASB RECRUITMENT
50 Fleet Street, London EC4Y 1BE

GENERAL APPOINTMENTS
APPEAR EVERY WEDNESDAY

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday November 27 1986



Swedish airline lifts profit by 49%

By Sven Webb in Stockholm
SCANDINAVIAN Airlines System (SAS) achieved record profits and turnover for the year ending on September 30 1986. Pre-tax profits for the group increased by 49 per cent to SKr 1.51bn (\$221m) compared with SKr 1.01bn in the previous financial year.

Group turnover rose 8.1 per cent to SKr 21.58bn against SKr 19.79bn last year.

The airline business, which accounts for 73 per cent of group turnover, showed a pre-tax profit of SKr 1.15bn, up 48 per cent on last year's figure of SKr 307m.

However, Mr Jan Carlzon, SAS chief executive, pointed out that last year profits had been hit by a three-week public-sector strike in Scandinavia which effectively grounded aircraft.

Airline turnover totalled SKr 16.95bn compared with SKr 15.43bn in the previous year.

The airline says it has increased its market share in Europe. It has 22 per cent of the flights between Scandinavia and other parts of Europe compared with 20.5 per cent in 1985. SAS claims 9.5 per cent of the total European flights compared with 8.5 per cent in 1985.

However, its intercontinental routes face tough price competition, especially on flights to North America and south-east Asia. SAS is negotiating with Sabena, the Belgian state airline, about possible co-operation on certain intercontinental routes.

Passenger bookings dropped in the months between April and July after the Chernobyl nuclear disaster and as fears of international terrorism mounted. However, bookings recovered in August and September.

Lower oil prices and a fall in the value of the US dollar meant lower costs for the airline.

Portuguese bank goes public

By Diana Smith in Lisbon

UBP, one of Portugal's smaller nationalised banks, has become a publicly limited company – though, in line with current legislation, all the shareholders are other public sector groups.

The state holds two-thirds of UBP's capital, now increased to Es 800m (\$85.5m) and the remainder is divided between Tabaqueira, the tobacco monopoly, Alianca, Bonança, and Mundial Confiança, nationalised insurance companies, and the Automobile Guarantee Fund which covers insurance companies for motor accident liabilities.

Some senior financial officials see this as a discreet move towards privatisation once constitutional changes permit. Others insist that conversion of UBP (União de Bancos Portugueses) and probably three more nationalised banks into publicly limited companies rather than dependencies of the Finance Ministry is not incipient privatisation, but simply a way to strengthen the banks' capital and make their management more independent within the public sector framework.

Since the abrupt Communist-inspired nationalisation of 1975, smaller Portuguese commercial banks have had many problems caused by timid management, bad debts, excess liquidity and the astronomical cost of time deposits. They have needed repeated injections of funds from the state and constant cosmetic work on their annual results to keep them ticking over.

Commerzbank set for record year

BY ANDREW FISHER IN FRANKFURT

COMMERZBANK, the smallest of West Germany's big three commercial banks, is set for another record year in 1986 with profits growth of up to 20 per cent.

The bank did not, as last year, give a figure for likely operating profits at its press conference this week. For the current bank, these totalled over DM 1.1bn (350m) in 1985, with DM 1.15bn for the group. But Mr Walter Seipp, chairman, described a recent estimate of near 20 per cent growth for the parent bank figure as 'not unrealistic'.

This is a considerably faster growth rate than the 8.4 per cent to DM 650m (\$226m) which Commerzbank reported for the first 10 months in its so-called partial operating profits, comprising interest and commission earnings less staff and other costs. These exclude own-account securities and foreign ex-

change earnings, which also rose considerably.

Mr Seipp said the partial profit figure had grown less rapidly than the 20 per cent reported for the first half, because the interest rate margin (the difference between interest earned and paid) had eased, as had growth in commission earnings, while personnel costs had risen faster.

The bank said that all major parts of its business showed increases this year. In lending activities, it reported substantial growth in fixed-rate loans for smaller companies, consumer credits and building finance.

Mr Seipp indicated that a dividend increase was likely. The 1985 payout rose from DM 6 to DM 8 per share.

Commerzbank is the first of the big German banks to give its 10-



Mr Walter Seipp

month's results and an assessment of prospects. Dresdner Bank also reports this week and Deutsche, the biggest, next week.

Mr Seipp said that the increase in staff costs – the bank employed 1,400 more people at the end of October than in the year before – meant that greater efforts would be needed to achieve desired future profits.

Mr Seipp said Commerzbank looked to next year with confidence. Operating results in 1986 would benefit from its own-account record results, thus showing a greater rate of increase than the partial operating figure.

But the continuing international debt crisis and the large number of insolvencies within West Germany meant that the bank would have to make further provisions for possible loan losses.

Jacobs Suchard to buy US confectioner

By John Wicks in Zurich

JACOBS SUCHARD, the Swiss coffee and chocolate group, is to take over the Chicago company E.J. Brach, one of America's leading producers of chocolate and confectionery.

The purchase price has not been disclosed but the transaction, which is subject to US Government approval, is expected to go through before the end of the year.

EJacobs which is owned at present by the American Home Corporation Products has annual sales of about \$500m almost entirely within the US. This would substantially increase Jacobs Suchard group turnover, which last year amounted to SFr 5.4bn (\$2.25bn). The Swiss group already markets the Tobler and Van Houten brands in the US, as well as products of its US manufacturing subsidiary Andes Candies.

Hongkong & Shanghai has had a presence in Canada since 1961 through its wholly-owned subsidiary Hongkong Bank of Canada. HBC's assets have grown from C\$451m at the end of 1983 to C\$731m in mid-1986.

LTV reports \$2bn loss in third quarter after special charge

BY CHARLES HODGSON IN NEW YORK

LIV, the second largest US steelmaker which has been operating under Chapter 11 bankruptcy protection since July, yesterday reported a phenomenal \$2.07bn third quarter loss after taking a \$2.1bn special charge.

The company, which also has extensive aerospace and energy interests, said that the charge, probably the largest in US corporate history, reflected costs involved in its pension plans and write-offs and asset sales.

But the continuing international debt crisis and the large number of insolvencies within West Germany meant that the bank would have to make further provisions for possible loan losses.

Through its existing Canadian subsidiary, Hongkong Bank of Canada HBC will pay an initial amount of C\$63.5m (\$46m) for HBC. The purchase price may be adjusted if HBC shareholders decide that an assessor should be appointed to scrutinise the transaction.

In an effort to maintain the confidence of HBC's customers, a special act of parliament will be passed to expedite the transaction prior to a meeting of shareholders to approve it.

HBC, with assets of C\$2.9bn, is the sixth largest Canadian bank to disappear through merger or failure since the collapse of two Alberta banks in September 1985 triggered a run on deposits at small and medium-sized banks. Only eight domestically-owned institutions remain, compared to 14 a year ago.

Electrolux agreed recently to acquire Beard-Poulson, the garden products division of Emerson Electric of the US.

The purchase price has not been disclosed but the transaction, which is subject to US Government approval, is expected to go through before the end of the year.

Brach which is owned at present by the American Home Corporation Products has annual sales of about \$500m almost entirely within the US. This would substantially increase Jacobs Suchard group turnover, which last year amounted to SFr 5.4bn (\$2.25bn). The Swiss group already markets the Tobler and Van Houten brands in the US, as well as products of its US manufacturing subsidiary Andes Candies.

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The majority of the charge would not involve any cash outlay since it was reflecting obligations already incurred.

A further \$440m related to write-offs of some of LTV's steelmaking facilities and its coal mining operations and the写down of other assets.

Other major portions of the charge covered reductions in carrying value of drilling equipment at the company's energy division and losses of anticipated future contracts at its military vehicle unit.

The company had turned in an encouraging operating performance in the latest quarter, with profits of \$49.1m on sales of \$1.7bn compared with operating income of \$22.5m on sales of \$2.02bn in the third quarter last year.

Over a half of the profits, \$26.1m, had come from the company's steel division, compared with an operating loss last time of \$24.1m. Steel shipments were lower at 2.2m tons compared with 2.6m tons in the year-ago period.

The company's reorganisation plan was going well and its cash flow had improved. At the middle of this month LTV had \$441m in short-term securities, compared with \$176m on the date of the bankruptcy filing.

Sandvik profits up 5.3%

BY OUR STOCKHOLM CORRESPONDENT

SANDVIK, the Swedish special steel and cutting tools group, announced nine-month pre-tax profits of SKr 1.23bn (\$182m), up 5.3 per cent on last year.

Sales in the first nine months of the year were up 5.1 per cent on last year.

Sandvik expects full-year profits to be higher than last year's figure

FMC studies action over Boesky deals

BY CHARLES HODGSON IN NEW YORK

FMC CORPORATION, the Chicago-based machinery and chemicals, has set up a special committee to examine what legal action should be taken following the Securities and Exchange Commission insider trading charges against Mr Ivan Boesky, the Wall Street arbitrageur.

According to documents released by the SEC, Mr Boesky, who paid a \$100m penalty for his role in the biggest US insider trading scandal, made a profit of nearly \$975,000 trading shares in FMC shortly before the company announced a mar-

Wagons-Lits expects higher earnings

BY TIM DICKSON IN BRUSSELS

WAGONS-LITS, the Belgian leisure and rail activities group yesterday reported an increase in turnover for the first nine months of 1986 and confirmed its previous profit forecast of BEF 800m (\$119.1m) for the full year against BEF 650m in 1985.

The company gave a breakdown of sales for the nine months to September, illustrating the differing fortunes of each division. Sales in the railway sector amounted to BEF 8.2bn, the same as the corresponding period last year. Turnover in the hotels division rose 3 per cent to BEF 1.6bn – a "very slow" increase to which the company attributes to

Du Pont plans write-off

BY DAVID OWEN IN NEW YORK

DU PONT, the largest US chemicals group, is to take a 31 cents-per-share, fourth-quarter charge in connection with the dismantling of its chlorine-based raw material production plant at Corpus Christi, Texas. The plant will continue to produce certain fluorocarbons.

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from August 25, 1986 to November 26, 1986, the rate for the final Interest Sub-period from November 27, 1986 to November 28, 1986, has been determined at 6 1/4% per annum, and therefore the amount of interest payable on against Coupon No. 9, or per US\$10,000 nominal in registered form, on the relevant interest payment date November 28, 1986, will be US\$150.42.

The Chase Manhattan Bank, N.A., London, Agent Bank



November 27, 1986

Canadian Imperial Bank of Commerce

(A Canadian Chartered Bank)

U.S. \$150,000,000

Floating Rate Deposit Notes Due 1996

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The Chase Manhattan Bank, N.A., London, Agent Bank



November 27, 1986

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.
on 25th Nov 1986 U.S. \$126.36

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES

	Redemption Yield	Change on Week	12 Months High	12 Months Low
U.S. Dollar	8.431	-0.782	10.420	8.610
Australian Dollar	14.056	-0.043	14.630	12.830
Canadian Dollar	10.250	-1.024	11.704	10.249
Euroguilder	5.914	0.630	6.314	5.804
Euro Currency Unit	8.716	-0.460	9.441	8.141
Yen	6.57	-0.143	7.002	6.207
Swiss Franc	11.576	0.295	11.932	9.751
Deutschmark	6.421	-0.327	7.090	6.318

Bank J. Vontobel & Co Ltd, Zurich
Tele: 912/44 JVZ CH

ANZ Merchant Bank Limited

Creditanstalt-Bankverein

Norddeutsche Landesbank Girozentrale

Banque Générale du Luxembourg S.A. Banque Internationale à Luxembourg S.A.

Crédit Commercial de France

Landesbank Schleswig-Holstein Girozentrale

Pierson, Heldring & Pierson N.V.

Bain and Company

McCaughan Dyson and Co. Ltd.

Rabobank Nederland

Security Pacific Hoare Govett Limited

November, 1986

REUTERS IN THE GILT-EDGED MARKET

Deregulation in the City of London has reshaped the gilt-edged market, reinforcing the need for fast, accurate screen-based information.

Reuters meets this need.

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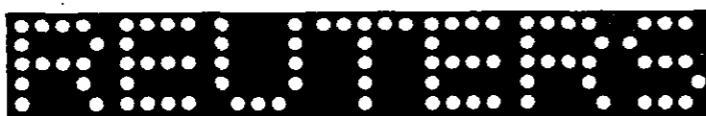
For more details either refer to Monitor pages GILY and GILZ or contact Camilla Sugden Reuters Ltd 85 Fleet Street London EC4P 4AJ. Telephone: 01-324 7979.

CONTRIBUTORS

Alexanders Laing & Cruickshank Gilt's Ltd*
Barclays, De Zoete, Wedd
Baring, Wilson & Watford
Chase Manhattan Gilt's Ltd
Citicorp Scrimgeour Vickers
County NatWest Gilt-Edged Securities
Goldman Sachs Government Securities
(UK) Ltd

Greenwell Montagu Gilt's
Hoare Govett Sterling Bonds
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Bonds) Ltd
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Messel Gilt's Ltd
Morgan Grenfell Government Securities
Morgan Guaranty Sterling Securities
Phillips & Drew Mouldale

(*Available early 1987)



Company Notices

NOTICE OF REDEMPTION

NOVA AN ALBERTA CORPORATION

U.S.\$100,000,000

164% Debentures due January 7th, 1989

NOTICE IS HEREBY GIVEN THAT Nova, An Alberta Corporation will redeem on January 7th, 1987 all the 164% Debentures due 1989 at a price of 101% of the principal amount together with interest on such principal amount accrued and unpaid to the said date of redemption.

The redemption price on the said Debentures shall be payable on presentation and surrender thereof with all unmailed coupons at any one of the following Paying Agencies:-

Bank of Montreal,
9 Queen Victoria Street, London EC4N 4XN, England

Bank of Montreal Trust Company,
2 Wall Street, New York, N.Y. 10005, U.S.A.

The Bank of Nova Scotia,
44 King Street West, Toronto, Ontario, M5H 1H1, Canada

Union Bank of Switzerland S.A.,
35-39 Grand rue, Luxembourg

Morgan Guaranty Trust Co of New York,
35 Avenue des Arts, 1040 Brussels, Belgium

DEBENTURES SHOULD BE SURRENDERED with all coupons appertaining thereto, maturing after the date fixed for redemption, failing which the face value of any missing unmatured coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 5 years from January 7th, 1987. From and after the date fixed for redemption, interest on the Debentures will cease to accrue.

Dated: November 27th, 1986.

NOVA, AN ALBERTA CORPORATION
CALGARY, ALBERTA

ROLINCO

Rolenco N.V. announces a cash dividend of Frs. 1.16 per Ordinary Share of Frs. 100.00 and a Sub-Share of Frs. 100.00.

THE DIVIDEND IS PAYABLE ON THE 20th December 1986.

COUPONS ARE TO BE PRESENTED AT THE STOCK EXCHANGE IN LONDON.

COUPONS WILL BE ACCEPTED FOR 30 days after the dividend date.

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INTL. COMPANIES AND FINANCE

Which bank has underwritten 40% of bond issues in Turkey?



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For further details please contact Arthur Wilkinson, Assistant General Manager, İktisat Bankası, Buyukdere Cad. 105, Esentepe, Istanbul, Turkey. Telephone: 176 5040. Telex: 31077. Fax: 176 5147. Branches at Istanbul (6 branches), Ankara, Izmir, Bursa, Adana, Mersin, Gazziantep, Denizli, Samsun.



Turkey's Merchant Bank

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Turkey's Merchant Bank

UK COMPANY NEWS

THE McCORQUODALE CASE

Panel decisions can be reviewed by courts—QC

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

TAKEOVER Panel can be reviewed by the courts because it is a public law body whose powers derive ultimately from the Government. The Court of Appeal was told yesterday.

Mr Jeremy Lever, QC, said development by the Government to the panel is a power to regulate transactions covered by the City take-over code.

The application failed because the judge held that the panel was not a public law body created by statute and its decisions could not therefore be challenged by way of judicial review.

The appeal is being opposed by Norton Opex, its merchant banker, Samuel Montagu & Co, and by the panel.

The case has wide implications for the future of self-regulation in the City, because the appeal court is examining the legal status of the panel and the extent to which it can be controlled by the courts.

Pru-Bache is advising Datafin, a company formed by an element in McCorquodale that favours a management buy-out.

The High Court application

That the panel had a responsibility to watch over the financial system as a whole, acted in collaboration with and, it might reasonably be inferred, the Bank of England.

"Given the position of the Bank of England it is impossible to say that the system established by the code and operated by the panel has nothing to do with the Government," Mr Lever said.

The Government's role was pointed up by the 1977 recommendation of the European Commission that governments should make sure that there were regulatory systems such as that provided by the code.

Mr Lever was appearing for Prudential-Bache, the US securities house, which is appealing against the refusal of the High

Property Trust making further £3m cash call

BY NIKKI TAIT

United Guarantees (Holdings) has plans for a £2m capital injection, a re-listing of its shares and a shake up to its board.

Nearly £731,000 will be injected through subscription of 7,306,639 shares at 10p each. Mr John Botros, Mr Arthur Cook, Mr Frank Warren and their associates will subscribe 3,056,639 shares and institutional and private clients of Lyddon will subscribe 4,25m.

That will be followed by a rights issue of 12,983,254 shares on the basis of one-for-one at 10p each, to shareholders registered November 20 and subscribers. Lyddon has underwritten this, and irrevocable undertakings to take up rights in respect of 4,682,400 shares have been given.

The share premium account will be cancelled.

Application will be made to the Stock Exchange for the relisting of the existing shares and listing of the new. The shares were suspended in January at the company's request—price was 45p.

There will be major changes in the boardroom. On December 19 Mr Robert Clarke will join and become chairman in place of Mr E. Paynter, who will stay as an executive member.

New issues November 26, 1986

Federal Farm Credit Banks Consolidated Systemwide Bonds

5.875% \$942,000,000
CUSIP NO. 313311 QU 9 DUE MARCH 2, 1987

5.875% \$1,013,000,000
CUSIP NO. 313311 PQ 9 DUE JUNE 1, 1987
Interest on the above issues payable at maturity

5.95% \$500,000,000
CUSIP NO. 313311 QV 7 DUE DECEMBER 1, 1987
Interest on the above issue payable June 1, 1987, and semiannually thereafter

Dated December 1, 1986 Price 100%

The Bonds are the joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government.

Bonds are Available in Book-Entry Form Only.

Federal Farm Credit Banks Funding Corporation

60 William Street, New York, N.Y. 10038
(212) 908-9400



This announcement appears as a matter of record only.

A FINANCIAL TIMES SURVEY

NORDIC BANKING AND FINANCE

The Financial Times proposes to publish a survey on the above on JANUARY 12 1987

For further information please contact:
Chris Schramm
01-248 8900 ext. 3699
FINANCIAL TIMES
Europe's Business Newspaper



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fax: 27347 FTCONF G.
tel: 01-623 8814

IMPORTANT NOTICE

for holders of provisional allotment letters in

Bryant Holdings plc

On 14th November 1986 English China Clays P.L.C. ("ECC") announced its intention to make offers to acquire Bryant Holdings plc ("Bryant"). The formal offer documents, including forms of acceptance, will be despatched shortly on behalf of ECC.

The offers will extend to Bryant ordinary shares issued by way of rights pursuant to the rights issue announced by Bryant on 13th October 1986. If you have purchased rights to new Bryant ordinary shares in provisional allotment letter form your name may not yet be included on the Bryant share register. However you can ensure that you receive copies of the formal offer documents by registering your name and address as soon as possible with:

English China Clays P.L.C.,
Group Secretariat,
John Keay House,
St. Austell,
Cornwall PL25 4DJ.
Telephone: 0726 623298

Alternatively, copies of the formal offer documents, including forms of acceptance, will be available for collection from the date of despatch from:

J. Henry Schroder Wag & Co. Limited,
120 Cheapside,
London EC2V 6DS.

The Royal Bank of Scotland plc
Registrar's Department,
P.O. Box 27,
34 Fetter Row,
Edinburgh EH3 6UT.
Telephone: 031-556 8555

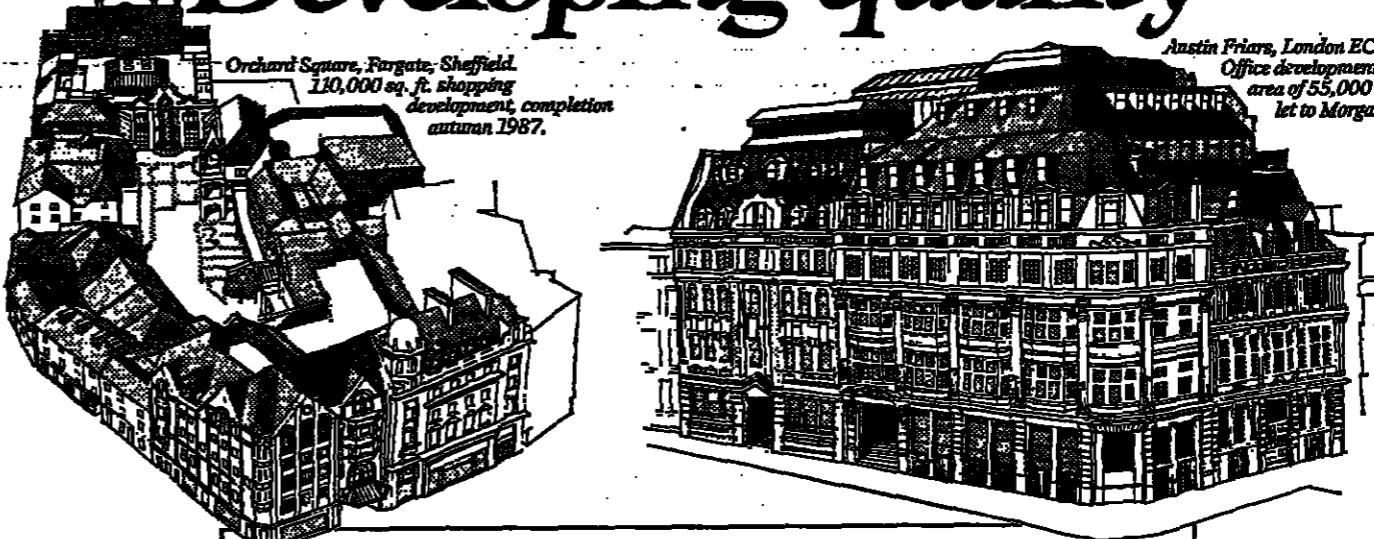
The Royal Bank of Scotland plc
Registrar's Department,
16 Old Broad Street,
London EC2N 1DL.

27th November 1986

This notice is published by J. Henry Schroder Wag & Co. Limited ("Schroders") on behalf of ECC. The directors of ECC are responsible for the information contained in this notice. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this notice is in accordance with the facts. The directors of ECC accept responsibility accordingly.

M E P C

Developing quality



Austin Friars, London EC2.
Office development with a total area of 55,000 sq. ft.
let to Morgan Grenfell.

SUMMARY OF GROUP RESULTS

(Year ended 30th September, 1986)

	1986 £'m	1985 £'m
Gross rents and other income	162.3	136.7
Profit before taxation	58.4	51.6
Taxation	19.1	17.9
Profit attributable to ordinary shareholders	39.2	33.2
Earnings per ordinary share	16.3p	15.6p
Net dividends per share	11.5p	10.5p
Net assets per share diluted	440p	415p

"The outlook is encouraging for a further increase in profits this year"

The UK development programme, currently in excess of £500m, has been expanded considerably.

Our policy is to develop properties and expand our investments, worth £1 billion in the UK, with our own corporate finances.

We intend to increase the scale of our trading activities over the next few years when suitable opportunities occur.

The prospects for expansion in Australia are greatly improved.

In Europe our properties continue to be substantially fully let.

To: The Secretary, MEPC plc, Brook House, 113 Park Lane, London W1Y 4AY.
Please send me a copy of the 1986 Annual Report which will be available from 16th December, 1986.

Name _____

Address _____

Postcode _____

UK COMPANY NEWS

IMPROVED MARGINS BOOST MIDWAY PROFITS TO £82M

Courtaulds beats City expectations

Courtaulds, the textiles and chemicals group which has just embarked on a £28m bid for Fothergill and Harvey, produced pre-tax profits up 36 per cent to £82m, for the six months ended September 30 1986.

The figures outstripped market expectations by a comfortable £8m to £10m and the group's shares closed 8p higher at 325p.

The group's bid last week for Fothergill, a Lancashire-based advanced materials processor and electrical insulation materials manufacturer, was immediately rejected.

Earnings per share increased by 26.5 per cent to 15.87p and the net interim dividend rose by 37 per cent to 2.4p over ordinary share from 1.75p.

Sir Christopher Hogg, chairman, said the group was continuing to improve its

efficiencies and the quality of its sales mix.

"Operating margins improved from 5.9 per cent in the first half of last year to 7.6 per cent this year. Capital expenditure is continuing at twice the level of depreciation and the balance sheet remains strong."

"With these results, and recently announced changes in board structure, we are well positioned to pursue our plans for the development of the group."

Courtaulds' increase in operating profits was roughly equal at home and abroad, with a £44.6m (£83.9m) total for the UK and £38.9m (£28.6m) overseas.

There was a 5.2m increase in the overseas tax charge, which raised the group's overall tax rate to 22.9 per cent from 18.7 per cent. UK profits continued to be sheltered by pre-

vious year's unused ACT relief.

The resulting profit after tax was up by 29 per cent to £63.2m (£49m). Minority interests took £1.9m (£1.5m) and extraordinary items, including realisation results, £3.4m (£500,000).

Chemical and industrial products raised operating profits to £35.7m from £21.7m, with lower oil prices aiding fibre production and firmer pulp prices assisting the woodpulp division.

Polymer was adversely affected by reduction in the off-shore business while a recovery in Cellophane and polypropylene films boosted packaging.

Textiles stood at £24.2m (£22.3m) thanks to improved efficiency, better production performance and the benefit of paint.

If overseas results had been translated at last year's exchange rates, turnover would have been lower by £27.5m, and operating profit lower by £4.1m, principally in fibres,



Sir Christopher Hogg: pursuing plans for development

Kwik Save advances to £42.2m

BY ALICE RAWSTHORN

Kwik Save, a discount food retailing group, yesterday reported a 17.4 per cent increase in pre-tax profits of £42.2m for its last financial year, despite a slight slowdown in sales in the second half.

The second half slowdown affected the pace of growth in turnover which rose by 9.7 per cent to £794.8m (£724.8m) in the year to August 30. Although this rate of growth rises to 11.8 per cent if adjusted to accommodate the 53 weeks rather than 52 weeks of trading in the previous year.

Margins rose healthily thanks to the expansion of higher margin areas such as the Arctic Freezer Centres and the trend away from canned towards fresh foods in the Kwik Save stores. Trading margins rose to 4.06 per cent (3.75 per cent) and net margins to 5.32 per cent (4.97 per cent). Earnings per share rose to 17.63p (13.86p) and the company proposes a final dividend of 2.2p (3.8p).

Kwik Save engaged in a hefty capital expenditure programme during the year investing £23m (£21.6m) in new store openings and refurbishments. It acquired the Tates chain of stores from Northern Foods, which made negligible contribution in the three weeks for which it was consolidated but is expected to produce £250,000 so in profits this year and to increase thereafter.

£1.5m in freehold reversion.

There are now 460 Kwik Save units, 50 Arctic Stores and 113 Best of Cellars. An additional 44 Kwik Saves, 29 Arctics and 55 Best of Cellars were opened. According to the chairman and chief executive, Mr Ian Howe, the company expects to open more than 75 new stores and to refurbish more than 60 existing units in the current financial year. This should cost around £2.5m.

Mr Howe says that the pace of sales in the opening weeks of the current year has been relatively sluggish, as it was in the second half last year. Nonetheless, he is confident that pre-Christmas sales may improve Kwik Save's prospects.

Comment

It has taken some time for Kwik Save's cheap but not necessarily cheerful brand of

BOARD MEETINGS

The following companies have notified directors' meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not given. The dividends mentioned are interim or final and the subdivisions shown below are based mainly on last year's timetable.

INTERIM

Intertec: Anglo American Corporation, A. F. Bulfin, Burnetts and Hallamshire, Caless Capel and Leonard, Dawson International, Matthew Hall, International Leisure, Leopold Judd, Starting Fund, Mercury International,

Milward Brown, Murray Technology Investment, Selswick, Final: British Empire Securities and General Trust, Chrysile, Goring Kerr, North British Steel, Scottish Investment Trust, TACIC.

FUTURE DATES

Interim:— Dec 4

General Electric— Dec 12

Scottish & Southern— Dec 10

Finals— Asociated Paper Industries— Dec 10

Brown (Matthew)— Dec 11

British Milling Industries— Dec 11

Gullane— Dec 10

This announcement appears as a matter of record only.

French bank plans no hostile bids

By Charlie Batchelor

Dammel-Leble, the French investment bank, announced yesterday that it did not intend to present a proposal to launch hostile takeovers bids for Scottish & Mercantile Investment Trust and Ocean Wilsons (Holdings). However, it said it would still try to get the boards of the two companies to consider recommended offers.

Earlier this month, Ifincorp, managing director, said yesterday that Earl, a small corporate finance house, announced it had made approaches to the two UK companies on behalf of Dammel but said these had been rebuffed.

Ifincorp suggested yesterday that shareholders of Ocean and Scottish & Mercantile might exert pressure on their boards to hold talks.

Shareholders who now feel deprived of the opportunity to decide for themselves on the suitability of Dammel's proposed offers may wish to encourage their boards to initiate discussions as soon as possible.

Dammel said it was surprised that "formal, friendly approaches made in good faith" could be ignored without any attempt being made to discover whether the terms might be in the interest of shareholders.

Ocean's shares fell 2p to 78p yesterday while Scottish & Mercantile also eased 2p to 96p.

Stone Intl heads for £2m loss in first half

By Mike Smith

Stone International, the systems engineer, which emerged from the failed textiles manufacturing group Stone-Platt International, yesterday told shareholders the company was heading for its first half year of losses since joining the stock market two years ago.

It blamed its problems on the need for a major contract to be reworked, reduced orders in the UK boiler business, a six-week strike at a US subsidiary and a major increase in product liability insurance cover.

For the six months to November 30, directors expect pre-tax losses to amount to about £2m, against profits of £3.02m in the corresponding period of last year. They predict at least £3m profits for the full year, against £8.09m in 1985 and £7.34m in 1984.

The statement, which follows a confident forecast and an increase in the dividend when last year's results were announced in August, led shares in the company to fall 1p to 111p.

Stone, a world leader in the supply of air conditioning, lighting and heating equipment for trains and rapid transit systems, was acquired from its shareholders in 1982 after the failure of Stone-Platt. When it came to the full market at the end of 1984, the shares, at 125p, were 19 times oversubscribed.

Mr Robin Taverner, managing director, said yesterday that Earl, a small corporate finance house, announced it had made approaches to the two UK companies on behalf of Dammel but said these had been rebuffed.

A large order had been subject to expensive rectification and this had caused disruption to production processes in both the UK and the US factories. "The problems had now been resolved," he said.

Mr Taverner said the UK boiler business had suffered reduced orders because of the downturn in oil prices. In the second half the division's performance would improve.

Stone Johnston, a boiler manufacturer based in Michigan, had been expected to return to profit until it was hit by a six-week strike in August and September. First-half losses are now likely to be around £500,000.

In common with other manufacturers Stone International has also had to pay more for product liability insurance cover, particularly in the US.

The directors expect to declare an unchanged interim dividend of 1.61p per share when interim results are published in January. Total distribution for the year is likely to be maintained, they say.

DIVIDENDS ANNOUNCED

	Current payment	Corre-	Total
	payment	spending	for last
	div.	year	year
Bassetts Foods	.int 1.85	Feb 2 1.78	6.82
Continuous Stat	.int 7.05	Feb 2 0.45	0.9
Courtaulds	.int 2.4	Jan 12 1.75	6.5
Govett Atlantic	.int 1.9	Jan 23 1.7	2.5
Kwik Save	.int 4.2	Jan 14 3.4	4.8
Magnet Southern	.int 2.2	Feb 27 2	6.5
MEPC	.int 8.5	—	10.5
N. American Tst	.int 4	Jan 28 4	5.4
Pacific Invest	.int 7.1	—	7.5
TR Properties Inv	.int 0.53	—	0.53
Profit for year	1,451,167	1,799,966	1896 1985
Earnings per share	15.26p	16.14p	
Net Dividends per share	12.00p	11.50p	
Net Assets per share	277.49p	263.75p	

Extracts from the Chairman's Review:

"As part of its future development policy, it is the intention of your Board to invest in a wider range of types of property, and involve a longer term development programme with the option of either retaining or disposing of developments after completion."

"I am confident that the future looks very encouraging, and I expect next year's profits to show an increase."

Bergen Bank A/S

(Incorporated in the Kingdom of Norway with limited liability)

U.S.\$75,000,000

Floating Rate Notes Due 1997

Notice is hereby given to the holders of the above-mentioned Notes (the "Notes") of Bergen Bank A/S (the "Bank") that, in accordance with the terms of Condition 2 of the Terms and Conditions of the Notes, the Bank has determined that, in the event of the distribution of assets of the Bank upon any winding-up, liquidation or reorganisation of the Bank, the claims of Noteholders and Couponholders will be subordinated and subject in right of payment to the prior payment of claims of depositors and all other creditors of the Bank, other than subordinated creditors, and that, in accordance with such Condition, the Notes will rank pari passu with any other subordinated indebtedness of the Bank then outstanding.

November 27, 1986, London

By Citibank, N.A. (CSSI Dept.)

Hollis increases cash offer for AE to 280p

BY DAVID GOODHART

MR ROBERT Maxwell's Hollis has confirmed that it will increase the cash alternative in its agreed offer for engineering group AE from 260p to 280p following "soundings" amongst AE shareholders.

Hollis said last week that it would make such an increase if a "substantial percentage" of AE shareholders expressed an interest. The Hollis offer faces competition from Turner & Hams which holds just under 50 per cent of AE.

A close contest for control is now expected which will probably hang on shareholders' estimation of the longer-term value of T&H shares. Few AT shareholders are expected to accept the Hollis offer and, indeed, T&N's advisers pointed to the fact that only the Hollis cash offer has been recommended by AE and its advisers.

However, AE's advisers said it was not true—as claimed by T&N—that AT directors had undertaken only to accept the

Hollis cash.

Mr Bay Green of Kleinwort Benson said the dif-

ferents' options remained open.

To accept either shares or cash, AT will become the largest part of the engineering division of Hollis if its bid is successful.

The AE management hopes to use the greater resources then potentially at its disposal to launch its own takeover initiative.

Both the T&N and the Hollis

bids are final although Hollis

reserves the right to increase

again if a new bid is made.

AE yesterday confirmed its previous

profit forecast of £28m. Its share

price rose 5p to 183p.

Double approach to Wyndham

By CLARE PEARSON

JS QUOTED

JS Pathology,

the pathology laboratory,

announced yesterday that it was acquiring the trading business of Metpath (UK), the private management accounts, and its net tangible assets have a value of £700,000.

JS announced yesterday that it achieved pre-tax profits of £1.5m (£1.15m) on turnover of £24.2m (£2.8m). Earnings per share amount to 7.5p (5.5p) and the interim dividend of 1.5p.

JS Pathology shares, sus-

pended at the company's request

on Monday at 415p, were

restored to trading yesterday

and closed at 415p, valuing the

company at 245p.

Wyndham is continuing to

discuss proposals put forward

to Mr Terry Francis according

to Mr Brian Brownhill, chair-

UK COMPANY NEWS

Magnet & Southerns up 71% to top £20m

AN ADVANCE of 71 per cent in pre-tax profit to £20.7m for the half year ended September 30, 1986 is reported by Magnet & Southerns, manufacturer, merchant and retailer of building products.

But Mr J. T. Duxbury, chairman, said the results were viewed only as a foundation on which to build for the future; management information for the second half showed monthly turnover continuing to rise and margin steadily improving.

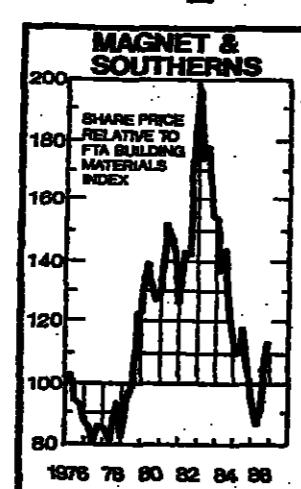
By the end of the current year it was planned to have 170 super-showrooms in operation.

In the half year turnover came to £153.76m (£119.8m), operating profit to £22m (£12.79m) and the pre-tax balance to £20.73m (£11.11m). The market had been looking for some £8m pre-tax.

Mr Duxbury said the record turnover and profit represented tangible evidence of the success brought about by recent policy changes and hard work by all the staff, supported by the not inconsiderable capital investment for the development and refurbishment of the sales outlets.

In the period a further 47 super-showrooms had been opened, making a total of 130 at September 30.

New depreciation rates have been instituted from January 1 as in the past the policy had been excessively conservative in respect of certain categories of



asset. Had the new rate been in force last year the 1985 half-year profit would have been some £60m higher.

After tax £7.24m (£4.95m) earnings worked through 7.49 (4p) per share and the interim dividend is raised to 2.2p (2p) net. The last full year's pre-tax profit was £26m and the dividend total 5.2p.

There was an extraordinary charge of £1.15m (£272,000) net, being the estimated costs, including redundancies and write down of the value of certain assets, of the closure

Bassett £0.8m up at six months

WITH POSITIVE contributions from each subsidiary Bassett Foods, the sugar confectionery group, was able to lift its profits to £18.6m pre-tax over the first 28 weeks of the 1986-87 year.

That compared with a decrease of £10.6m last time and with £1.85m for the whole of the 1985-86 year.

Mr Ben Stokes, the chairman and chief executive, said yesterday that the continuing strategy of tight control of costs had enabled the group to improve profitability despite continued pressure on margins.

The 28 weeks to October 10 saw group sales rise from £37.52m to £41.22m and profits at the trading level by £74.6m to £2.53m.

Interest charges were cut to £46.000 (£515,000) but tax took a little more at £37.000 (£563,000) and left net profits at £1.43m, against a previous £702,000.

Earnings per share were then doubled to 10.52p (5.15p) and the interim dividend is being lifted from 1.78p to 1.85p, an increase of almost 10 per cent.

Mr Stokes noted that the enthusiasm with which the respective management teams

had brought into operation the new organisation structure had been encouraging and added that the directors were now anticipating further significant business in overseas markets.

He summed up: "I the UK the post - Christmas trading period has fluctuated significantly over the past few years. We believe, however, that our new structure gives us better opportunities to limit the effects of any adverse trading conditions which may prevail during the final quarter."

Profits for the opening six months of the 1985-86 year fell by 26.40m following a six-week strike at the Pontefract and Sheffield factories during August and September.

• comment

Bassett's first-half progress is more apparent than real. Last time's figures were depressed by strike costs, a £200,000 downturn at the Dutch operation as new plant came in, and launch expenses of a less than successful new mint. Add back those factors, allow for the contribution — perhaps £200,000 from Anglo-Bellamy acquired a year ago, and any

Lanca moves into house plant distribution

By Charlie Hatchelor

of the Widnes administrative office of Southerns-Evans. It was thought that would be recovered in not more than 12 months through savings made and productivity increases.

• comment

When Tom Duxbury took over the reins at Magnet & Southerns in March 1985 profits initially fell. The company's sales output clung on to the traditional trade orientation of business and the rationalisation costs outweighed what few gains there were. Faced with this Magnet and Duxbury committed what the traditional joinery men considered commercial suicide — they decided to sell at the trade rate to all customers. The outraged builders' merchants hit back: they ditched Magnet's goods and profits suffered again. So followed the accelerated conversion programme of Magnet's own showrooms. It is the combination of the supershowrooms with the pricing policy that has finally enabled the company to make what looks like its great leap forward. Forecasts for 1987 have been virtually doubled to £45m and those looking ahead to 1987-88 are expecting £70m pre-tax as the impact of the next 100 store conversions feeds quickly through. The shares at 24p are up 26p 2.2p (2p) net. The last full year's pre-tax profit was £26m and the dividend total 5.2p.

Clarke made a pre-tax profit of £274,000, including £30,000 of dealing profits, on turnover of £5.67m in the year ended June 1986.

The Clarke deal will double

Lanca's turnover and forms part

of a plan by Lanca to broaden

its distribution activities. It is

already negotiating a further

acquisition which would take it

into another product area.

"Once you are established with the major retailing groups that gives you the ability to go out and find other ranges of products to distribute to them," said Mr Andrew Greystoke, chairman of City and Westminster Financial, which bought a 29.9 per cent stake in Lanca last June.

Lanca will make an initial

payment for Clarke of 1.5m of

its own shares and £550,000 in

cash to be raised by a vendor

placing. It will pay up to a

further £1.5m if Clarke's profits

reach £500,000 in 1987 or 1988.

Clarke's current shareholders

are Mr John Newman, formerly of Hanson Trust, and Mr Nick Shipp. The two men, both accountants, have revitalised a number of industrial companies through their holding company, Newship Group.

Newship will emerge from

this deal with a stake of about

11.5 per cent in Lanca. Last

month Lanca announced pre-tax

profits of £193,000 on turnover

of £2.57m in the first half of

1986.

He summed up: "I the UK

the post - Christmas trading

period has fluctuated significantly over the past few years.

We believe, however, that our new structure gives us better opportunities to limit the effects of any adverse trading conditions which may prevail during the final quarter."

Improving trend at Radio City

Despite the inclusion of redundancy costs amounting to £30,000, Radio City (Sound of Merseyside) was able to cut its losses for the 1985-86 year by £36,000 to £94,000 at the operating level.

The directors said yesterday that the radio station had returned to profit in the second half and was showing a substantial improvement over the comparable six months of the previous year.

The year to September 30, 1986 saw turnover fall from £2.84m to £2.41m.

There were extraordinary provisions of £40,900.

Negotiations are continuing for the sale of both the Bead City exhibition and the practices.

The company's shares are traded on the USM. Losses for the past year per ordinary and "A" ordinary were £0.00 and £0.00 respectively.

GOVERNATLANTIC Investment Trust: Final dividend 1.8p, making 3p (2.8p) for year to October 31, 1986. Net asset value per ordinary — taking prior charges at market value of 184p (183.1p).

J.P. Morgan & Co. Incorporated

DM 400,000,000

Floating Rate Subordinated Notes of 1985/1995

- Stock Index No. 476966

In accordance with § 2 (9) of the Terms and Conditions of the Notes, note is hereby given that the rate of interest has been fixed at 5.25% p.a. from Interest Period 27th November, 1986 to 27th February, 1987 (32 days). Interest accrued for this Interest Period and payable on 27th February, 1987 will amount to DM 127.28 per DM 10,000 Note and DM 3,194.4 per DM 250,000 Note.

November 1986

Interest Determination Bank:
MORGAN GUARANTY GMBH,
Frankfurt am Main



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BOSTON FINANCIAL COMPANY LIMITED
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NEW ISSUE

This announcement appears as a matter of record only.

November, 1986

Bergen Bank A/S

(Incorporated in the Kingdom of Norway with Limited Liability)

Yen 10,000,000,000/U.S.\$63,155,400
8 per cent. Dual Currency Yen/U.S. Dollar Notes Due 1993

Issue Price 105 1/4 per cent.

Daiwa Europe Limited

Bankers Trust International Limited · Mitsui Trust International Limited

What's stopping your trader from getting the best deal?

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The Excell Pocketphone measures a mere 7" x 3" x 1". And with a Mains Charger and Rapid In-Car Charger available, the Pocketphone will keep you in contact, wherever you go. The state-of-the-art Pocketphone is also software based, which means it can easily adapt to new technology. So unlike others, it won't be out of date in next-to-no-time.

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Cranfield

CRANFIELD INSTITUTE OF TECHNOLOGY

Summary Report for 1986

(1985)

Students on degree courses **2200** (1800)
(mostly postgraduate)Students on short courses **8300** (7300)Total income **£ 52M** (£ 44M)
Educational income **£ 28M** (£ 25M)
R & D income **£ 20M** (£ 16M)

Advanced teaching and research — in key areas of science, technology and management — now conducted on three campuses in Britain: Cranfield, Shrivenham and Silsoe. Other teaching activities are conducted across Europe and in Malaysia.

Cranfield Research and Developments Ltd, a wholly owned company devoted to the exploitation of science and technology achieved a turnover for 1985-1986 of £5M (£3M).

Major New Developments in 1986

Two major centres developed jointly with industry:

CIM Institute — to promote leading edge advances in Computer Integrated Manufacturing

IT Institute — for advanced teaching and research over a wide range of applications of Information Technology

A 300-acre expansion of Silsoe College, to provide for future developments in agricultural engineering and food production.

Review and Course Guide available from Corporate Information Services, Cranfield Institute of Technology, Cranfield, Bedford MK43 0AL, England.

UK COMPANY NEWS

Hobson's choice leads to new diversification policy

BY CLAY HARRIS

Hobson faced up to its

eponymous choice yesterday. The company said that continuing losses arising from its aluminium die-making process left it no alternative but to diversify by buying African trader Bannacount Exports in a rights issue and capital restructuring in July. Development of the die-making process was not sufficiently advanced to continue to depend on it as the only source of potential earnings.

The purchase of Bannacount would significantly strengthen Hobson's financial and trading positions. Bannacount made pre-tax profits of £131,000 on sales of £35.6m in the year to March and forecasts profits of £700,000 for the current year. It had cash resources of £273,000 at September 30.

Essex-based Bannacount is a commodity trader and exporter of medicated toiletries to west

and central Africa. Mr Terence Plummer, its chairman, will join the Hobson board.

The accounting firm of Mr Stanley Sharp, Hobson's controlling shareholder since July, formerly acted as auditors for Bannacount.

Bannacount will retain 4.2m of the 6,572,976 new shares to be issued by Hobson to pay for the acquisition, giving it 12.9 per cent of the enlarged share capital.

The other shares have been placed at 36p by Brown Shipley but will be offered to shareholders on the basis of about one for every 11 shares held.

Mr Sharp's investment vehicle, Hawkknott, has applied for its full entitlement. It owns a 44.1 per cent stake at present. Hobson shares were suspended yesterday at xx, xx.

BP seeks share listing in Tokyo

By Lucy Kellaway

British Petroleum, yesterday announced plans to get a listing for its shares in Tokyo, which will make it one of the most widely quoted companies in the world. BP shares are already listed in the US, Canada, Holland, Germany, France and Switzerland, as well as in London.

BP will join a growing band of UK companies seeking listings in Japan, led by Cable and Wireless, which got a quotation in April this year.

Mr David Simon, a managing director of BP, said yesterday that the decision was in line with BP's stated aim of broadening its shareholder base around the world, and would strengthen the company's business and financial ties with Japan.

"The Tokyo Stock Exchange is second in size only to New York and we see Japan as an increasingly important influence on the world's financial markets," he said.

Brokers to the listing are Nomura Securities and SG Warburg Securities.

Woolworth ADRs

Woolworth confirmed yesterday that it plans to establish a sponsored American Depository Receipt facility in the US.

The ADR, a sponsored "Level 1" facility will trade on the US over-the-counter market and the Bank of New York will act as the depositary. A decision about a full listing on Nasdaq or the New York Stock Exchange will be made in the New Year.

NORTHERN AMERICAN TRUST increased net asset value per 25p share to 503.5p (£39.6p) in the year ended October 31 1986. After-tax revenue £1.37m (£1.88m), and earnings per share 3.95p (5.47p). Final dividend 4p making 5.4p (same).

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. output	Mfg. output	Eng. orders	Retail vol.	Unem. value*	Unemp. vacancys	Vacs.
1985							
2nd qtr.	168.9	164.5	169	114.9	141.4	3,174	167.1
3rd qtr.	168.4	163.7	162	116.1	145.2	3,124	164.4
4th qtr.	168.4	165	165	116.7	177.7	3,122	168.2
1986							
1st qtr.	168.2	162.6	98	112.2	145.4	3,171	168.5
2nd qtr.	168.9	163.5	106	120.9	157.6	3,205	170.8
3rd qtr.	168.6	162.7	106	120.7	157.4	3,185	170.9
March	168.2	162.9	106	116.3	152.1	3,060	170.5
April	168.4	164.1	107	118.5	158.6	3,182	171.1
May	168.5	162.1	107	118.5	149.8	3,182	171.1
June	167.5	163.4	108	121.7	155.4	3,228	164.4
July	168.9	164.5	107	120.9	152.2	3,122	163.2
August	168.5	164.2	108	122.8	155.2	3,119	161.1
September	111.4	165.6	108	122.2	158.7	3,182	168.4
October							

ISSUE NEWS**Capital Radio full listing in new year**

BY RICHARD TONKINS

CAPITAL RADIO, Britain's biggest independent radio station, announced yesterday that it planned to seek a stock market quotation in the first few weeks of next year.

The London station will be the fourth to seek a stock market quotation but the first to go for a full listing. Piccadilly Radio, Radio City (Sound of Merseyside) and Radio Clyde are quoted on the USM.

Capital said a listing for its shares would represent a natural progression in the development of the company and enable its ownership to become more widely spread. It would also give listeners and staff an opportunity to invest in the station.

Its offer for sale will be sponsored by Barclays de Zoete Wedd with Capel-Cure Myers as underwriters, and will give the company a market capitalisation of about £12m.

All the shares being sold will probably come from existing shareholders, the main ones among who are Paul Ramsay Broadcasting, Dominant Investments, Rediffusion Radio, Local News of London, Express Newspapers and Strand Nominees.

Capital first won its London entertainment franchise in 1973 and the franchise was renewed

for eight years in October 1984. In the year to September 1985 it made pre-tax profits of £936,000 on turnover of £17.5m and the figures for the year just ended due out next month are expected to show a similar improvement.

Local radio stations have been blighted in recent years by poor advertising revenues and capital's 1985 profits figure represented a downturn from the previous year's.

However, Capital hopes its size and stature will set it apart from other local radio stations and put it more in the category of a regional television station.

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All the shares being sold will probably come from existing shareholders, the main ones among who are Paul Ramsay Broadcasting, Dominant Investments, Rediffusion Radio, Local News of London, Express Newspapers and Strand Nominees.

In the placing the company will issue 1.7m shares or 38 per cent of its equity at 94p a share. This produced earnings per share of 7.6p and a p/e of 12.4.

The flotation will raise £235,000 after expenses to be invested in the company — the bulk of the shares will be sold by family shareholders. This will be used to reduce borrowings and to provide capital for the development of additional warehousing facilities.

Capital has increased both turnover and pre-tax profits steadily throughout the 1980s, producing profit of £533,000 on turnover of £5.28m in the year to August 31.

In the placing the company will issue 1.7m shares or 38 per cent of its equity at 94p a share. This produced earnings per share of 7.6p and a p/e of 12.4.

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AUTORISED UNIT TRUST & INSURANCES

American Life Insurance Co UK	01-400 7122	Carell Insurance PLC	01-400 5042	Reinsurance GENERALI SpA	01-400 0723	The LAS Group	01-400 0743	Merchant Investors	01-400 0753	Premises Life Assurance Co Ltd	01-400 0772	Royal Heritage Life	01-400 0782	Scottish National Life	01-400 0792
2-4 Alpine Road, Croydon CR6 2LG		57 London, Canterbury		217 Fenchurch St, London EC3M 2DY		10 George St, Edinburgh		Co. Persons	01-400 0763	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
Shares £100	750	Max Fund	240.0	Hanover General Ins Co	01-400 0764	Central Life Assurance		UK Persons	01-400 0764	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
American Acc.	100.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0765	Emerson Ins Co		Proprietary	01-400 0765	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
Dividend Acc.	110.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0766	Emerson Ins Co		Proprietary	01-400 0766	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
For East	110.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0767	Emerson Ins Co		Proprietary	01-400 0767	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
International Growth	110.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0768	Emerson Ins Co		Proprietary	01-400 0768	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
UK Equity Acc.	110.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0769	Emerson Ins Co		Proprietary	01-400 0769	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
Other Acc.	110.0	Max Fund	240.0	Hanover Gen Ins Co	01-400 0770	Emerson Ins Co		Proprietary	01-400 0770	Emerson House, Heygate Estate		100 St Georges Rd, London SW10 9JL		Southgate, London SE21	
Other units price available															
Baltic Assurance Fund															
25 Clifford St, London EC4N 7TV															
Managed Income	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Other units price available															
Barclays Life Assur. Co Ltd															
250 Finsbury Pav., London EC2M 7EP															
De Capital Fund	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Family Acc.	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
International Growth	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Money Acc.	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Preserve Range	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Retirement Acc.	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Managed Acc.	110.0	Max Fund	240.0	Credit & Commerce Life Ass. Ltd	01-740 7070	The LAS Group		Merchant Investors	01-400 0771	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Other units price available															
Black Horse Life Ass. Co Ltd															
34a High St, Chesham															
Black Horse Man. P.L.															
Investment Fund	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Equity Acc.	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
International Growth	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Money Acc.	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
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Retirement Acc.	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Managed Acc.	110.0	Max Fund	240.0	Black Horse Inc.	01-740 7071	The LAS Group		Merchant Investors	01-400 0772	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
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100 Finsbury Pav., London EC2M 7ET															
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100 Finsbury Pav., London EC2M 7ET															
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International Growth	110.0	Max Fund	240.0	Blackstone Fund	01-400 0774	The LAS Group		Merchant Investors	01-400 0774	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
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Retirement Acc.	110.0	Max Fund	240.0	Blackstone Fund	01-400 0774	The LAS Group		Merchant Investors	01-400 0774	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Managed Acc.	110.0	Max Fund	240.0	Blackstone Fund	01-400 0774	The LAS Group		Merchant Investors	01-400 0774	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Other units price available															
Black Sheep Life Ass. Co Ltd															
34a High St, Chesham															
Black Sheep Man. P.L.															
Investment Fund	110.0	Max Fund	240.0	Black Sheep Man. P.L.	01-400 0775	The LAS Group		Merchant Investors	01-400 0775	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
Family Acc.	110.0	Max Fund	240.0	Black Sheep Man. P.L.	01-400 0775	The LAS Group		Merchant Investors	01-400 0775	Premises Life Assurance Co Ltd		Royal Heritage Life		Scottish National Life	
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Financial Times Thursday November 27 1986

INSURANCE, OVERSEAS & MONEY FUNDS

COMMODITIES and AGRICULTURE

Freight futures exchange suspends tanker contract

BY ANDREW GOWERS

LONDON'S LOSS-making freight futures market is to suspend trading in tanker futures, its second contract based on a freight rate index, following an apathetic response from the oil and shipping industries.

The decision to phase out the contract when the December position expires on the 19th of next month was confirmed yesterday by the Baltic International Freight Futures Exchange (Biffex). All subsequent trading months were dropped yesterday.

The tanker futures contract has attracted only sporadic trading interest since it was launched last February, with daily turnover mostly ranging between 15 and 40 lots. This week, the contract has traded one lot.

The decision to scrap it is a

setback for the fledgling freight futures market, and for London as a commodity futures trading centre. Several other markets, including the International Petroleum Exchange and the London Metal Futures Exchange, have had tremendous difficulty in getting new contracts off the ground in recent years.

Exchange executives and traders yesterday blamed the oil and tanker industries for their unwillingness to experiment with the new contract.

However, the contract has also suffered from the volatile nature of the world oil market since its launch. "The trade did not want to hedge its position in the futures market, in part because of the changing structure of the oil market,"

said Mr Stephen Carter, Biffex chief executive.

Biffex decided to scrap the contract for two reasons: because its failure was eroding confidence in the exchange's other contract, in dry cargo futures; and because it costs sizeable sums of money to put together the tanker index on which the futures contract is based.

Interest in the exchange's dry cargo futures contract, by contrast, is building up, with activity up by a third from its level six months ago and now averaging about 200 lots a day. Mr Paul Vogt, Biffex chairman, said it was still losing money, for the exchange's 30 floor members and 20 ordinary members, but he expected a balanced budget next year.

The Commission move once again highlights the inherent conflict between the EEC's Common Agricultural Policy (CAP) and aspects of the Community's external trading relationships.

Manioc and sweet potatoes are used mainly in Europe as feedstuffs for pigs, and as such displace other animal feeds, notably cereals. The French in particular have long campaigned against imports of such substitutes (including American soya), on which they consider preferential terms, and will be far from happy at the latest proposal. The level of manioc imports is just 6 per cent, while sweet potato imports are not taxed at all.

The Chinese, on the other hand, had a \$2.5m deficit on trade with the EEC during 1985 and specifically asked Mr Jacques Delors, President of the European Commission, for an increase in the manioc quota as one means of redressing the balance.

Thailand is by far the biggest EEC supplier of manioc with a quota of 5.25m tonnes, while Indonesia and Brazil are allowed to export respectively 825,000 tonnes and 145,500 tonnes to Europe.

Based on an average price of Ecu 150 per tonne, the arrangement (if approved by EEC Ministers) would be worth around Ecu 150m to China.

The new proposals would make two important changes. First they would tidy up the pricing used for internal transactions by introducing a fixed "market price" which will be the same for all companies and will be based on an average of actual deals struck over a six-week period.

The second change concerns the pricing of arm's length transactions. In most cases a company will no longer be taxed according to the actual prices at which the deals were done. Instead, if the prices of actual transactions presented for any given month are on average lower than the Revenue's "market price" then the Revenue will simply apply its own market price. (Presumably, however, if the oil company's average is higher, then no change will be made, meaning that it loses out either way.)

The possibility that a company's reported trades might systematically be lower than average prices arises because the cargoes are sold many times over. If, for example, a producer has two cargoes to sell, but has entered into half a dozen paper sales, it can simply choose to deliver the two con-

tracts with the lowest prices and close out the others.

The more volatile the oil price the greater the advantages of such a system. Indeed, over the past six months when monthly fluctuations have been quite as great as £30m, tax-free producers on average have been able to avoid a huge loss in potential tax revenue must have resulted. So the Inland Revenue, which has hitherto permitted "tax spinning" has finally been forced to take action.

There is a kind of irony in the new proposals, however. The industry is clamouring for a reduction in PRT, and the Government reacts by closing the loopholes in the present system.

The Government has invited the industry to comment on the proposals, and early indications suggest that its comments will not be particularly favourable. Because the rules only apply for the time being at least, to Brent and not to other grades of crude, they seem to discriminate against Shell and Esso, the operators of the Brent field. BP, which operates the Firths, the other giant North Sea producer, is allowed to go on as before. Shell is already grumbling at the unfairness of the proposals.

The application of the rules, and now the definition of prices may also cause a host of difficulties. "These rules will certainly worry oil companies. They will make implementation of PRT open to challenge and inequity. The market is not sufficiently transparent to make the idea of an average price work," argues Mr Robert Mabro of the Oxford Institute for Energy Studies.

China may get bigger EEC tapioca quota

By Tim Dickson in Brussels

LONDON COCOA futures prices continued their recent gradual decline yesterday with nearby positions ending close to three month lows. Daily movements have remained modest but falls have outnumbered rises by seven to two over the last nine trading days, and the net settlement has been \$71.50 decline. The March position dipped to \$1,450 a tonne yesterday before rallying in response to the New York market's early strength, to end only 52 down on the day at \$1,461.50 a tonne. But dealers said underlying fundamental and technical factors remained bearish. On the coffee futures market the prompt November position fell \$10.50 to \$2,195 a tonne, but that only capped out Tuesday's gain, which reflected short-covering against the expiry of that position tomorrow. Other coffee futures positions drifted lower in the afternoon with the January quotation closing \$16.50 down to \$2,102.

On the London Metal Exchange the cash lead price gained \$1 to £23.00 a tonne, recouping the fall caused by a sudden shake-out on Tuesday.

LME prices supplied by Amalgamated Metal Trading.

LONDON MARKETS

ALUMINIUM

Official closing (am): Cash 109.4-5

3 months 109.4-5 (ago 1/2)

6 months 109.4-5 (ago 1/2)

9 months 109.4-5 (ago 1/2)

12 months 109.4-5 (ago 1/2)

18 months 109.4-5 (ago 1/2)

24 months 109.4-5 (ago 1/2)

30 months 109.4-5 (ago 1/2)

36 months 109.4-5 (ago 1/2)

48 months 109.4-5 (ago 1/2)

60 months 109.4-5 (ago 1/2)

72 months 109.4-5 (ago 1/2)

96 months 109.4-5 (ago 1/2)

120 months 109.4-5 (ago 1/2)

180 months 109.4-5 (ago 1/2)

240 months 109.4-5 (ago 1/2)

300 months 109.4-5 (ago 1/2)

360 months 109.4-5 (ago 1/2)

420 months 109.4-5 (ago 1/2)

480 months 109.4-5 (ago 1/2)

540 months 109.4-5 (ago 1/2)

600 months 109.4-5 (ago 1/2)

660 months 109.4-5 (ago 1/2)

720 months 109.4-5 (ago 1/2)

780 months 109.4-5 (ago 1/2)

840 months 109.4-5 (ago 1/2)

900 months 109.4-5 (ago 1/2)

960 months 109.4-5 (ago 1/2)

1020 months 109.4-5 (ago 1/2)

1080 months 109.4-5 (ago 1/2)

1140 months 109.4-5 (ago 1/2)

1200 months 109.4-5 (ago 1/2)

1260 months 109.4-5 (ago 1/2)

1320 months 109.4-5 (ago 1/2)

1380 months 109.4-5 (ago 1/2)

1440 months 109.4-5 (ago 1/2)

1500 months 109.4-5 (ago 1/2)

1560 months 109.4-5 (ago 1/2)

1620 months 109.4-5 (ago 1/2)

1680 months 109.4-5 (ago 1/2)

1740 months 109.4-5 (ago 1/2)

1800 months 109.4-5 (ago 1/2)

1860 months 109.4-5 (ago 1/2)

1920 months 109.4-5 (ago 1/2)

1980 months 109.4-5 (ago 1/2)

2040 months 109.4-5 (ago 1/2)

2100 months 109.4-5 (ago 1/2)

2160 months 109.4-5 (ago 1/2)

2220 months 109.4-5 (ago 1/2)

2280 months 109.4-5 (ago 1/2)

2340 months 109.4-5 (ago 1/2)

2400 months 109.4-5 (ago 1/2)

2460 months 109.4-5 (ago 1/2)

2520 months 109.4-5 (ago 1/2)

2580 months 109.4-5 (ago 1/2)

2640 months 109.4-5 (ago 1/2)

2700 months 109.4-5 (ago 1/2)

2760 months 109.4-5 (ago 1/2)

2820 months 109.4-5 (ago 1/2)

2880 months 109.4-5 (ago 1/2)

2940 months 109.4-5 (ago 1/2)

3000 months 109.4-5 (ago 1/2)

3060 months 109.4-5 (ago 1/2)

3120 months 109.4-5 (ago 1/2)

3180 months 109.4-5 (ago 1/2)

3240 months 109.4-5 (ago 1/2)

3300 months 109.4-5 (ago 1/2)

3360 months 109.4-5 (ago 1/2)

3420 months 109.4-5 (ago 1/2)

3480 months 109.4-5 (ago 1/2)

3540 months 109.4-5 (ago 1/2)

3600 months 109.4-5 (ago 1/2)

3660 months 109.4-5 (ago 1/2)

3720 months 109.4-5 (ago 1/2)

3780 months 109.4-5 (ago 1/2)

3840 months 109.4-5 (ago 1/2)

3900 months 109.4-5 (ago 1/2)

3960 months 109.4-5 (ago 1/2)

4020 months 109.4-5 (ago 1/2)

4080 months 109.4-5 (ago 1/2)

4140 months 109.4-5 (ago 1/2)

4200 months 109.4-5 (ago 1/2)

4260 months 109.4-5 (ago 1/2)

4320 months 109.4-5 (ago 1/2)

4380 months 109.4-5 (ago 1/2)

4440 months 109.4-5 (ago 1/2)

4500 months 109.4-5 (ago 1/2)

4560 months 109.4-5 (ago 1/2)

4620 months 109.4-5 (ago 1/2)

4680 months 109.4-5 (ago 1/2)

4740 months 109.4-5 (ago 1/2)

4800 months 109.4-5 (ago 1/2)

4860 months 109.4-5 (ago 1/2)

4920 months 109.4-5 (ago 1/2)

4980 months 109.4-5 (ago 1/2)

5040 months 109.4-5 (ago 1/2)

5100 months 109.4-5 (ago 1/2)

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Trade figures have no impact

THE DOLLAR had a mixed day, however, against the yen, holding steady against the Deutsche mark, but losing ground to the D-mark, sterling and most other European currencies. President Ronald Reagan's problems over Iranian arms sales tended to undermine confidence in the dollar, while the US trade figures proved inconclusive as far as the market was concerned. The market was concerned, though, that was thin ahead of today's Thanksgiving holiday in the US.

The October US trade deficit narrowed to \$12.5bn, and was lower than most forecasts, but the September deficit was revised up to \$14.74bn, from \$12.56bn, and the impact on the dollars was muted.

The dollar fell to DM 1.8885 and to FF 6.52 from FF 6.5275, but was unchanged at SF 1.6385 and rose to Yen 162.55 from Yen 161.55.

On Friday England figures the dollar would fall to 110.5 from 110.6, sterling's trading range against the dollar in 1986 was 1.57-1.58. October average 1.5778. Exchange rate index rose 0.2 to 62.82, compared with 75.5 six months ago.

Sterling was generally firm throughout, rising above \$1.43, and also improving against other major currencies. An escalation in the Gulf War, and an Iranian missile attack on an oil rig, an air raid by Iraq on an Iranian oil refinery, and another air strike on an oil platform belonging to the United Arab Emirates, led to a rise in North Sea oil prices. The pound benefited from higher oil prices, gaining 95 points to \$1.6315-1.6325 and rising to DM 2.85 from DM 2.8350, to SF 3.2750 from SF 3.2650, and to Yen 233.25 from FF 232.50.

Changes are for Eco, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

\$ IN NEW YORK

	Nov 26	Latest	Previous Close
A Spot	1.4295-1.4300	1.4260-1.4270	
1 month	1.56-1.53 vs	1.63-1.62 vs	
3 months	1.79-1.74 vs	1.81-1.78 vs	
12 months	6.35-6.23 vs	6.60-6.70 vs	

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Nov. 25	Previous
8.30 am	67.9	67.8
9.00 am	68.0	67.8
10.00 am	68.0	67.9
11.00 am	68.0	67.9
1.00 pm	68.0	67.9
2.00 pm	68.0	67.8
4.00 pm	68.2	67.9

	Nov. 26	Day's spread	Close	One month	% p.a.	Three months	% p.a.
US	1.4245-1.4340	1.4315-1.4325	0.63-0.60 vs	5.15	1.82-1.77 vs	5.01	
Canada	1.9754-1.9864	1.9815-1.9825	0.49-0.46 vs	2.49	1.41-1.36 vs	2.69	
UK	1.2075-1.2125	1.2105-1.2115	0.35-0.32 vs	4.55	1.55-1.52 vs	5.36	
Belgium	5.75-5.75	5.75-5.75	0.55-0.55 vs	4.05	1.55-1.52 vs	5.36	
Denmark	1.1705-1.1755	1.1735-1.1745	1.15-1.15 vs	1.05	1.15-1.12 vs	0.51	
Ireland	1.0795-1.0845	1.0845-1.0875	0.35-0.30 vs	4.87	1.75-1.70 vs	5.34	
W. Germany	2.2574-2.2624	2.2644-2.2674	2.04-2.03 vs	5.38	4.45-4.40 vs	6.32	
Portugal	1.9125-1.9135	1.9135-1.9145	0.35-0.32 vs	2.05	2.00-2.00 vs	5.19	
Spain	1.9125-1.9135	1.9135-1.9145	0.35-0.32 vs	1.95	2.00-2.00 vs	5.19	
Italy	1.982-1.9874	1.9874-1.9924	1.00-1.00 vs	2.00	2.00-2.00 vs	5.19	
Norway	10.7615-10.8024	10.7815-10.7974	4.86-4.86 vs	4.86	10.14-11.14 vs	4.10	
Sweden	1.3845-1.3855	1.3855-1.3865	2.24-2.24 vs	2.57	6.45-6.45 vs	2.81	
Austria	1.9125-1.9135	1.9135-1.9145	0.35-0.32 vs	1.95	2.00-2.00 vs	5.19	
Switzerland	2.35-2.36	2.35-2.36	0.35-0.32 vs	1.95	2.00-2.00 vs	5.37	
Belgian Franc	1.00-1.00	1.00-1.00	0.35-0.32 vs	0.95	2.00-2.00 vs	5.37	
French Franc	1.00-1.00	1.00-1.00	0.35-0.32 vs	0.95	2.00-2.00 vs	5.37	
Japanese Yen	1.10-1.10	1.10-1.10	0.35-0.32 vs	1.05	2.00-2.00 vs	5.37	
Norway Krone	8.00-8.00	8.00-8.00	0.35-0.32 vs	7.05	2.00-2.00 vs	5.37	
Belgian rate for convertible francs	59.62-59.70	59.62-59.70	0.35-0.32 vs				
Swiss Franc	1.35-1.36	1.35-1.36	0.35-0.32 vs				
Greek Drachma	4.00-4.00	4.00-4.00	0.35-0.32 vs				
Irish Punt	205-205	205-205	0.35-0.32 vs				
* CS/SDR rate for Nov. 25 1.66275							
CS/SDR rate for Nov. 25							

CURRENCY RATES

* CS/SDR rate for Nov. 25 1.66275

CS/SDR rate for Nov. 25

CS/SD

Financial Times Thursday November 27 1986

INDUSTRIALS—Continued

LONDON STOCK EXCHANGE

Portfolio switch boosts blue chip equities while Government bonds trade quietly

Account Dealing Dates	
Option	Last Account Dealings
-First Declared	Last Account Dealings Day
Deals Signs	Day
Nov 18 Nov 29 Nov 21 Dec 1	Dec 1
Nov 24 Dec 4 Dec 5 Dec 5	Dec 5
Dec 8 Dec 15 Dec 19 Jan 5	Jan 5
" New issue dealings may take place from 9.00 am two business days earlier.	

UK stock markets laid aside their worries over oil prices and interest rates yesterday, when portfolio switching by some major institutional investors sent the blue chip industrials sharply higher. Gilt-edged securities, by contrast, had a quiet session, recording small gains as sterling turned better.

The equity market was quickly alerted to a move by a major pension fund to restructure its portfolio, apparently by trimming oil share holdings, and moving out of some Gamma stocks and into Alpax.

This concentration on the blue chips brought strong gains in market indices. The FT-SE 100 Index put on 13.7 to 1630.2, and the FT Ordinary Index gained 1.5 to 1282.3.

Jones Capel, the large agency broking firm, acted for a £200m restructuring of the share portfolio of the Post Office Pension Fund, and some other major investors were drawn into the active market in the leading stocks. Turnover in the favoured issues showed a significant rise over recent levels, but some areas of the market remained quiet.

Nervousness about the market's future position, when the Saudis will try to increase both prices and production, increased pressure on oil stocks. British (with 5.9m shares traded) were a conspicuous price laggard, while British Petroleum (3.6m) and Shell (1.7m) were also well behind the market.

But heavy turnover disclosed the presence of buyers for both British and Shell, GKN (3.6m), Hawker Siddeley (1.8m), British Telecom (2.0m) and GEC (3.3m).

Cowdray (3.6m) were also a strong feature, helped additionally by a favourable response to their trading figures. GKN (1.8m) rebounded smartly from the recent selling bout. Imperial Chemical moved up strongly, although relatively unexciting turnover of 1.2m shares disclosed a difficult arbitraging position between New York and London.

There was interest in Cable & Wireless (2.7m) as London braced itself for the commencement of share trading in Hong Kong tomorrow—shares have been made available there at London prices.

The activity in the blue chips reawakened interest in some of the more speculative issues, which have been under a cloud since the Collie and Boddy scandals. The market discounted the tipsters. The aerospace forte (6.1m shares) moved ahead, with some uncertain whether or not the stock was involved in the fund portfolio trading.

Government bonds opened slowly, and edged forward later in the session as the sterling exchange rate index moved comfortably above 88. However, the FT Government securities index ended 0.03 off at 810.8.

Equity & Law higher

Life issues made the running in a quietly firm Insurance sector. Equity and Law rose 6 to 301p on

the announcement that Mr Ron Brierley's IEP Securities had increased its stake in the company to 11 per cent. Prudential, surrounded of late by speculation that the Prudential Insurance Company of America could be considering launching a bid for the group, closed a further 8 higher at 812p. Sun Life added 7 at 858p and Britannia firmed 4 at 855p. Alfrey Life revived at 203 1/4p, up 4 1/2p.

Guinness Peat provided an outstanding late feature among merchant banks, rising 8 to 97p on speculative buying fuelled by talk of an imminent bid of 120p per share; the United Kingdom Temperance and General Provident Institution was recently rumoured to have sold its stake in GUP at around 80p per share. Mercury International, the UK merchant banking conglomerate in which US arbitrageur Mr Saul Steinberg holds a stake of just under 14 per cent, rose 11 to 82p in anticipation of today's annual results. Elsewhere, Standard Chartered, at 679p, lost 7 of the previous day's speculative gain of 20p following profit-taking. Lloyds were the liveliest, with the major clearers around 21m shares changed hands—but the close was only a penny dearer at 429p. Barclays, however, at 472p, lost a further 6 of its earlier gain which had greeted news of the group's withdrawal from South Africa.

Breweries enjoyed their best session for a considerable time, with much of the revived enthusiasm for the sector attributable to seasonal influences. Bass attracted demand to close 4 up on balance at 740p, after 745p, as the market anticipated pleasing preliminary results next Thursday. Guinness, dull on Tuesday following adverse comment, rallied 9 to 330p, the annual results to be delivered for December 11 and the close was 4 higher at 335p. GEC put on 5 at 185p and Easac appreciated 4 at 171p, while Plessey gained 3 at 170p. Publicity given to Savory Mills' circular left STC 3 cents dearer at 163p.

Firms conditions returned to the major Electricals. Around 100m shares traded in the sector changed hands yesterday as investors showed an increased interest ahead of the interim figures scheduled for December 11 and the close was 4 higher at 185p. GEC put on 5 at 185p and Easac appreciated 4 at 171p, while Plessey gained 3 at 170p. Publicity given to Savory Mills' circular left STC 3 cents dearer at 163p.

Timber issues were the outstanding performers in the Building sector. Magnet and Suddlers responded strongly to the better-than-expected interim results and climbed 25 to 249p. Maypole, also 25, put on 10. Regentals, a spin-off of Suddlers, 10. Regional, 4 to 11. Alcan, 10.45 to 11.45. Associated demand to close 4 up on balance at 740p, after 745p, as the market anticipated pleasing preliminary results next Thursday. Guinness, dull on Tuesday following adverse comment, rallied 9 to 330p, the annual results to be delivered for December 11 and the close was 4 higher at 335p. GEC put on 5 at 185p and Easac appreciated 4 at 171p, while Plessey gained 3 at 170p. Publicity given to Savory Mills' circular left STC 3 cents dearer at 163p.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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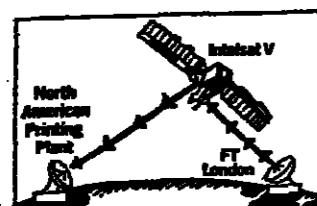
NYSE COMPOSITE CLOSING PRICES

WE REGRET New York closing prices are incomplete in this edition because of communication problems.

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AMEX COMPOSITE CLOSING PRICES

Stock	Div	P/	Stk	100s	High	Low	Close	Change	Stock	Div	P/	Stk	100s	High	Low	Close	Change	Stock	Div	P/	Stk	100s	High	Low	Close	Change	Stock	Div	P/	Stk	100s	High	Low	Close	Change	
ACFInd		71	340	161	143	143	143	+ 1/4	CrCPB		15	124	129	125	125	- 1/4											Rearl A		625	215	501	50	50	+ 1/2		
ACGdp	120	467	14	123	53	53	53	+ 1/4	CeMco		15	251	25	25	25	- 1/4	ICHe		72861	214	211	211	- 1/2					Rearl B		23050	1281	107	112	- 2		
AMerd		108	2237	85	85	85	85	+ 1/4	Cubic	30	30	89	153	15	15	15	+ 1/4	ImpOlig1.62a	18	22	7	68	68	68	- 1/2					RearlB	8	17	82	82	82	- 1/4
AmroP.04a	7	32	575	52	52	52	52	+ 1/4	Curcuse	26	24	36	317	314	314	314	+ 1/4	ImpOlig2.26a	5	402	34	332	331	331	- 1/2					Hockey	32	28	241	194	194	- 1/4
Action		32	32	125	125	125	125	+ 1/4	D	D	D	D	D	D	D	D	- 1/4	IntCryg	50	21	684	12	12	- 1/2					Rogers	15	15	15	15	15	- 1/4	
AdReel.16b	150	71	117	200	200	200	200	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	IntDistr	10	188	5	68	68	68	- 1/4					Rudicks.32a	12	12	15	15	15	- 1/4	
AdTplus.44	33	268	268	268	268	268	268	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	IraqIrid	95	95	122	312	312	312	+ 3/4	SJW	1.57	12	25	355	342	342	- 1/4				
AlbAth		7	72	55	55	55	55	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	J	J	J	J	J	J	J	- 1/4	Sage		2030	3	56	56	56	- 1/4				
Alphain		64	54	54	54	54	54	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	Jacobs		48	48	97	92	92	- 1/4	Salem		3	45	45	45	- 1/4					
Alzate	41	563	212	194	194	194	194	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	Jetron	771	45	45	97	92	92	- 1/4	Scheirs	30	15	35	155	155	155	+ 1/4				
Amduhl	20	41	265	212	212	212	212	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	KeyCpa.24b	7	9	52	154	145	145	- 1/4	SchCap	20	19	55	65	65	- 1/4					
Amfam.30d	5	5	3	77	22	22	22	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	Kozak		11	3	3	3	3	- 1/4	SchHawm	.08		34	34	34	- 1/4					
AMGd	70	165	165	165	165	165	165	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	Kurby		150	30	30	27	27	- 1/4	Starned	110	5	144	144	144	- 1/4					
AMPlif	18	89	79	70	70	70	70	+ 1/4	DeafD	16	21	787	127	112	12	+ 1/4	KogerC	240	434	157	304	304	304	+ 1/4	StarEl	176	3	74	74	74	- 1/4					
AmPro.77j	3	117	117	117	117	117	117	+ 1/4	E	E	E	E	E	E	E	- 1/4	StarWt		25	45	45	45	45	- 1/4	Symaby		24	24	45	45	45	+ 1/4				
Amplif	.06	85	75	75	75	75	75	+ 1/4	EAC	40	48	51	51	51	51	+ 1/4	TIE		792	312	312	312	312	- 1/4												
Amplif		10	21	21	21	21	21	+ 1/4	EAGC	40	48	51	51	51	51	+ 1/4	TM		52	52	52	52	52	- 1/4	TabPrs		20	12	91	91	91	- 1/4				
Amplus		29	29	29	29	29	29	+ 1/4	EamCo	1	10	2	2	2	2	- 1/4	TandBr		20	20	5	5	5	- 1/4	TchAcm		10	10	34	34	34	- 1/4				
Amrinn		15	15	15	15	15	15	+ 1/4	Eago	4.17e	9	11	204	204	204	204	+ 1/4	TchSvme		145	145	145	145	145	- 1/4	TechTp		12	135	145	145	+ 1/4				
Amundi		7	3	3	22	22	22	+ 1/4	Eago	4.17e	9	11	204	204	204	204	+ 1/4	Telsci		55	55	55	55	55	- 1/4	Teleph		14	56	55	55	- 1/4				
Amring	20	117	117	7	7	7	7	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	TotAir		77	1957	374	374	374	- 1/4	TotImg	.36	8	202	176	176	- 1/4					
Astroic		272	11	11	1	1	1	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	TriSmg		356	356	356	356	356	- 1/4	Tuckez		12	12	12	12	12	- 1/4				
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	U	U	U	U	U	U	U	- 1/4	UStknd		10	13	13	13	13	- 1/4				
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Ultimia		561	16	165	171	171	- 1/4	UFoodA.10a	12	1	88	21	21	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	UFoodB.20a		6	6	24	24	24	- 1/4	Ultimia		265	35	35	31	31	- 1/4				
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Ultimia		49	142	139	139	139	- 1/4	Ultimia2.22a							- 1/4				
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	V	V	203	203	203	203	203	- 1/4	VtAmC	40b	24	1	68	55	55	+ 1/4				
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	VtRbs		8	8	85	85	85	- 1/4	Vernit	20	11	13	34	34	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	WTC		15	25	25	25	25	- 1/4	WangB	11	16	129	2308	1276	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	WangC	11	16	129	128	128	- 1/4	WangC	11	16	129	128	128	- 1/4						
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	WhdPet	1.12	19	59	145	142	142	+ 2/4	WhdPet	1.12	19	59	145	142	+ 2/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	WellCos	38	4	11	134	126	126	- 1/4	WellCos	38	4	11	134	126	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	WellGrd		57	57	57	57	57	- 1/4	WellGrd		57	57	57	57	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Wesborg	20	10	26	134	135	135	- 1/4	Wesborg	20	10	26	134	135	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Wichita		3	14	14	14	14	- 1/4	Wichita		3	14	14	14	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Wicks		16	655	3	35	35	- 1/4	Wicks		16	655	3	35	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Widstrm	40	15	11	213	228	228	- 1/4	Widstrm	40	15	11	213	228	- 1/4					
Atanum		11	11	11	11	11	11	+ 1/4	Echold	14	3082	212	212	212	212	+ 1/2	Zimmer		47	25	25	25	25	- 1/4	X	X	Z	Z	Z	Z	- 1/4					

OVER-THE-COUNTER

Nasdaq national market, closing price

Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	
ADCs	18,400	20	10 ¹	10 ¹	-	CinMic	.15e	7	238	74	71 ²	-7 ³	FIAtn	1	12,1836	30	28 ⁴	28 ⁴	Kemps	.50	8,3382	25	24 ⁴	+1 ⁴
ASK	21,1304	11 ⁵	11 ²	11 ²	-	Cintas	.15e	26	161	47 ⁴	47	-4 ⁷	FMGAvs.05e	9	62	16 ¹	16	KyCnU1.10	10	20	57	57	-	
AST	7,1451	13	12 ⁵	12 ⁵	-	Cipher	21,1495	104	104	104 ⁴	104 ⁴	-	FComC.120	7	31	15	15 ⁴	15 ⁴	KeyTrn	.20	29	7 ⁸	7	-
ATAE	404	15 ²	15	15 ¹	-4 ⁴	CitCoSc	.88	11	60	234	234	-	FEmpC.140	9	10	80	80	+4 ⁴	Kincaid	.16	19,1268	12	11 ⁴	+1 ²
AuciRay	28	40	20	19 ¹	-1 ⁴	CitFds	.80	9	208	36 ⁴	35 ⁴	-	FEExcs.228	27	6274	24	16	16	Kinders	.06	22	270	14	-1 ²
Actmed	47	47	21	20 ²	-2 ⁴	CitFdsP.108e	.9	9	208	36 ⁴	35 ⁴	-	FEExpE.70e	136	241 ⁴	25 ⁴	24	-	Kroy	.06	19,1268	14	11	-
AdvTel	16	22	8	8 ¹	-	CitFdsR.21	4	4	651	124	12	-	FEmpG	222	22	21 ⁴	21 ⁴	Kuickz	.38	13	571	16 ³	-1 ⁴	
Agon	.47	40	40 ⁵	40 ⁴	-7 ³	CitFdsR.22	6	64	254	254	254	-	FFMfc.20e	3	317	23 ⁴	22 ⁴	-	Kwicks	.75	75	75	75	-
AlfBsh	.50	12	726	10 ⁵	-10 ⁴	CitFtr.237c	.65	5	47 ⁴	47 ⁴	47 ⁴	-1 ¹⁵	FFPfd.40	5	147	25 ⁴	25 ⁴	-	L.Salt	.23	204	16 ³	16 ³	+1 ³
Algycrs	1	25	861	10 ⁴	-10 ⁴	CitFtr.12	.15	15	94	22 ⁴	22 ⁴	-	FFPfd.40	7	25	21	20 ²	+4 ⁴	LSI Lgs	.80	11,689	6 ⁵	59 ⁵	-1 ²
AlmWrc	30	28	421	11 ⁴	-10 ⁵	CitFtr.12	.11	11	53	53	53	-	FFPfd.40	11	81	20 ²	20 ²	-	LTX	.48	224	17 ⁴	16 ³	-1 ²
AlmWrc	28	105	16 ⁵	15 ⁴	-10 ⁴	ClaJck	.56	10	274	25 ⁴	25 ⁴	-	FFPfd.40	9	168	91 ⁴	9	-	LePetres	.48	13,350	70	88	-
AlmWrc	14	14	52	17 ³	-17 ³	Cloths	20	13	143	16 ⁵	16 ⁵	-	FFPfd.40	26	12	24	24	-	LeZ	.16	19,1268	14	15 ⁴	-1 ²
AlmBr.10	14	615	272	26 ⁴	-27 ⁴	CoOpSs.20e	.265	15	171	15 ⁴	15 ⁴	-	FFPfd.40	44	11	117	31	-	Leiders	.20	25	189	21 ⁴	-21 ⁴
AlmExs	1.38	14,1038	444	44 ⁴	-44 ⁴	CoastF	.10	78	145	141 ⁴	141 ⁴	-	FFPfd.40	19	35	171	16 ³	-	LefDrs	.20	19	72	124	-
AlmExs	102	102,655	141 ²	141 ⁴	-141 ⁴	CatSl	.780	125	13 ⁴	13 ⁴	13 ⁴	-	FFPfd.40	73	26	254	254	-	LefDrs	.20	19	72	124	-
AlmExs	50	11,150	140 ²	140 ⁴	-140 ⁴	CatSav.20e	.26	17	12	24 ⁴	24 ⁴	-	FFPfd.40	22	22	21 ⁴	21 ⁴	-	LefDrs	.20	19	72	124	-
AlmExs	11	57	45	25 ⁴	-25 ⁴	CatSav.20e	.64	254	254	254	254	-	FFPfd.40	5	230	44 ⁴	44 ⁴	-	LefDrs	.12	19	277	24 ⁴	-
AlmExs	40	70	554	141 ⁵	-141 ⁵	Cobels	.13	25	19 ²	19	19	-	FFPfd.40	11	376	254	254	-	LefDrs	.12	19	277	24 ⁴	-
AlmExs	8	629	115 ²	115 ⁴	-115 ⁴	Cocatd	.26	21	107	374	374	-	FFPfd.40	55	132	304	304	-	LefDrs	.25	22	1901	441	-
AlmWaR	68	1683	51 ²	51 ⁴	-51 ⁴	Couer	.33	17	152	152	152	-	FFPfd.40	7	20	193	193	-	Lewens	.24	19	409	595	-
AlmWaR	50	11,150	140 ²	140 ⁴	-140 ⁴	Cohernt	.318	10 ⁵	104	104	104	-	FFPfd.40	19	225	354	354	-	LeeDts	.20	20	959	645	-
AlmWaR	11	57	45	25 ⁴	-25 ⁴	Cologns	.57	39	10 ⁵	10	10 ⁴	-	FFPfd.40	14	61	24 ⁴	24 ⁴	-	LeeDts	.10	17	18	18	-
AlmWaR	12	623	15 ²	15 ⁴	-15 ⁴	ColFds	.181	181	178 ⁴	11	11 ⁴	-	FFPfd.40	6	50	149 ⁴	149 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	14	111	12	11 ⁴	-11 ⁴	ColFds	.20	20	14	14 ⁴	14 ⁴	-	FFPfd.40	10	73	35 ⁴	35 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	16	34	204	204	-	ColGip	.14	133	19 ⁴	19	19	-	FFPfd.40	9	4225	236	236	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	1	12	133	495	-495	ColGip	.40	11	20	24	24	-	FFPfd.40	11	63	254	254	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	.88	12	5273	274	-	ColGip	.27	23	107	374	374	-	FFPfd.40	5	130	9	25	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	12	5	154	15	-	ColorBy	.160	160	16	15	15 ⁴	-	FFPfd.40	452	141	155	155	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	40	11,150	140 ²	140 ⁴	-140 ⁴	Comair	.22	27	56	56	56	-	FFPfd.40	44	12	180	180	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	11	33	156	156	-	Comast	.16	42	42	27	27	-	FFPfd.40	5	8	12	12	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	12	22,202	174	174	-	Comast	.16	42	42	27	27	-	FFPfd.40	5	8	12	12	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	15	3,2622	62 ²	62 ⁴	-62 ⁴	ComCps	.36	25	120	120	120	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	16	5	16	16 ²	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	17	508	269	268	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	18	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	19	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	20	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	21	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	22	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	23	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	24	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	25	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	26	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	27	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	28	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	29	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	30	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	31	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	32	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	33	40	174	174	-	ComCps	.36	12	42	12	12	-	FFPfd.40	14	303	27 ⁴	27 ⁴	-	LeeDts	.12	19	277	24 ⁴	-
AlmWaR	34	40	174	174	-	ComCps	.36</td																	

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Pre-holiday nervousness evaporates

LATE GAINS after the market had succumbed to profit-taking earlier in the day pushed the Dow Jones industrial average again into positive territory and the market closed up 4.64 at 1,918.76, writes David Owen in New York.

This was its sixth consecutive advance and left the market within three points of its September 4 record high.

Bond prices edged ahead after the market had difficulty interpreting the latest trade deficit figures. As in the stock market, the bond market saw investors square their positions before today's Thanksgiving Day holiday.

Among blue chips American Express closed unchanged at \$574, as did Du Pont at \$889 and General Electric at \$834.

General Motors was down \$4 to \$73, and Sears Roebuck was up 4¢ to \$43.4.

On the takeover front Chesebrough-Pond's leapt \$12 to \$61 on volume of 7.8m shares following the bid announced after the market had closed on Tuesday from American Brands at \$66 a share. American Brands gained \$1 to \$46.

Colgate-Palmolive advanced \$4 to

\$45 in what traders described as a reaction to the bid for Chesebrough. The companies compete in many markets.

Borg Warner gained \$1 to \$39 on heavy trading. Late on Tuesday it received a takeover offer from Minstar of between \$43 and \$48 a share. Minstar, the main corporate vehicle of Mr Irwin Jacobs, rose \$1 to \$24.

GAF, headed by a competing corporate raider, Mr Samuel Heyman, said it did not consider Minstar's approach a serious offer. GAF, up \$4 to \$404, said it was the largest individual Borg Warner shareholder.

Carter Hawley Hale, the stores group, rose \$4 to \$514. General Cinema, up \$4 to \$474, said it did not support the bid for Carter at \$55 a share by a partnership of The Limited and Edward DeBartolo. General Cinema has a block of Carter preferred shares convertible into 38.6 per cent of Carter's common shares.

Mohawk Data Sciences, a manufacturer of electronic data processing equipment, was unchanged at \$24. An investor group led by Mr Asher Edelman, a New York corporate raider, declared a 14 per cent stake in the company.

Lockheed gained \$1 to \$554 as rumours resurfaced that it was a takeover target of Ford Motor, which fell \$4 to \$54.

Aristech Chemical, the chemical and polymer producer spun off yesterday by USX, rose \$4 to \$184. Some 3m shares of the initial offering of 22m shares were traded. USX, which spun off Aristech as part of its strategy to thwart a takeover attempt by Mr Carl Icahn, gained \$1 to \$214 on heavy trading.

LTV, a leading US steelmaker currently under the protection of the US bankruptcy courts, was unchanged at \$14 after reporting a third-quarter loss of \$2.08bn almost entirely due to write-offs.

Union Carbide edged up \$4 to \$234. An Indian court hearing the Bhopal damages case removed its temporary ban on the chemicals group paying its regularly quarterly dividend of 37¢ cents a share.

Dayton-Hudson, the retail group, slipped \$4 to \$444. It announced the completion of the sale of its Dalton book shops to a unit of Barnes and Nobel.

The credit markets were not sure how to interpret the figures released yesterday morning for the merchandise trade deficit. The smaller-than-expected deficit in October of \$12.06bn brought an initially favourable response from bond prices, but ground was given up upon reflection of the substantial upward revision in the deficit for September.

By late afternoon, however, the 7.50 per cent benchmark Treasury long bond was ahead 1.5¢ of a point at 101.5¢, at which it yielded 7.41 per cent.

Three-month Treasury bills slipped two basis points to 5.38 per cent, six-month bills were unchanged at 5.41 per cent and year bills slipped two basis points to 5.44 per cent.

The Federal Reserve announced five-day system repurchases with analysts forecasting a total volume of about \$3.5bn to \$4bn. The move was believed to have been motivated by technical rather than policy considerations.

HONG KONG

NEW PEAKS were reached in Hong Kong for the second consecutive session on the back of late buying by foreign institutions.

The session opened marginally down on the previous day, but hopes of an improvement in the property market encouraged demand from mainly the US and Japan. The Hang Seng index added 16.59 to close at a record 2,377.71.

Property shares benefited from the upward trend Hongkong and Kowloon Wharf was 25 cents higher at HK\$8.90, SHK added 20 cents to HK\$18.00 and New World Developments rose 25 cents to HK\$9.70. Jardine Matheson rose 60 cents to HK\$22.20 on rumours that its associate Hongkong Land would split off its hotel group. Hongkong Land was down 5 cents at HK\$6.35.

LONDON

GOOD GAINS by blue chips on the back of portfolio switching by some large institutional investors took London sharply higher. The FT-SE 100 index added 13.7 to 1,933.0, and the FT Ordinary index closed 15.9 higher at 1,286.3.

Active trading saw Boots rise 6p to 22p, British Telecom 4p to 18p and Hawker Siddeley 17p to 43p.

Courtaulds, on highest first-half profits, added 8d to 325p while BTR gained 2p to 280p. BTR is bidding for glass-maker Pilkington, which rose 1p to 607p.

Government bonds opened weak but edged forward later as the sterling exchange-rate index moved above 68.

Chief price changes: Page 37; Details, Page 36; Share information service, Pages 34-35

AUSTRALIA

FIRM bullion prices and Wall Street's overnight strength underpinned Sydney, and the All Ordinaries index closed 12.4 higher at 1,363.1.

Government plans to broaden television ownership boosted media shares, including News Corp which added A\$1.10 to A\$18.20 and Herald and Weekly Times, up 40 cents to A\$8.10.

Gold and mining generally saw healthy gains, including Gold Mines of Kalgoorlie, up 40 cents to A\$14.20, Renison, 20 cents to A\$8.60, Poseidon, 24 cents to A\$5.80, and CSR, 5 cents to A\$2.93.

CANADA

FALLS among oils and some metals took Toronto marginally lower in active trading.

In the oil sector Texaco Canada traded C\$5 down to C\$30.4, and Imperial Oil Class A lost C\$4 to C\$45.4.

Among metal miners Falconbridge traded C\$4 lower to C\$17.4, and Demson Class B was also C\$4 down at C\$4.

Golds went against the trend, with Lac Minerals trading C\$5 up to C\$28.

Montreal was generally higher although some weakening was seen among banks.

SINGAPORE

AN ABSENCE of fresh factors kept many investors away from the market in Singapore, which continued to trade uncertainly amid worries over problems at the National Bank of Brunei.

The Straits Times industrial index fell 5.58 to close at 882.68 with small but widespread falls seen in most sectors.

Active trading saw DBS slip 10 cents to \$88.90, and Malayan Banking was 19 cents down at \$44.96.

SOUTH AFRICA

GOLDS continued to advance in Johannesburg in response to the firmer bullion price and the weaker financial rand. Driefontein added R3.20 to R71 and Anglo American Gold R3 at R330.

Other minings were also higher, including Rustenburg Platinum, up R2.25 to R44.50, and diamond share De Beers, R1.35 higher at R35.

Barclays Bank also continued to rise closing R150 to R175.

*Latest available figures

TOKYO

Lower yen depresses blue chips

SHARE PRICES closed lower for the first time in seven trading days, hit by institutional investors' small-lot selling of electric power and gas issues in particular, writes Shigeo Nishizuka of *Japan Press*.

Another adverse factor was the yen's renewed surge against the dollar, which depressed blue chips.

But volume increased substantially as securities house dealer sections entered the market aggressively following the start of trading for delivery in December.

The Nikkei market average of 225 selected issues, which had gained 539 points in the previous six trading days, ended at 17,727.91, down 19.59 from the day before. Volume totalled 639m shares compared with 359m on Tuesday. Declines outnumbered advances by 457 to 396, with 117 issues unchanged.

On the trading floor, blue chips, notably electricals, declined almost across the board. Fujitsu shed Y20 to Y1,110, Toshiba Y22 to Y1615, NEC Y30 to Y2,000, Fuji Photo Film Y30 to Y3,240 and Canon Y60 to Y1,070.

Housing-related issues, which had led the recent bullish market along with blue chips, came under heavy selling pressure.

Daiba House fell Y20 to Y1,850, Sekisui House Y40 to Y1,660 and National Housing Industrial Y20 to Y1,430.

Conversely, some assets-heavy stocks were popular purchases. Oji Paper topped the active list with 49.22m shares changing hands. The issue gained Y16 to Y800 at one stage but came under selling pressure later to close Y3 higher to Y789.

Buying interest revived in Japan Steel Works, which had been sold since the beginning of this week. The issue, the second most active stock with 49.13m shares, leapt Y49 to Y404. Sumitomo Heavy Industries advanced Y18 to Y270.

Ebara, the third busiest issue with 23.26m shares traded, jumped Y12 to Y860.

Investors also sought very high-priced stocks to earn short-term capital gains.

Kokusai Denshin Denwa (KDD) soared Y1,500 to Y35,300, Nintendo Y1,000 to Y3,500, Nippon Television Network Y700 to Y12,800 and SECOM Y240 to Y9,390.

Large-capital stocks fared badly, with Tokyo Electric Power losing Y150 to Y7,410, Tokyo Gas Y35 to Y945 and Ishikawajima-Harima Heavy Industries Y3 to Y382.

On the bond market, buying increased gradually, sending bond prices moder-

ately higher. The yield on the 5.1 per cent government bond due in June 1996, which is considered a possible candidate to replace the 6.2 per cent bond as the benchmark issue, declined to 5.520 per cent from the previous day's 5.535 per cent. The yield on the 8.2 per cent bond, maturing in July 1995, fell to 5.125 per cent from 5.160 per cent. But its trading volume was extremely thin.

On the issue terms for 10-year government bonds to be issued in December, the Finance Ministry sounded out the bond underwriting syndicate on its plan to keep the issue price unchanged at 99 per cent of par and lower the coupon rate by 0.1 per cent to 5.3 per cent. This was good news for dealers, who had been worried that the coupon rate might be cut by 0.2 per cent to 5.2 per cent.

EUROPE

Foreigners dampen enthusiasm

SUSTAINED profit-taking by overseas investors and the weaker dollar dampened enthusiasm on the European bourses yesterday.

Frankfurt kept a close watch on the path of the dollar which lost more ground at its mid-day fixing of DM 1.981. Early strength, engendered by Commerzbank's results, evaporated, and blue chips followed the direction of the dollar. The Commerzbank index was set 8.1 lower at 2,057.4.

Banks finished firmer but off their highs for the day. Commerzbank and Deutsche Bank both gained DM 3 to DM 323 and DM 341, respectively, while Dresdner rose DM 3.50 to DM 422.

A broadly weaker car sector saw Daimler move against the trend with a DM 2 advance to DM 1,330 as VW closed DM 1.40 lower at DM 439.50.

Chemicals continued mixed under the cloud of recent pollution incidents in the Rhine. Bayer rose DM 3.50 higher to DM 308.50, however, on the strength of its 4.2 per cent gain in nine-month profits while BASF, due to report later in the week, edged down 80 pf to DM 270.70. Hoechst at DM 257.90 was 10 pf down.

The bond market turned quiet ahead of the release of US trade data for October. Longs dropped on average by up to 20 basis points although isolated losses of 50 basis points were sustained. The Bundesbank bought DM 21m worth of paper after selling DM 74.7m on Tuesday. The average yield on public authority paper was unchanged at 5.94 per cent.

Amsterdam turned lower as foreign, particularly US, investors pulled out of

the market ahead of today's Thanksgiving Day holiday in the US.

The slide of the dollar against the guilder also inhibited activity, but many international dollar-revenue issues reduced the pressure and gained ground. Royal Dutch firmed 50 cents to Fl 100.50; Unilever jumped Fl 3.50 to Fl 11,500; KLM edged 20 cents higher to Fl 18,000 and Philips held steady at Fl 41,000.

VNU rose Fl 5 to Fl 336 and plans to buy a US publishing group for Fl 100m.

Trading in mortgage bank FGB remained suspended pending an announcement due tomorrow.

Zurich recovered from a - week opening but was held in check by the weaker dollar and foreign profit-taking.

Jacobs-Suchard retreated SFr 15 to SFr 8,700 after its plans to buy the US chocolate and confectionery group E. J. Brache. Nestle dipped SFr 50 to SFr 9,75.

Hoffmann-La Roche "Baby" continued to give up ground after the chemical group's recent pollution incident. It slipped SFr 25 to SFr 11,000.

Paris finished mixed after a moderately active session disrupted by the evacuation of the exchange after a bomb threat. Wall Street's firmer overnight

Spain's falling interest rates and strengthening economy are luring increasing numbers of foreign investors to the Madrid bourse.

The first 10 months this year saw foreign investment reach a total of \$3bn, compared with \$745m for the whole of last year. Banks proved the most popular shares followed by Telefónica and electrical utilities.

Biggest investors came from the UK, with \$1bn, and West Germany, with \$845m. Both were net buyers of shares. The Madrid Stock Exchange index has risen about 72 per cent this year.

Food and food-related issues were mixed, with Perrier up FF 2 to FF 840; BSN down FF 5 to FF 4,200 and Carrefour four FF 12 ahead at FF 3,877.

CIT-Alcatel lost FF 15 to FF 2,180 ahead of plans to increase its stake in a US communications group.

Stockholm staged a small recovery while Brussels posted a modest gain in light trading.

Milan eased in quiet technical trading while Oslo retreated under the impact of the weakening Norwegian currency.

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